

Municipality of Anchorage

Chin'an gu ninyu
Thank you, you came here

Suzanne LaFrance

Chair

Kevin Cross
Kameron Perez-Verdia
Pete Petersen
Austin Quinn-Davidson



Dave Bronson

Mayor

Christopher Constant

Vice-Chair

Felix Rivera
Randy Sulte
Joey Sweet
Daniel Volland
Meg Zaletel

Barbara A. Jones, Municipal Clerk

Jennifer Veneklasen, Deputy Municipal Clerk

Assembly Agenda

January 23, 2023

Special Meeting

5:00 p.m. – 11:00 p.m.

Assembly Chambers

Loussac Library

3600 Denali, Room 108

Live Streaming and Archived meetings/Podcasts at <http://www.muni.org/watchnow>

Live on Yukon TV streaming service; Rebroadcast Wednesday/Friday at 5:00 p.m.

How to Testify: The Assembly receives public comments during Audience Participation, as well as public testimony on all open Public Hearing items.

The public may submit written comments at www.muni.org/testimony and may also participate (1) in-person, or (2) by phone. If you would like to provide comments or testimony over the phone, please sign up online at this link www.muni.org/testimony by 5:00 p.m. the day before the meeting. There is no sign-up list for in-person testimony – the Chair will invite the public to speak on a first come basis. Please do not sign up to provide phone testimony if you plan to attend in person.

1. CALL TO ORDER

2. ROLL CALL

3. PLEDGE OF ALLEGIANCE AND LAND ACKNOWLEDGMENT

A land acknowledgement is a formal statement recognizing the Indigenous people of a place. It is a public gesture of appreciation for the past and present Indigenous stewardship of the lands that we now occupy. It is an actionable statement that marks our collective movement towards decolonization and equity.

The Anchorage Assembly would like to acknowledge that we gather today on the traditional lands of the Dena'ina Athabascans. For thousands of years the Dena'ina have been and continue to be the

stewards of this land. It is with gratefulness and respect that we recognize the contributions, innovations, and contemporary perspectives of the upper Cook Inlet Dena'ina.

4. ITEMS OF BUSINESS - PUBLIC HEARINGS

- 4.A.** Ordinance No. AO 2023-8, an ordinance of the Anchorage Assembly submitting to the qualified voters residing within the proposed Anchorage Bowl Chugach State Park Access Service Area (ABCSPASA) at the Regular Municipal Election on April 4, 2023 **a ballot proposition to create the ABCSPASA**, and to amend sections of the Anchorage Municipal Code to conform to the results of the election, Assembly Chair LaFrance and Assembly Member Sulte.

4.A.1. Assembly Memorandum No. AM 31-2023.

- 4.B.** Ordinance No. AO 2022-118, an ordinance of the Anchorage Municipal Assembly submitting to the qualified voters residing in the Girdwood Valley Service Area (GVSA) at the Regular Election on April 4, 2023, **a ballot proposition to add to the GVSA's existing powers the power to provide services in support of policies that promote local housing and economic stability**; and amending Anchorage Municipal Code Sections 27.20.110 and 27.30.020 upon voter approval of the ballot proposition, Assembly Chair LaFrance and Assembly Member Sulte.

4.B.1. Assembly Memorandum No. AM 781-2022.

- 4.C.** Ordinance No. AO 2022-116, an ordinance submitting to the qualified voters of the Municipality of Anchorage at the next Regular Election **a ballot proposition to amend Anchorage Municipal Charter Section 13.11 to change management authority for the Municipality of Anchorage (MOA) Trust Fund from the Treasurer to a fiduciary board** and establishing primary fiduciary duties and responsibilities associated with board management of the MOA Trust Fund, Department of Law and Finance Department/Treasury Division.

4.C.1. Assembly Memorandum No. AM 736-2022.

4.C.2. Information Memorandum No. AIM 246-2022, Investment Advisory Commission Resolution expressing support of Charter Change Ballot Ordinance re: Governance Structure change to MOA Trust Fund, Finance Department.

4.C.3. Information Memorandum No. AIM 247-2022, Independent Investment Consultant report in support of Charter Change Ballot Ordinance re: Governance Structure change to MOA Trust Fund, Finance Department.

- 4.D.** Ordinance No. AO 2023-10, an ordinance of the Anchorage Municipal Assembly amending the 2023 General Government Capital Improvement Budget to include **new project – Mulcahy Stadium Improvements**, Assembly Member Petersen.

4.D.1. Assembly Memorandum No. AM 36-2023.

- 4.E.** Ordinance No. AO 2023-11, an ordinance of the Anchorage Municipal Assembly amending the 2023 General Government Capital Improvement Budget to include **additional parks & recreation projects**, Assembly Vice-Chair Constant.

4.E.1. Assembly Memorandum No. AM 37-2023.

- 4.F.** Ordinance No. AO 2023-1, an ordinance providing for the submission to the qualified voters of the Municipality of Anchorage, Alaska, the question of the issuance of Not To Exceed \$34,500,000 of General Obligation Bonds of the Municipality of Anchorage to **pay the costs of road and storm drainage capital improvements in the Anchorage Roads and Drainage Service Area**, and the question of an increase in the Municipal Tax Cap Limitation to pay associated operations and maintenance costs in the Anchorage

Roads and Drainage Service Area, at the election to be held in the municipality on April 4, 2023, Finance Department.

4.F.1. Assembly Memorandum No. AM 3-2023.

- 4.G. Ordinance No. AO 2023-2, an ordinance providing for the submission to the qualified voters of the Municipality of Anchorage, Alaska, the question of the issuance of Not To Exceed \$2,300,000 of General Obligation Bonds of the Municipality of Anchorage to **pay the costs of constructing, renovating and equipping park, trail and recreational facilities capital improvements in the Anchorage Parks and Recreation Service Area**, and the question of an increase in the Municipal Tax Cap Limitation to pay associated operations and maintenance costs in the Anchorage Parks and Recreation Service Area, without cost to Chugiak, Eagle River, Girdwood and other taxpayers outside the service area, at the election to be held in the municipality on April 4, 2023, Finance Department.

4.G.1. Assembly Memorandum No. AM 4-2023.

- 4.H. Ordinance No. AO 2023-3, an ordinance providing for the submission to the qualified voters of the Municipality of Anchorage, Alaska, the question of the issuance of Not To Exceed \$4,620,000 of General Obligation Bonds of the Municipality of Anchorage to **pay the costs of Areawide Public Safety and Transit Improvements** at the election to be held in the Municipality on April 4, 2023, Finance Department.

4.H.1. Assembly Memorandum No. AM 10-2023.

- 4.I. Ordinance No. AO 2023-4, an ordinance providing for the submission to the qualified voters of the Municipality of Anchorage, Alaska, the question of the issuance of Not To Exceed \$100,000 of General Obligation Bonds of the Municipality of Anchorage to **pay the costs of acquiring a command vehicle in the Girdwood Valley Service Area** at the election to be held in the municipality on April 4, 2023, Finance Department.

4.I.1. Assembly Memorandum No. AM 11-2023.

- 4.J. Ordinance No. AO 2023-5, an ordinance providing for the submission to the qualified voters of the Municipality of Anchorage, Alaska, the question of the issuance of Not To Exceed \$2,625,000 of General Obligation Bonds of the Municipality of Anchorage to **pay the costs of Fire Protection Capital Improvements in the Anchorage Fire Service Area** at the election to be held in the municipality on April 4, 2023, Finance Department.

4.J.1. Assembly Memorandum No. AM 17-2023.

- 4.K. Ordinance No. AO 2023-6, an ordinance providing for the submission to the qualified voters of the Municipality of Anchorage, Alaska, the question of the issuance of **Not To Exceed \$450,000 of General Obligation Bonds of the Municipality of Anchorage to pay the costs of acquiring a rescue truck in the Chugiak Eagle River Service Area** at the election to be held in the municipality on April 4, 2023, Finance Department.

4.K.1. Assembly Memorandum No. AM 18-2023.

- 4.L. Resolution No. AR 2023-4, a resolution of the Municipality of Anchorage appropriating an amount Not To Exceed \$729,900 to the Areawide General and Various Service Areas (SA) Capital Improvement Projects (CIP) Funds of premiums from the sale of the 2022 General Obligation Bonds Series A for the **payment of bond issuance costs** in an amount Not To Exceed \$717,100 and for transfers in an amount Not To Exceed \$12,800 from the same Areawide General and Various SA CIP Funds to their respective Areawide General and Various SA Operating Funds for future debt service payments, Finance Department.

4.L.1. Assembly Memorandum No. AM 9-2023.

5. AUDIENCE PARTICIPATION
6. ASSEMBLY COMMENTS
7. ADJOURNMENT

ALL DOCUMENTS LISTED ON THIS AGENDA EXCEPT LAID ON THE TABLE ITEMS ARE AVAILABLE ONLINE www.muni.org/watchnow AND IN THE MUNICIPAL CLERK'S OFFICE, 632 WEST 6TH AVENUE, SUITE 250, ANCHORAGE, ALASKA, TELEPHONE (907) 343-4311. LAID ON THE TABLE ITEMS ARE AVAILABLE AT THE MEETING.

FOR AUXILIARY AIDS, SERVICES, OR SPECIAL MODIFICATIONS TO PARTICIPATE PLEASE CONTACT THE MUNICIPAL CLERK'S OFFICE 48 HOURS BEFORE THE MEETING TO REQUEST REASONABLE ACCOMMODATIONS AT (907) 343-4311 OR wwmasmc@anchorageak.gov.

ANCHORAGE, ALASKA
AO No. 2023-8

1 **AN ORDINANCE OF THE ANCHORAGE ASSEMBLY SUBMITTING TO THE**
2 **QUALIFIED VOTERS RESIDING WITHIN THE PROPOSED ANCHORAGE**
3 **BOWL CHUGACH STATE PARK ACCESS SERVICE AREA (ABCSPASA) AT**
4 **THE REGULAR MUNICIPAL ELECTION ON APRIL 4, 2023 A BALLOT**
5 **PROPOSITION TO CREATE THE ABCSPASA, AND TO AMEND SECTIONS OF**
6 **THE ANCHORAGE MUNICIPAL CODE TO CONFORM TO THE RESULTS OF**
7 **THE ELECTION.**
8

9
10 **WHEREAS**, Chugach State Park is located almost entirely within the Municipality of
11 Anchorage;
12

13 **WHEREAS**, it has been reported that visits to Chugach State Park increased by
14 approximately 50 percent between 2019 and 2022, and that as many as 1.5 million
15 people visit the park annually;
16

17 **WHEREAS**, increasing use of Chugach State Park, by visitors and residents located
18 across the municipality, has a concentrated effect on roads and neighborhoods
19 located near the few existing access points;
20

21 **WHEREAS**, it is beyond the means of many local road service areas to undertake
22 projects to address the wear and tear on neighborhood roads and other issues
23 caused by increasing Chugach State Park use;
24

25 **WHEREAS**, Chugach State Park access issues are especially pronounced in the
26 Anchorage Bowl;
27

28 **WHEREAS**, these concerns are not new and in 2010 the Hillside District Plan
29 prioritized addressing these issues with Chugach State Park Access Policy 14-C,
30 which proposed creating a new funding and management program targeted at
31 improved Chugach State Park access with trailhead and parking facilities;
32

33 **WHEREAS**, Anchorage Municipal Charter section 9.01(a) provides that "[a] service
34 area may be created, altered, or abolished only with the approval of a majority of
35 those voting on the question within the area affected";
36

37 **WHEREAS**, approval of the service area described in this ordinance would not
38 affect or limit the powers or responsibilities of any limited road service area, or rural
39 road service area;
40

WHEREAS, if approved by voters, the creation of a Chugach State Park Access service area for the Anchorage Bowl would allow the Municipality to later submit to Anchorage Bowl voters ballot propositions with the question of whether to bond for the capital improvements expense and to budget for maintenance and operations of projects that support access to Chugach State Park and ameliorate the neighborhood effects of access by park users; now, therefore,

THE ANCHORAGE ASSEMBLY ORDAINS:

Section 1. Pursuant to Anchorage Municipal Charter § 9.01(a), a ballot proposition in substantially the following form shall be submitted to the qualified voters of the Municipality currently residing within the proposed-to-be-created Anchorage Bowl Chugach State Park Access Service Area, with boundaries described in section 2, below:

PROPOSITION NO. ____
Creation of the Anchorage Bowl Chugach State Park Access Service Area

This proposition creates the Anchorage Bowl Chugach State Park Access Service Area (ABCSPASA), to include all areas of the Municipality north of McHugh Creek, but: excluding Fire Island, excluding areas currently contained within the Eagle River-Chugiak Parks and Recreation and Girdwood Valley Service Areas, and excluding areas of the Municipality within Tax District 15 (which contains Rainbow, Indian, Bird Creek and Portage). Creation of the service area would allow the municipality to submit to voters bond propositions for projects that support access to portions of Chugach State Park that are located in the service area and ameliorate the neighborhood effects of access by park users. The service area would not levy taxes upon approval of this proposition; taxes may only be levied if voters subsequently approve a bond proposition that authorizes levying and spending for a particular project or projects and an annual tax levy for the maintenance and operations of the approved improvements constructed. Voters in Eagle River, Chugiak, Birchwood, Girdwood and Turnagain Arm would not be taxed for any voter-approved bonds for this service area.

Shall the Anchorage Bowl Chugach State Park Access Service Area be created as described above? (AO 2023-____)

Yes [] No []

Section 2. Anchorage Municipal Code chapter 27.30 is hereby amended to add a new section 27.30.085 to read as follows:

27.30.085 Anchorage Bowl Chugach State Park Access Service Area.

- 1
- 2 A. There is established, pursuant to section 9.01 of the Charter, a service
- 3 area within the municipality to be the Anchorage Bowl Chugach State
- 4 Park Access Service Area (ABCSPASA) of the municipality, as
- 5 outlined on the map located in section 27.30.700. The Anchorage
- 6 Bowl Chugach State Park Access Service Area shall consist of all
- 7 areas of the municipality north of McHugh Creek, excluding Fire
- 8 Island; areas currently contained within the Eagle River-Chugiak
- 9 Parks and Recreation and Girdwood Valley Service Areas; and areas
- 10 of the municipality located south of a boundary line described as
- 11 running: from the mouth of McHugh Creek following the mainstem of
- 12 McHugh Creek upstream to its origin at McHugh Lake, then following
- 13 the high water mark of McHugh Lake around its western and northern
- 14 shore continuing to the easternmost point of McHugh Lake, then
- 15 easterly to the eastern boundary of Township 11 North, Range 2 West,
- 16 Seward Meridian, Alaska, then northerly to the northern boundary of
- 17 Township 11 North, Range 2 West, Seward Meridian, Alaska, then
- 18 easterly to the eastward boundary of the municipality.
- 19 B. The Anchorage Bowl Chugach State Park Access Service Area shall
- 20 provide capital improvements that support access to Chugach State
- 21 Park and ameliorate the neighborhood effects of access by park
- 22 users, and the maintenance thereof. Capital improvements may only
- 23 be for or incidental to roads that are classified by the municipality's
- 24 Official Streets and Highways Plan in section 21.01.080 as minor
- 25 arterials, collector and neighborhood streets that leading from streets
- 26 of higher classifications and are generally used by the public for
- 27 access to Chugach State Park trail heads. Taxes may only be levied
- 28 as authorized by the voters.
- 29 C. When a proposed project for the Anchorage Bowl Chugach State Park
- 30 Access Service Area would be located, in whole or in part, within the
- 31 boundary of a limited road service area or a rural road service area,
- 32 the municipality shall provide notice of the proposed project and
- 33 consult with the board of supervisors for the limited road service area
- 34 or rural road service area, prior to including the proposed project in a
- 35 capital improvement program and budget, and prior to proceeding with
- 36 construction of the project. The powers and responsibilities of limited
- 37 road service areas and rural road service areas shall not be affected
- 38 or limited by the Anchorage Bowl Chugach State Park Access Service
- 39 Area. However, Anchorage Bowl Chugach State Park Access Service
- 40 Area projects may only proceed if the municipality first enters
- 41 cooperative agreements with all parties when the project is within the
- 42 boundaries of a limited road service area, a rural road service area, or
- 43 roads owned by the State of Alaska.
- 44

45 **Section 3.** Anchorage Municipal Code section 27.30.700 is hereby amended to

46 read as follows (*the remainder of the section is not affected and therefore not set*

out):

27.30.700 Service Area Maps.

This section contains the following maps.

* * *

27.30.080 Anchorage Parks and Recreation Service Area

27.30.085 Anchorage Bowl Chugach State Park Access Service Area

27.30.090 Eagle River-Chugiak Park And Recreational Facilities Service Area

* * *

ANCHORAGE BOWL CHUGACH STATE PARK ACCESS SERVICE AREA (27.30.085)

[Insert Map Attached as Exhibit A]

* * *

Section 4. Section 1 of this ordinance shall be effective immediately upon passage and approval by the Assembly. The proposition contained in section 1, and sections 2 and 3 of this ordinance shall be effective upon certification of the election if, but only if, said proposition is approved by a majority of the voters voting on the question.

PASSED AND APPROVED by the Anchorage Assembly this _____ day of _____, 2023.

Chair

ATTEST:

Municipal Clerk



4.A.

MUNICIPALITY OF ANCHORAGE

ASSEMBLY MEMORANDUM

No. AM 31-2023

Meeting Date: January 10, 2023

1 **From: Assembly Chair LaFrance**

2
3 **Subject: AN ORDINANCE OF THE ANCHORAGE ASSEMBLY SUBMITTING TO THE**
4 **QUALIFIED VOTERS RESIDING WITHIN THE PROPOSED ANCHORAGE**
5 **BOWL CHUGACH STATE PARK ACCESS SERVICE AREA (ABCSPASA)**
6 **AT THE REGULAR MUNICIPAL ELECTION ON APRIL 4, 2023 A BALLOT**
7 **PROPOSITION TO CREATE THE ABCSPASA, AND TO AMEND SECTIONS**
8 **OF THE ANCHORAGE MUNICIPAL CODE TO CONFORM TO THE RESULTS**
9 **OF THE ELECTION.**

10
11 The number of visitors to Chugach State Park continues to increase, with many people
12 accessing the park from the Anchorage Bowl. This increased traffic strains the surrounding
13 neighborhoods, including the access roads, which are maintained by local and rural road
14 service areas. Roads and drainage services-capital improvements and maintenance of roads
15 constructed-are provided by service areas at varying levels throughout the Anchorage Bowl
16 and generally do not provide for improvement of access points to the Park. The proposed
17 services by this proposition for the Anchorage Bowl are outside of Municipal areawide powers,
18 limiting the resources available for addressing the impacts caused by recreational access.

19
20 The ordinance submitted with this memorandum would send to voters residing within the
21 Anchorage Bowl (as depicted in Exhibit A, and formally defined in Section 2 of the ordinance)
22 the question of whether to create a "Chugach State Park Access" service area. Creation of the
23 service area would allow the Municipality to submit to voters bond propositions in future
24 elections for projects that support access to portions of Chugach State Park that are located in
25 the service area and ameliorate the neighborhood effects of access by park users.

26
27 The service area would not levy taxes upon its creation, voters must subsequently approve a
28 bond proposition that authorizes levying and spending taxes for a particular project or projects.
29 The projects are limited to those on or incidental to roads classified as minor arterials, collector
30 or neighborhood streets according to the Municipality's Official Streets and Highways Plan
31 adopted in 2014 as an element of the Comprehensive Plan, and that are generally used by the
32 public to access Chugach State Park. (See
33 <https://www.muni.org/Departments/OCPD/Planning/Publications/Documents/OSHP%20Com>
34 [plete%20Document1.26.15.pdf](https://www.muni.org/Departments/OCPD/Planning/Publications/Documents/OSHP%20Com)) Voters in Eagle River, Chugiak, Birchwood, Girdwood and
35 Turnagain Arm areas would not be taxed for any voter-approved bonds for this service area.

36
37 The ordinance is consistent with, and would implement one of the policies adopted in the 2010
38 Hillside District Plan. As outlined in the Plan, Policy 14-C, *Chugach State Park Access* calls
39 for the "Create[ion of] a new funding and management program targeted at improved Chugach
40 State Park access with trailhead and parking facilities." The background for the policy was
41 outlined in the Plan as follows:

The Hillside District Plan recommends that a new mechanism created to raise funds from the Anchorage Bowl as a whole to improve and better manage access to Chugach State Park. Needed improvements include new trails, new trailheads, improvements to access roads, and improved trail management. . . .

This recommendation is based on the fact that use of the State Park is generated from the entire Anchorage Bowl. No mechanism currently exists to improve access to the park. For at least the last two decades, the legislature has consistently provided very limited resources for needed improvements to state parks. It is not fair to ask for these improvements solely from new developments adjoining the park. It is also not reasonable to ask Hillside residents to solely fund road maintenance when, on some roads, a significant portion of the road use is for recreational access by people outside their neighborhoods. Given that solutions to access issues will require a combination of municipal and state action to the benefit of Anchorage residents, it is not reasonable to presume this responsibility should lie wholly with the State.

2010 HILLSIDE DISTRICT PLAN at Policy 14-C, page 6-16.

The Plan outlined three options to effectuate the policy, one of which was:

- A new Bowl-wide access district requiring a vote and using general obligation bonds.

Id.

This is the approach proposed by the ordinance submitted with this memorandum.

It is in the Municipality's economic best interest to leverage the access to the Chugach State Park for tourism and local quality of life—but that must be done in a way that is fair to Hillside residents, and responsive to neighborhood impacts caused by increased Chugach State Park access. To promote that fairness, the municipality must give notice and consult with any local or rural road service area that has a proposed project within its boundaries prior to including it in a capital improvement program and budget, and prior to proceeding with construction of the project. In addition, after approval of a bond proposition to fund a project, the municipality must enter a cooperation agreement or MOU with the local or rural road service area, or with the State of Alaska depending on the location of the project.

The proposed ordinance would provide significant voter control over the service area, as the service area would levy taxes and spend funds only in connection with voter-approved bond propositions, or with non-tax revenue such as grants or donations.

The service area could raise funds for required local matching of potential federal and state grants for Chugach State Park facilities, including roads. The municipal contribution for grants typically ranges from less than 10 percent to 20 percent of the award. Without a mechanism to raise the matching funds, these opportunities are not available to the Municipality.

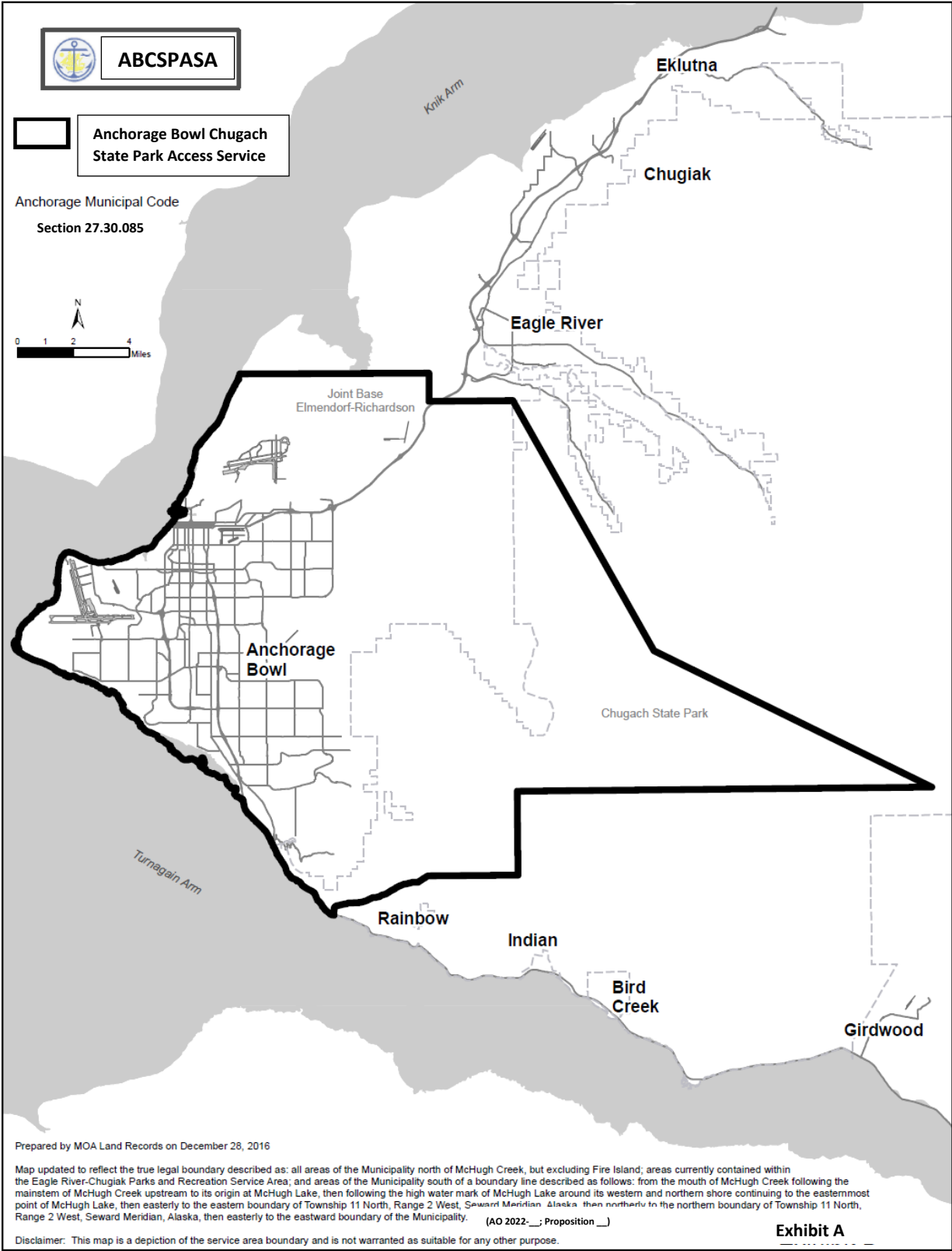
1 This ordinance itself is not anticipated to have any economic effects, so a summary of same is
2 not provided.

3
4 **It is recommended that the Assembly approve the attached ordinance.**

5
6 Prepared by: Assembly Counsel's Office

7
8 Respectfully submitted: Suzanne LaFrance Assembly Chair
9 District 6, South Anchorage, Girdwood & Turnagain Arm

Exhibit A



**ANCHORAGE, ALASKA
AO No. 2022-118**

AN ORDINANCE OF THE ANCHORAGE MUNICIPAL ASSEMBLY SUBMITTING TO THE QUALIFIED VOTERS RESIDING IN THE GIRDWOOD VALLEY SERVICE AREA (GVSA) AT THE REGULAR ELECTION ON APRIL 4, 2023, A BALLOT PROPOSITION TO ADD TO THE GVSA'S EXISTING POWERS THE POWER TO PROVIDE SERVICES IN SUPPORT OF POLICIES THAT PROMOTE LOCAL HOUSING AND ECONOMIC STABILITY; AND AMENDING ANCHORAGE MUNICIPAL CODE SECTIONS 27.20.110 AND 27.30.020 UPON VOTER APPROVAL OF THE BALLOT PROPOSITION.

WHEREAS, Anchorage Municipal Charter section 9.01 provides that a service area may be altered only with the approval of a majority of those voting on the question within the area affected; and

WHEREAS, the Girdwood Valley Service Area Board of Supervisors passed Resolution 2022-26, dated November 28, 2022 requesting the Anchorage Assembly to initiate a ballot proposition for the April 4, 2023, general election to add to the GVSA's existing powers the power to study, recommend and provide services in support of policies that promote local housing and economic stability; and

WHEREAS, the GVSA mill rate will not be changed by this proposition, currently set in Anchorage Municipal Code section 27.30.020 at a maximum attainable rate of 6.0 mills; and

WHEREAS, this ordinance will not itself have any economic effects; now, therefore,

THE ANCHORAGE ASSEMBLY ORDAINS:

Section 1. Pursuant to Anchorage Municipal Charter § 9.01(a), a ballot proposition in substantially the following form shall be submitted to the qualified voters of the Municipality currently residing within the Girdwood Valley Service Area at the April 4, 2023 regular municipal election:

**PROPOSITION NO. ____
GIRDWOOD VALLEY SERVICE AREA
LOCAL HOUSING AND ECONOMIC STABILITY POWER**

This proposition would add to the existing powers of the Girdwood Valley Service Area the power to provide services in support of policies that promote local housing and economic stability. This proposition would not authorize the Girdwood Valley Service Area to levy any additional taxes. Exercise of this new power, if approved,

4.B.

would be paid for by taxes levied under the service area's current maximum mill rate of 6.0 mills.

Shall this new power be added to the existing powers of the Girdwood Valley Service Area?

(AO 2022-__)

☐ Yes ☐ No

Section 2. Anchorage Municipal Code section 27.20.110 is hereby amended to read as follows:

27.20.110 Girdwood Valley Service Area board of supervisors.

There is established a board of supervisors for the Girdwood Valley Service Area consisting of five persons elected in accordance with the provisions of this chapter. The board shall be constituted and shall function in the manner prescribed in this chapter in the exercise of fire prevention and protection, street construction and maintenance, solid waste collection, parks and recreation services, the operation and maintenance of a municipal cemetery, [AND] the provision of police protection services, and services that support local housing and economic stability, all at the sole expense of the Girdwood Valley Service Area.

(AO No. 260-76B; AO No. 77-373; AO No. 2000-37, § 1, 2-22-00; AO No. 2000-38, § 1, 2-22-00; AO No. 2002-55, § 2, 4-9-02; AO No. 2015-6, § 2, 1-27-15/4-7-15; AO No. 2016-11(S), § 2, 7-1-16)

Section 3. Anchorage Municipal Code section 27.30.020 is hereby amended to read as follows:

27.30.020 Girdwood Valley Service Area.

There is established a service area within the municipality to be the Girdwood Valley Service Area (GVSA) of the municipality, as outlined on the map located in section 27.30.700. The following powers shall be exercised within the service area: street construction and maintenance, solid waste collection, fire protection, parks and recreation (effective January 1, 1979), the operation and maintenance of a municipal cemetery, [AND] the provision of police protection services, and the provision of services in support of policies that promote local housing and economic stability. All the foregoing powers are at the sole expense of the Girdwood Valley Service Area. The Girdwood Valley Service Area shall establish a maximum attainable mill levy rate not to exceed 6.0 mills.

(AO No. 260-76B; AO No. 78-165(AM); AO No. 91-115; AO No. 2005-16(S), § 2, 4-19-05; AO No. 2015-6, § 3, 1-27-15/4-7-15; AO No. 2016-11(S), § 3, 7-1-16)

4.B.

Section 4. Sections 2 and 3 of this ordinance shall become effective upon certification of the regular election held April 4, 2023, if, but only if, the proposition set forth in Section 1 is approved by a majority of the qualified voters voting on the question. The remainder of this ordinance shall become effective immediately upon passage and approval by the Assembly.

PASSED AND APPROVED by the Anchorage Assembly this _____ day
of _____, 2022.

Chair _____

ATTEST:

Municipal Clerk



MUNICIPALITY OF ANCHORAGE

4.B.

ASSEMBLY MEMORANDUM

No. AM 781-2022

Meeting Date: December 20, 2022

From: Assembly Chair LaFrance and Assembly Member Sulte

Subject: AN ORDINANCE OF THE ANCHORAGE MUNICIPAL ASSEMBLY SUBMITTING TO THE QUALIFIED VOTERS RESIDING IN THE GIRDWOOD VALLEY SERVICE AREA (GVSA) AT THE REGULAR ELECTION ON APRIL 4, 2023, A BALLOT PROPOSITION TO ADD TO THE GVSA'S EXISTING POWERS THE POWER TO PROVIDE SERVICES IN SUPPORT OF POLICIES THAT PROMOTE LOCAL HOUSING AND ECONOMIC STABILITY; AND AMENDING ANCHORAGE MUNICIPAL CODE SECTIONS 27.20.110 AND 27.30.020 UPON VOTER APPROVAL OF THE BALLOT PROPOSITION.

The ordinance submitted with this memorandum would send to voters residing with the Girdwood Valley Service Area the question of whether to add to the existing powers of the GVSA the power to "provide services in support of policies that promote local housing and economic stability." The proposition would not increase, or otherwise affect, the ability of the GVSA to levy and collect taxes. The GVSA's maximum attainable mill levy rate is 6.0 mills per AMC section 27.30.020, and in the past several years the actual mill rate set has been well below that: 4.92 for 2022, 5.07 for 2021, and 5.30 for 2020. It is anticipated the services provided under this new power, if approved by the voters, can be funded within the current maximum mill rate, or from other sources.

Girdwood is a geographically separate community within the Municipality of Anchorage, with some unique challenges:

- A substantial proportion of housing demand in Girdwood is for uses other than full-time primary residential occupation (e.g. second/vacation homes, short-term rentals, etc.).
- There is limited developable land, development costs are high and there are few other nearby communities with housing opportunities and availability.
- Local employment is dominated by the relatively low-wage service and recreational sectors, yet housing demand is driven by those not employed in the local economy.

These traits cause an extreme mismatch between the cost of housing and the income distribution of residents and employees in the Girdwood community and is a common characteristic of resort communities. Almost 70% of Girdwood's housing units are second/vacation homes or used as commercial visitor accommodations (e.g. AirBnB, VRBO, Vacasa).

The ability to "provide services in support of policies that promote local housing and economic stability" would empower the Girdwood Valley Service Area to provide services that address

the scarcity of housing available that's affordable for employees in the community and other related issues.

By way of example, if the proposition is approved, the Girdwood Valley Service Area, if directed by its Board of Supervisors, could:

- Develop a Housing Action Plan for the Girdwood Valley Service Area
- Provide services in support of Plan, and
- Research, develop and recommend to the Assembly and Administration changes to the municipal code and local policies that would promote housing and economic stability within the GVSA.

The Girdwood Board of Supervisors reviewed a draft of the proposed ordinance and passed Resolution 2022-26, attached, in support of presenting this ballot proposition to the voters.

It is recommended the Assembly approve this ordinance.

Prepared by: Assembly Counsel's Office

Respectfully submitted: Suzanne LaFrance, Assembly Chair
District 6, South Anchorage, Girdwood & Turnagain Arm

Randy Sulte, Assembly Member
District 6, South Anchorage, Girdwood & Turnagain Arm

Attachments: Resolution 2022-26 of the Girdwood Board of Supervisors

Municipality of Anchorage



4.B.

P.O. Box 390
Girdwood, Alaska 99587
<http://www.muni.org/gbos>
David Bronson, Mayor

GIRDWOOD VALLEY SERVICE AREA BOARD OF SUPERVISORS
Mike Edgington and Briana Sullivan, Co-Chairs
Jennifer Wingard, Amanda Sassi, Guy Wade

Resolution 2022-26 Of the Girdwood Board of Supervisors

RESOLUTION OF SUPPORT TO REQUEST THAT THE ANCHORAGE ASSEMBLY ACCEPT THE ORDINANCE LANGUAGE ATTACHED TO ALLOW THE GIRDWOOD BOARD OF SUPERVISORS TO PROVIDE SERVICES IN SUPPORT OF POLICIES THAT PROMOTE LOCAL HOUSING AND ECONOMIC STABILITY; AND AMENDING AMC SECTION 27.20.111 AND 27.30.020 UPON VOTE APPROVAL OF THE BALLOT PROPOSITION. THE ORDINANCE WOULD GO BEFORE THE GIRDWOOD VOTERS IN THE NEXT MUNICIPAL ELECTION.

WHEREAS, Girdwood Valley Service Area budgets for services of Roads, Public Safety, Fire, Parks and Recreation and Cemetery are managed by the Girdwood Board of Supervisors; and

WHEREAS, Girdwood Valley Service Area has housing and economic stability concerns that are separate from those of the Municipality of Anchorage as a whole; and

WHEREAS, the Community of Girdwood desires local control to handle specific issues of housing and economic stability through study and determination possible solutions of those Girdwood issues; and

WHEREAS, the Community of Girdwood intends that ultimately a non-government entity would be responsible for creating solutions for the issues and self-funding them through grants and other non-residential tax resources; and

WHEREAS, adoption of this additional power will not increase the current GVSA Services tax cap of 6 mills; and

WHEREAS, this action has been discussed and considered by the Girdwood Land Use Committee, which will vote formally at their regular meeting on December 12, 2022 and will record their response immediately following.

THEREFORE, the Girdwood Board of Supervisors supports that the Anchorage Assembly place on the Spring 2023 Girdwood Valley Service Area ballot a proposition to add to the GVSA's existing powers the power to provide services in support of policies that promote local housing and economic stability; and amending Anchorage Municipal Code Sections 27.20.110 and 27.30.020 upon voter approval of the ballot proposition.

PASSED AND APPROVED by a vote of 3 to 0 this 28th day of November, 2022.

Mike Edgington
GBOS Co-chair and Land Use Supervisor

Attest

**ANCHORAGE, ALASKA
AO No. 2022-116**

1 AN ORDINANCE SUBMITTING TO THE QUALIFIED VOTERS OF THE
2 MUNICIPALITY OF ANCHORAGE AT THE NEXT REGULAR ELECTION A BALLOT
3 PROPOSITION TO AMEND ANCHORAGE MUNICIPAL CHARTER SECTION 13.11
4 TO CHANGE MANAGEMENT AUTHORITY FOR THE MUNICIPALITY OF
5 ANCHORAGE (MOA) TRUST FUND FROM THE TREASURER TO A FIDUCIARY
6 BOARD AND ESTABLISHING PRIMARY FIDUCIARY DUTIES AND
7 RESPONSIBILITIES ASSOCIATED WITH BOARD MANAGEMENT OF THE MOA
8 TRUST FUND.

9
10 **THE ANCHORAGE ASSEMBLY ORDAINS:**

11
12 **Section 1.** Pursuant to state law and the Anchorage Municipal Charter, a ballot
13 proposition in substantially the same form as appears in Section 2 below shall be placed
14 on the ballot and submitted to the qualified voters of the Municipality at the regular
15 municipal election on April 4, 2023.

16
17 **Section 2.** The proposition shall be presented in substantially the following form:

18
19 PROPOSITION NO. _____

20
21 **AMENDING ANCHORAGE CHARTER SECTION 13.11 TO CHANGE**
22 **MANAGEMENT AUTHORITY FOR THE MUNICIPALITY OF**
23 **ANCHORAGE (MOA) TRUST FUND FROM THE TREASURER TO A**
24 **FIDUCIARY BOARD AND ESTABLISHING PRIMARY FIDUCIARY**
25 **DUTIES AND RESPONSIBILITIES ASSOCIATED WITH BOARD**
26 **MANAGEMENT OF THE MOA TRUST FUND.**

27
28 This proposition would amend the Anchorage Municipal Charter to read
29 as follows:

30
31 *(Capital letters in brackets are deletions of existing*
32 *language and underlined letters are new language.)*

33
34 **Section 13.11 Trust fund.**

35
36 (a) When a municipal owned utility is sold pursuant to section
37 16.02 of this Charter, the proceeds shall be used to:

- 38
39 (1) Retire the debt of that utility;
40 (2) Retire other municipal debt deemed appropriate
41 by the assembly;

(3) Establish a trust fund with the balance of the proceeds.

(b) The trust fund shall be defined as an endowment fund with a controlled spending policy limiting dividend distributions and managed by the MOA Trust Fund Board of Trustees consistent with the Uniform Prudent Investor Act of 1994 [MUNICIPAL TREASURER UNDER CHAPTER 6.70 OF THE MUNICIPAL CODE] with the following stipulations:

(1) The corpus, or a portion of the corpus, of this trust shall be maintained in perpetuity as an endowment. Any use of the corpus, or a portion of the corpus, separate from the controlled spending policy of the endowment, may only be used for purposes approved by a majority of the voters voting on a ballot proposition in a regular or special election;

(2) Under the endowment's-controlled spending policy an annual dividend may be appropriated by the assembly provided that the annual appropriation does not exceed five percent of the average asset balance of the trust.

(c) The fund shall be invested and managed in accordance with chapter 6.50 of the Municipal Code.

If approved by a majority of the voters voting on the question at the April 4, 2023, Regular Election, the amendments to the Charter above shall be effective upon certification of the election and take full effect within a reasonable amount of time, not to exceed one (1) year, to effectuate an orderly transition in trust management.

Shall the Anchorage Municipal Charter be amended as set forth above?

YES [] NO []

Section 3. Section 1 of this ordinance shall become effective immediately upon passage and approval by two-thirds of the total membership of the Assembly as set forth in Charter Section 18.02. The proposition contained in Section 2 of this ordinance shall be incorporated into the Home Rule Charter for the Municipality of Anchorage and effective upon and only if the proposition is certified as approved by a majority of the qualified voters voting on said proposition at the regular municipal election of April 4, 2023. The remainder of this ordinance is effective upon passage and approval.

1 PASSED AND APPROVED by the Anchorage Assembly this _____ day of
2 _____, 2023.
3
4
5 _____
6 Chair
7
8 ATTEST:
9 _____
 Municipal Clerk



MUNICIPALITY OF ANCHORAGE

4.C.

Assembly Memorandum

No. AM 736-2022

Meeting Date: December 20, 2022

1 FROM: MAYOR

2
3 SUBJECT: AN ORDINANCE SUBMITTING TO THE QUALIFIED VOTERS OF THE
4 MUNICIPALITY OF ANCHORAGE AT THE NEXT REGULAR ELECTION A
5 BALLOT PROPOSITION TO AMEND ANCHORAGE MUNICIPAL CHARTER
6 SECTION 13.11 TO CHANGE MANAGEMENT AUTHORITY FOR THE
7 MUNICIPALITY OF ANCHORAGE (MOA) TRUST FUND FROM THE
8 TREASURER TO A FIDUCIARY BOARD AND ESTABLISHING PRIMARY
9 FIDUCIARY DUTIES AND RESPONSIBILITIES ASSOCIATED WITH BOARD
10 MANAGEMENT OF THE MOA TRUST FUND.
11

12 This ordinance proposes a Charter Section 13.11 amendment, to be approved by the voters
13 at the April 4, 2023, regular election, to designate Anchorage Municipal Code (AMC) Chapter
14 6.50 as the authoritative source for delineating primary fiduciary duties and responsibilities
15 associated with management of the MOA Trust Fund.
16

17 Currently, Municipal Charter Section 13.11 – Trust Fund, subsection (b) states that: “The trust
18 fund shall be ... **managed by the municipal treasurer** [emphasis added]...” Per MOA Law
19 Department’s review, this effectively means that the municipal treasurer is the sole named
20 fiduciary for the MOA Trust Fund, which has grown since its original balance from Anchorage
21 Telephone Utility (ATU) net sales proceeds of \$118.6 million in May 1999 to just over \$388
22 million as of late November 2022, due in large part to the addition of Municipal Light & Power
23 (ML&P) net sale proceeds in October 2020. In recognition of the significant increase in dollar
24 size and complexity of the MOA Trust since its inception, the Finance Department, in
25 consultation with the MOA Trust’s independent investment consultant and the citizen-based
26 Investment Advisory Commission (IAC, AMC 4.50.090), is recommending an amendment to
27 Municipal Charter to establish management of the Trust via a board of trustees and to
28 establish the Uniform Prudent Investor Act of 1994 as a governing principle. Municipal Code
29 Chapter 6.50 will be the vehicle by which the governing structure of the board and delineation
30 of its operations are specified rather than the restrictive and non-delineated reference
31 currently found in Municipal Charter Section 13.11.
32

33 In conjunction with seeking voter approval of this proposition at the April 4, 2023, municipal
34 election, the Administration plans to subsequently work with the investment consultant and
35 IAC to put forth updated and further delineated fiduciary duties, responsibilities and practices
36 as part of a revision to all affected Municipal Code with the goal of ensuring that the Trust
37 continues to be managed in a prudent and fiducially sound manner in perpetuity.
38

39 Pursuant to AMC 2.30.053B.1., a summary of economic effects is not included due to no
40 direct, material fiscal impact.
41

42 THE ADMINISTRATION RECOMMENDS APPROVAL.
43
44
45

1	Prepared by:	Daniel Moore, Municipal Treasurer
2	Approved by:	Grant Yutzenka, Acting CFO
3	Concur:	Blair Christensen, Acting Municipal Attorney
4	Concur:	Amy Demboski, Municipal Manager
5	Respectfully submitted:	Dave Bronson, Mayor



MUNICIPALITY OF ANCHORAGE

ASSEMBLY INFORMATION MEMORANDUM

No. AIM 246 -2022

Meeting Date: December 20, 2022

1 **FROM:** Mayor Bronson

2
3 **SUBJECT:** Investment Advisory Commission Resolution expressing support of Charter
4 Change Ballot Ordinance re: Governance Structure change to MOA Trust
5 Fund
6

7 Attached to this Assembly Information Memorandum is a Resolution generated by the
8 Investment Advisory Commission (IAC) which was unanimously approved at their
9 December 6, 2022 regular meeting. The IAC worked closely with the MOA Trust Fund's
10 independent investment consultant (RVK, Inc.) and the Finance Department to provide
11 the basis for their Resolution. The AIM is intended to express support of, and accompany,
12 the Administration's proposed MOA Trust Fund Charter Change Ballot Ordinance revising
13 the current governance model with the Municipal Treasurer as the sole named fiduciary
14 of the MOA Trust Fund to a new governance model led by a prospective Board of
15 Trustees.
16

17 Prepared by: Daniel Moore, Municipal Treasurer
18 Concurrence: Grant Yutrzenka, Acting CFO
19 Concurrence: Amy Demboski, Municipal Manager
20 Respectfully submitted: Dave Bronson, Mayor

Municipality Of Anchorage



P.O. Box 196650
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<http://www.muni.org>

Dave Bronson, Mayor

4.C.

MOA TRUST FUND GOVERNANCE STRUCTURE CHANGE

INVESTMENT ADVISORY COMMISSION

Resolution 2022-2

WHEREAS, the MOA Trust Fund (“Trust”) was established in May 1999, in accordance with Anchorage Municipal Charter § 13.11 as a perpetual endowment fund for promoting growth of the corpus, and as a source of regular annual dividends to help fund the cost of municipal government; and

WHEREAS, pursuant to Anchorage Municipal Charter § 13.11(c) and Anchorage Municipal Code sections 6.50.060 and 6.70.010, the Municipal Treasurer (“Treasurer”), under the direction and supervision of the Chief Fiscal Officer and in consultation with the Investment Advisory Commission and the independent investment consultant RVK, Inc., is charged with management of the Trust and serves as the “sole named fiduciary” of the Trust; and

WHEREAS, the Investment Advisory Commission (“IAC” or “Commission”), established under AMC 4.50.090, is comprised of nine members qualified by experience in the fields of finance, economics or investments who are charged to act in a “nonfiduciary advisory capacity” to the Administration and the Assembly on matters related to the investment of municipal funds, including the Trust; and

WHEREAS, the Trust was initially funded in 1999 with a deposit of \$101.7 million in net proceeds from the sale of ATU, it has since grown through additional deposits of \$20 million from the Police & Fire Retirement Settlement in 2000, \$5.9 million from four smaller Assembly approved sources between 2000 and 2014, and \$229.8 million in net proceeds from the sale of ML&P in 2020 and 2021, increasing total Trust deposits to \$357.4 million as of December 31, 2021; and

WHEREAS, since inception, the Trust generated investment earnings of \$262.2 million, \$171.7 million of which was distributed to the MOA as cash dividends and \$90.5 million was retained by the Trust for inflation proofing purposes, further increasing the market value of Trust assets to \$447.9 million as of December 31, 2021; and

WHEREAS, since inception, the level of professional resources necessary to appropriately manage Trust assets has grown proportionately to the growth in Trust assets resulting in significant increased demands on the time and attention of the Municipal Treasurer, the Trust’s sole named fiduciary; while the Treasurer’s other duties and responsibilities have also grown; and

WHEREAS, the sole fiduciary structure concentrates all Trust governance and management authority and decision making with a single executive level municipal employee whose status could change with little or no notice, exposing the Trust to an extraordinary high level of governance and management risk; and

WHEREAS, best practices indicate that long-term successful management of the Trust and achievement of Trust objectives is largely the result of a sound long-term investment strategy combined with a stable governance and management structure that match the Trust's perpetual life; and

WHEREAS, with support from the IAC, the administration engaged RVK, Inc. to conduct a review of the current Trust governance and management structure and to recommend changes to address any potential shortcomings; and

WHEREAS, RVK, Inc. is a national investment consulting firm with headquarters in Portland, OR and regional offices in Boise, ID; Chicago, IL; and New York, NY, providing unbiased general investing consulting services to approximately 200 institutional clients including corporations, public retirement systems, Taft-Hartley funds, nonprofit organizations, non-pension operating funds, and high-net-worth individuals and families. RVK is committed to an independent business model and to its express no conflicts of interest policy; and

WHEREAS, the RVK review concludes that the sole fiduciary model is rarely used in management of funds created for the benefit of specific beneficiaries, the furtherance of specific long-term goals, or goals that are perpetual in nature, and that this structure of governance and management is unlikely to produce the level of governance and management stability necessary to achieve the objectives of the Trust in the long-term; and

WHEREAS, the RVK review concludes that a board of trustees, with each Trustee bearing fiduciary obligation ("Fiduciary Board") with authority/responsibility for governance and management is the most commonly used governance structure for public fund management in the US, and indeed globally; and

WHEREAS, the RVK review recommends that the MOA convert from the current sole fiduciary structure to a Fiduciary Board structure for governance and management of the Trust; and

WHEREAS, any fundamental change to the Trust's governance and management structure necessitates a full, deliberative review involving the Municipal Treasurer, CFO, IAC and Investment Consultant.

NOW, THEREFORE, BE IT RESOLVED that after formal review of the governance and management issues regarding the Trust in consultation with the Municipal Treasurer and Investment Consultant, RVK, during regular and special meetings conducted in September, October and December 2022, the IAC finds that:

1. The current sole fiduciary structure utilized by the MOA for governance and management of the Trust is inconsistent with best practices for public fund management and a potential impediment (source of risk) to the long-term success of the Trust.
2. RVK, Inc. is uniquely qualified to conduct an independent review of the current Trust governance and management structure, present and discuss alternatives, and recommend a structure most likely to support accomplishment of the long-term objectives of the MOA Trust.

3. Given the growth in the market value of Trust assets, the increased complexity of potentially attractive and appropriate Trust investments, increased demands on time and attention of the Trust's sole fiduciary and the significance of the Trust to MOA taxpayers, the MOA should transition to a Fiduciary Board for governance and management of the MOA Trust as recommended in the RVK review dated October 18, 2022.
4. The Trust should be managed according to the Prudent Investor Rule, which stipulates that a fiduciary is to act in the best interest of the trust's beneficiaries and make investment decisions that a person of reasonable intelligence, discretion, and prudence could be expected to make.
5. Adoption of the Administration's proposed ballot ordinance to change Municipal Charter such that the Trust's current sole fiduciary governance structure is replaced by a fiduciary board governance structure is recommended.

DATED this 6th day of December 2022.



Jeffrey Sinz, Chair
Investment Advisory Commission



MUNICIPALITY OF ANCHORAGE

ASSEMBLY INFORMATION MEMORANDUM

No. AIM 247-2022

Meeting Date: December 20, 2022

FROM: Mayor Bronson

SUBJECT: Independent Investment Consultant report in support of Charter Change
Ballot Ordinance re: Governance Structure change to MOA Trust Fund

Attached to this Assembly Information Memorandum is a formal report issued October 18, 2022 by the MOA Trust Fund's independent investment consultant (RVK, Inc.) which provides the background, rationale and prospective recommendations associated with changing the MOA Trust governance structure from the current governance model with the Municipal Treasurer as the sole named fiduciary of the MOA Trust Fund to a new governance model led by a prospective Board of Trustees.

The RVK report provides the foundation used by the Finance Department and Investment Advisory Commission in reaching a collective conclusion that a change to a Board of Trustees governance model for the MOA Trust Fund is a prudent action for the long-term viability of the Trust. This AIM is intended to support and accompany the Administration's proposed MOA Trust Fund Charter Change Ballot Ordinance revising the MOA Trust Governance Structure. RVK is prepared to present key portions of its formal report to the Assembly at a January 2023 worksession if requested.

Prepared by: Daniel Moore, Municipal Treasurer
Concurrence: Grant Yutrzenka, Acting CFO
Concurrence: Amy Demboski, Municipal Manager
Respectfully submitted: Dave Bronson, Mayor

RVK Portland Office
1211 SW 5th Avenue
Suite 900
Portland, Oregon 97204
www.RVKInc.com

4.C.



October 18, 2022

Municipality of Anchorage

Governance and Investment Program

Structure Review Report by

RVK Investment Program Review Team



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RVK Investment Program Review (IPR) Team
Jim Voytko, President, Senior Consultant, Co-Lead IPR, Principal
 Spencer Hunter, Senior Consultant, Principal
 Cole Bixenman, Consultant, Principal
 Samia Khan, Consultant
 Eric Painting, Associate Consultant
 Jessica Goodall, Senior Executive Assistant

Foreword

The RVK Investment Program Review Team would like to thank individuals from the following organizations related to the Municipality of Anchorage.

- Members of the Municipality of Anchorage Trust Investment Advisory Commission (“IAC”)
- Staff of the Treasury Division at the Municipality of Anchorage
- Staff of the Public Finance and Investment Division at the Municipality of Anchorage
- Staff of the Police & Fire Retirement System at the Municipality of Anchorage
- Former Chief Fiscal Officer for the Municipality of Anchorage
- Municipal Attorney at the Municipality of Anchorage

The information and perspectives in this report are deemed to be accurate but not all could be independently verified. Please also note that nothing in this report should be considered legal advice. All legal issues that touch upon the subjects discussed in this report should be confirmed by appropriate counsel.

I. Our Mandate

The Municipality of Anchorage retained RVK, Inc.¹, to provide a comprehensive review of potential governance structures the Municipality of Anchorage (“Municipality” or “MOA”) might adopt to facilitate stable and successful management of the Municipality of Anchorage Trust Fund (“Trust” or “Fund”). Our mandate includes the staffing needs for managing and operating the Fund. In this report, RVK offers perspectives on institutional fund governance and investment program structures, particularly as relevant to the Trust and its purpose. The RVK Investment Program Review (“IPR”) Team drew significantly from our firm’s decades of experience advising and supporting more than 200 institutional investors, including many public funds.

This report reflects our mandate and is divided into five major sections:

- **RVK IPR Project Team and Methods Employed** – The RVK professionals who conducted this research and the methods employed.
- **Current Structure of MOA and Concerns Over the Sole Fiduciary Model** – Details of the establishment, growth of assets, management, and governance of the Trust, including concerns over the sole fiduciary model that the RVK Project Team encountered during the execution of the project.
- **RVK Perspectives** – Details of our experience and research regarding governance and organizational structure in an investment organization as well as any changes the Municipality may consider to the Trust’s governance structure, authorities, responsibilities, and general operation in the years ahead. This section is intended to provide context and considerations for the Municipality’s deliberations.
- **Recommendations for Implementing Effective Long-Term Governance and Management of the Trust Assets** – RVK IPR Team’s recommendations of sound practices for governance of the Trust.
- **Issues for Future Consideration** – Discussion of issues for the Municipality’s future consideration.

¹ One of the largest fully independent and employee-owned investment consulting firms in the US, RVK, Inc. or RVK (formerly R.V. Kuhns & Associates, Inc.) provides world-class investment advice to institutional investors, as reported by *Pensions & Investments Special Report – Consultants*. RVK consults to defined benefit and defined contribution pension plans, endowments and foundations, insurance companies, and other special purpose funds.

II. RVK IPR Project Team and Methods Employed

Our Project Team

This project was led by RVK's Investment Program Review ("IPR") Team and supported by the general consulting team at RVK that advises the Municipality's investment program on an ongoing basis. RVK has been the general investment consultant for the Trust since 2016. The RVK IPR practice specializes in addressing the challenges institutional investors face in structuring and implementing their investment programs from governance and board operations to comprehensive organizational designs and investment execution. Project Team members are listed below, and their bios are included in the Appendix.

- **Jim Voytko** – President, Director of Research, Senior Consultant, Principal
- **Spencer Hunter** – Senior Consultant, Principal
- **Cole Bixenman** – Consultant, Principal
- **Samia Khan, CFA** – Consultant
- **Eric Painting** – Associate Consultant
- **Jessica Goodall** – Senior Executive Assistant

Stakeholder Interviews

The RVK IPR Team conducted stakeholder interviews during the months of July and August 2022. The individuals were selected by RVK at the recommendation of the Office of the CFO and Treasurer. We conducted one-on-one interviews with key individuals to gain a robust understanding of how each individual thinks about the collective decision-making required to discharge the duties and responsibilities of the Municipality. Nine (9) stakeholder interviews were conducted with individuals from the following organizations:

- Three (3) Members of the Municipality of Anchorage Trust Current Investment Advisory Commission (IAC)
- Two (2) Staff Members of the Treasury Division at the Municipality of Anchorage
- One (1) Staff Member of the Public Finance and Investment Division at the Municipality of Anchorage
- One (1) Staff Member of the Police & Fire Retirement System at the Municipality of Anchorage
- One (1) Former Chief Fiscal Officer for the Municipality of Anchorage
- One (1) Municipal Attorney for the Municipality of Anchorage

The RVK Team conducted the interviews to go beyond the data that is publicly available and either clarify or, in many cases, discover how historical developments affected the development of the Trust and its governance and explore the ways in which actual implementation of the Trust's investment program might relate to the information available in public documents. The interviews were tremendously insightful and helpful for our understanding of the structures in place.

4.C.

Discussions with the representatives focused particularly on the current structure and their thoughts on alternative structures and included, but were not limited to, the following topics:

- Organizational structure and placement within the government
- Investment decision-making structure and hierarchy
- Delegation of responsibilities
- Involvement of elected officials in the governance of the Trust
- Benefits and shortfalls of alternative governance structures
- Investment office staffing
- Oversight and reporting requirements

Throughout the course of the project, RVK reviewed an extensive set of documents and online resources relevant to the current structure of the Trust—its mission, governance, operating protocols, reporting requirements, as well as limitations and restrictions. Documents and sources included:

- Anchorage Municipal Charter
- Anchorage Charter & Code of Ordinances
- Municipality of Anchorage Trust Fund – Investment Policy Statement, September 2020
- Anchorage Police and Fire Retirement System – Statement of Investment Policy, February 2019
- Municipality of Anchorage Retiree Medical Funding Program Trust for Police Officers and Firefighters – Trust Agreement, November 1995
- Municipality of Anchorage Municipal Pre-Funding Investment Program – Statement of Investment Policy, February 2020
- Municipality of Anchorage Voluntary Retirement Plans – Investment Policy Statement and Guidelines, November 2020

III. Current Structure of the Municipality of Anchorage and Concerns Over the Sole Fiduciary Model

Establishment of the Trust

The Trust was established in May 1999. It was created in accordance with Anchorage Municipal Charter § 13.11, with net proceeds of \$101.7 million generated from the sale of the Anchorage Telephone Utility (“ATU”). Since the initial deposit, an additional \$20.0 million was deposited in 2000 from the Police & Fire Retirement Settlement, \$229.8 million in 2020 and 2021 from the sale of Municipal Light & Power (“ML&P”), and \$5.9 million, between 2000 and 2014, from four smaller sources designated by the Assembly. The Trust is defined as an endowment fund for promoting growth of the corpus by establishing a controlled spending policy. The payout methodology, cited in Anchorage Municipal Code (“AMC”) 6.50.060, is used to determine the amount annually appropriated by the Assembly from the Trust to (i) provide an annual dividend to replace the ATU dividend and/or (ii) reduce property taxes. Since its inception, over \$170 million has been contributed to the General Government Operating Budget from the Trust. Calendar year dividend amounts and rates are detailed below in Figure 1 through the end of 2021.

Figure 1: Trust Dividend Details

Year	Dividend \$	Dividend %	Year	Dividend \$	Dividend %
1999	\$9.4M	N/A	2010	\$5.1M	4.0%
2000	\$9.6M	N/A	2011	\$5.0M	4.0%
2001	\$9.4M	N/A	2012	\$4.8M	4.0%
2002	\$9.4M	N/A	2013	\$4.7M	4.0%
2003	\$8.2M	N/A	2014	\$4.9M	4.0%
2004	\$6.6M	5.0%	2015	\$5.2M	4.0%
2005	\$6.6M	5.0%	2016	\$5.4M	4.0%
2006	\$6.3M	5.0%	2017	\$6.0M	4.25%
2007	\$6.4M	5.0%	2018	\$6.3M	4.25%
2008	\$6.6M	5.0%	2019	\$6.5M	4.25%
2009	\$6.5M	5.0%	2020	\$14.0M	5.0%
			2021	\$18.8M	4.5%

Asset Allocation of the Trust

The Trust assets have grown substantially over the years (as shown in Figure 2), due to both additional cash deposits by the Assembly/Municipality and an annualized net investment return of 5.53% since inception, while making substantial annual payouts. The original corpus was invested in a traditional 60/40 blend of equity and fixed income across six public market strategies. With the assets quadrupling in size over the past 23 years, the asset allocation of the Trust has progressively become more complex over time with the implementation of several additional asset classes including emerging markets debt, private credit, and private core and core plus real estate (as shown in Figure 3). The portfolio, valued at \$386 million as of August 31, 2022, is currently invested across seven public market strategies and five private market strategies. While the introduction and expansion of these complex asset classes are designed to improve the long-term growth of the Trust and its overall efficiency, they require an increased level of fiduciary and management oversight and additional administrative work for investment staff.

Figure 2: Growth of MOA Trust Assets

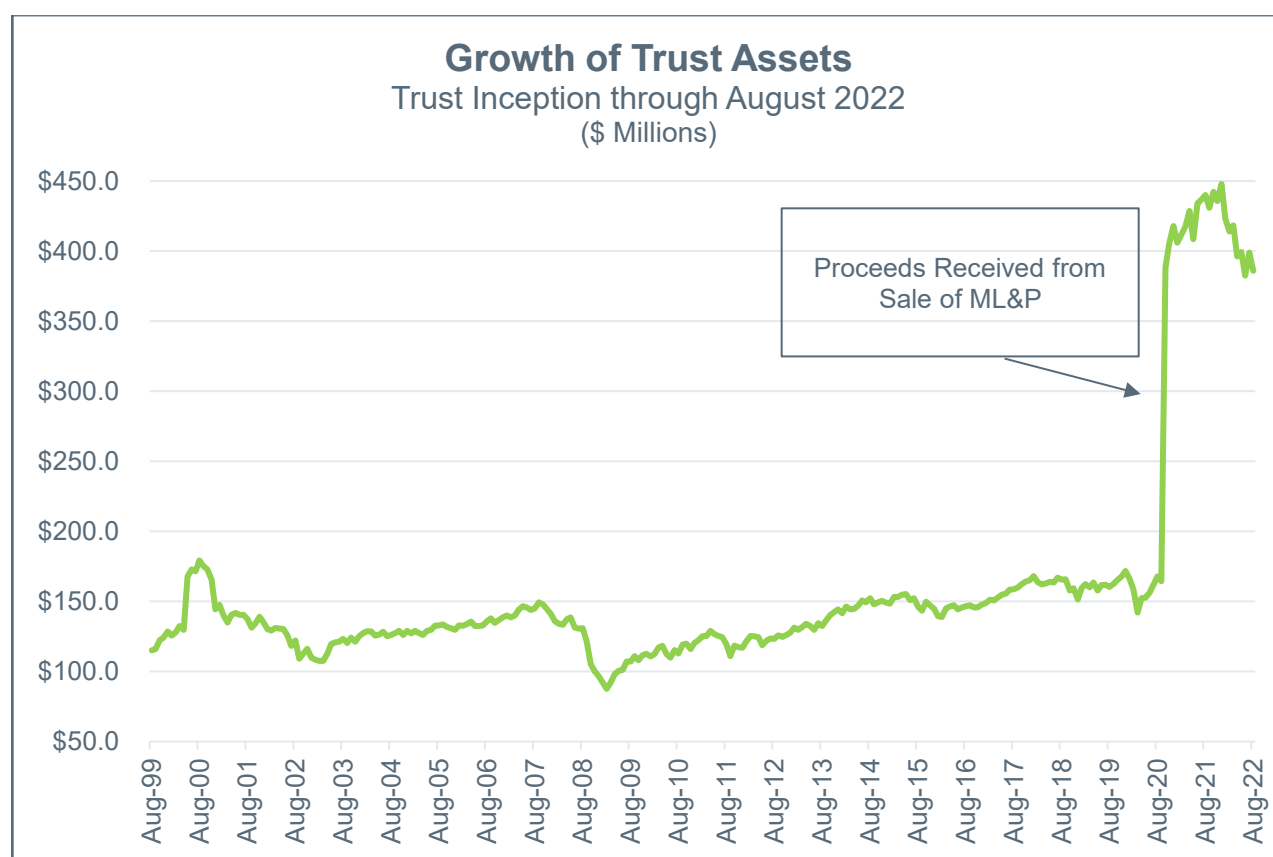
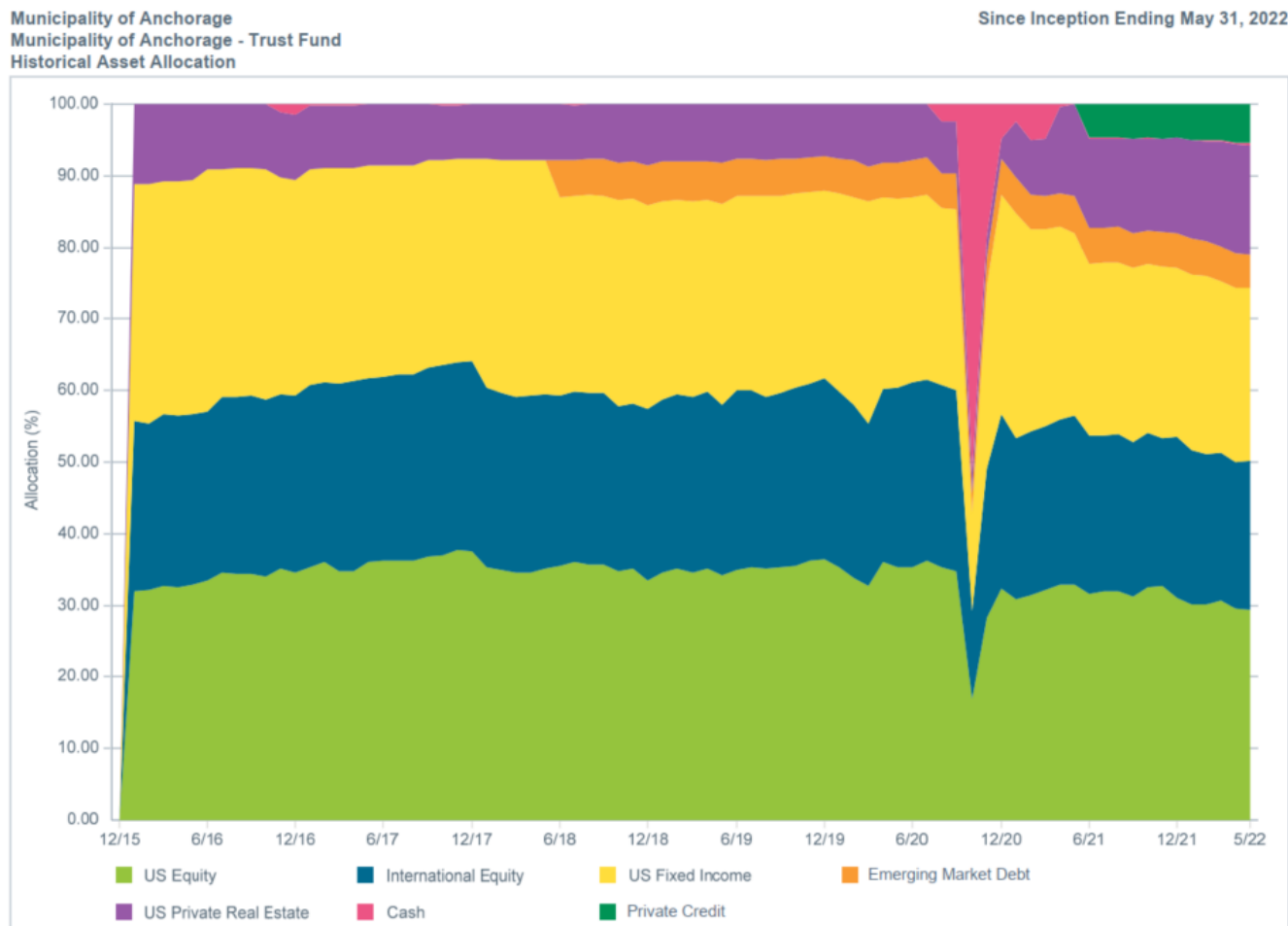


Figure 3: Historical Asset Allocation

Asset allocation shown here represents period from when RVK began monitoring the Municipality of Anchorage Trust Fund assets through May 2022.

Management and Governance of the Trust

Pursuant to Anchorage Municipal Charter § 13.11(c) and section 6.70.010, the Municipal Treasurer (“Treasurer”), under the direction and supervision of the Chief Fiscal Officer and in consultation with the Investment Advisory Commission, is charged with the management of the Trust. The Treasurer serves as the sole named fiduciary of the Trust.

Municipal Treasurer

Besides the general duties and power of the Municipal Treasurer of receiving, collecting, and acting as the custodian for the Municipality of all money due or accruing to the Municipality, and proceeding in the manner required by law, the duties of the position relating to the Trust include:

- “1. The municipal treasurer shall hire the services of such investment managers, advisors, custodians and other professionals as are reasonably prudent and necessary to manage and invest the assets of the pooled trusts.

4.C.

a. The municipal treasurer may procure services from money manager firms, including transition manager firms, through an investment consultant as provided in subsection 7.20.080A.4. The investment consultant shall be selected through a competitive process. The municipal treasurer shall coordinate with the investment consultant and shall solicit input from investment advisory commission members and the chief fiscal officer prior to the final selection of a money manager. For a money manager firm contracted under the provisions of this section, assembly approval shall not be required provided, however, the municipal treasurer shall report to the assembly on a quarterly basis, through an assembly memorandum, on money manager contracts entered into pursuant to the provisions of this section including, but not limited to, the duties to be performed by the contractor and the compensation paid. All money manager contracts adopted in accordance with this section shall be approved by the chief fiscal officer prior to execution by the municipality.

2. The assets of the pooled trusts shall be managed and invested in accordance with subsections H. thru J.”

Additionally, the Treasurer is responsible for:

- (i) Submitting an annual report on the performance of the pooled trusts', including net annual earnings and investment holdings, to the Mayor and the Assembly;
- (ii) Reviewing the controlled spending policy and recommend adjustments, as necessary, to maintain the long-term purchasing power of the MOA Trust Fund; and
- (iii) Serving as the Municipality's representative and secretary to the IAC.

Investment Advisory Commission

The Investment Advisory Commission (“IAC” or “Commission”), established under section 4.50.090, is comprised of nine members who are charged, under enabling ordinance AO No. 95-46, to act in a nonfiduciary advisory (strictly advisory) capacity to the Administration and the Assembly on matters related to the investment of municipal funds, including the MOA Trust Fund and the Municipal Cash Pool. On a quarterly basis, or as designated by the Treasurer, the Commission, under AMC section 4.50.090., has “*the powers, duties and responsibilities:*

- 1. To give advice on matters concerning the investment of municipal funds, including the ATU Trust Fund, but excluding the municipality’s deferred compensation plan funds.*
 - a. At least annually, the commission shall review the municipality’s investments and report to the mayor and assembly on the safety and appropriateness of the investments.*
- 2. To give advice on the MOA Trust Fund on:*
 - a. Policies, procedures and responsibilities for financial reporting and investments for the prudent and productive investment of municipal funds in the best interest of the municipality and its citizens;*

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- b. The process of selection, evaluation, retention, use, compensation and advice of financial and investment experts, consultants and managers with a view to minimizing costs and maximizing prudent and productive investment advice and management in the best interests of the municipality and its citizens;*
 - c. Investments, investment strategies, economic and financial assumptions, asset allocation policies and prudent investment alternatives.*
- 3. To perform such other duties as the municipal treasurer may reasonably request or the assembly may designate from time to time.”*

Deputy Municipal Treasurer

In August 2022, a new position titled Deputy Municipal Treasurer was filled to assist the Municipal Treasurer in managing the Treasury Division and supervise designated staff. The position’s duties include, but are not limited to:

- (i) Working with the Municipal Treasurer to monitor, manage, and evaluate performance and structure of Trust, working with investment consultant and Investment Advisory Commission.
- (ii) Researching, analyzing and interpreting complex financial and economic data, applying economic theory, and utilizing statistical measures to serve both the Trust and Revenue Portfolios.
- (iii) Applying formal, in-depth knowledge and experience with quantitative and qualitative economic modeling to analyze and forecast municipal revenues.
- (iv) Communicating key revenue observations to the Administration and Assembly, serving as a primary source of expertise for policy makers to make key fiscal decisions.

Concerns Over Sole Fiduciary Model

As discussed in the section above, the current governance model for the management and oversight of the Trust assets is the “sole fiduciary” structure. At the heart of our mandate and repeatedly encountered throughout our broad discussions with professionals during this project is a deep concern over the wisdom of having an asset such as the Trust, which after reviewing the foundational documents that underlay the Trust’s mission, we assume is to be held in perpetuity for the benefit of the residents of Anchorage, governed by a sole fiduciary, and indeed one that is an employee of the Municipality and serves at the MOA Administration’s discretion.

While the comparative merits of a wide variety of governance (and operational) models are discussed in more depth in the section below, it is worthwhile to summarize the concerns the RVK project team encountered during the execution of this project. We might note that while a sole fiduciary model can work well—as has for many years at MOA—that success is attributed more to the individual (and supporting cast) than to the model and its attributes directly. The question that immediately arises is whether the oversight and management of the Trust might have been executed less effectively or with greater risk had there been a different individual, or more likely over this period, a different sequence of individuals who held the power of the sole fiduciary.

To summarize the concerns that emerged from our research in Anchorage:

1. A trust held in perpetuity—such as the MOA Trust—should have a stable governance structure over time, one that matches its perpetual life and is not at “key person” risk to a single personnel decision which could occur at any point in time for any reason. While MOA has enjoyed a very long period of stability in the tenure of the Treasurer—the sole fiduciary designated by the MOA City Charter—other key financial roles have seen far greater turnover. Should the Charter-designated Office of the Treasurer experience similar turnover in future years for whatever reasons, there would be a significant mismatch between the perpetual nature of the Trust and its sole decision-maker.
2. A trust—such as the MOA Trust—whose purpose is to generate annual contributions to the Municipality while keeping the corpus inviolate for future years and residents is best managed with a highly stable and persistent long-term investment strategy. The potential for turnover in the Charter designated sole fiduciary—regardless of the causes—makes it more difficult to adopt, maintain, and execute such a long-term investment strategy—the hallmark of a well-managed perpetual fund.
3. A trust—such as the MOA Trust—that relies on a sole fiduciary also by definition places in the final analysis near total reliance on the investment knowledge and acumen of a single individual. This is particularly problematic in the case of the Trust which, unlike the very few extremely large funds that utilize the sole fiduciary model, cannot justify the creation of a large, permanent, and highly experienced internal investment staff. Moreover, this concern is significantly exacerbated by the growing complexity of the investment strategy documented earlier in this report.
4. A trust—such as the MOA Trust—with greater assets, increasingly complex investment strategy, and investment vehicles utilized—benefits greatly from a governance structure that contributes to a substantial measure of retained “institutional knowledge.” That knowledge is a key foundation for stable and sustained investment decision-making, particularly in times of stress in the investment markets.
5. A trust—such as the MOA Trust—whose beneficiaries include not only current residents but also *future generations* of Anchorage residents—would benefit from a measure of independence from the political leadership selected only by the *current* voters in the Municipality. The Charter’s designation of a sole fiduciary who is also an employee of the Administration that happens at any point in time to be in office and who serves at the pleasure of the Mayor in place, risks closely linking the management of the Trust to the most recent electoral results versus the full universe of Trust beneficiaries.

IV. RVK Perspectives

This section of our report presents our general perspectives that we bring to this mandate. These perspectives are the foundation for our recommendations that we offer in the following section.

The Trust

After reviewing the foundational documents that underlay the Trust's mission, we assume that the Trust is a fund held in perpetuity for the benefit of the Municipality and its residents. This may seem an obvious conclusion, but it ties to several core recommendations as will be made clear in the following section.

Accountability versus Independence

A core principle that all public funds—including the Trust—must address in their governance structures is the tension between two desirable goals: accountability in the management of the assets and a material degree of independence from the political process.



The Sole Fiduciary Model

The sole fiduciary model is rarely used in management of funds created for either the benefit of specific beneficiaries, the furtherance of specific long-term goals, or goals that are perpetual in nature. The sole fiduciary model can, and has, performed admirably in instances where the individual holding that responsibility brings the necessary capabilities, time, resources, and unwavering integrity to the role. Indeed, we are aware of several notable examples. Stating this, however, is equivalent to saying that its success is extremely person specific. Moreover, the creation and maintenance of institutional fund management history, stability in decision-making, and persistence in the creation and implementation of long-term investment strategies are more challenging under the sole fiduciary model. By its very nature, the sole fiduciary model creates a significant measure of key person risk. Finally, the balance deemed desirable between accountability and independence can be more difficult to strike and maintain under the sole fiduciary model. If the sole fiduciary is a public employee who can be removed at any time, accountability is high but independence in the management of trust assets is low. If the sole fiduciary is not a public employee and is assured of maintaining his/her role to end-of-term, independence is high but accountability to the beneficiaries may be low.

Sole Fiduciary Supplemented by an Advisory Committee

Advisory committees are not a structural feature commonly seen in public funds like the Municipal Trust, but they are in use—albeit relatively infrequently—throughout the institutional investment universe in the US. Indeed, we are aware of several instances where they are a formal structural addition to a fund directed by a sole fiduciary. The use of a supplemental advisory committee—by definition non-voting or without any other governance authority—can bring additional perspectives and experience to discussions regarding the management of the fund. However, the ability of a standing advisory committee to address the challenges faced by the sole fiduciary model noted above is extremely limited. And we have sometimes observed that the most capable and experienced candidates for seats on an advisory committee feel that, absent any actual authority over the management of the assets, their time is better spent elsewhere. A robust and effective advisory committee is highly dependent on the ongoing availability of committed volunteers with the requisite experience and knowledge.

A Fiduciary Board

A board of trustees—each bearing fiduciary obligations—is the most commonly used governance structure in public fund management in the US, and indeed globally. While the size and composition of trustee boards vary enormously, to a great degree this model directly addresses the challenges facing the sole fiduciary model, spelled out in the case of MOA in the section immediately above. The variation in board size and composition is, as noted, extremely large and some forms of the trustee board model can carry structural challenges. For example, a board that is selected by a single individual, each member serving at that individual's pleasure, and (to make the scenario more extreme) each individual being a public employee reporting to the same authority, places even a multi-person board at the far end of the spectrum between accountability and independence. Trustee boards can also be excessively large creating impediments to efficient and timely decision-making. Finally, trustee boards dominated by current fund beneficiaries can sometimes dilute their fiduciary focus with a sense of an equal or superior duty to the specific segment of the beneficiary group they represent.

Staffing a Public Fund

We believe there are five factors in the consideration of how a fiduciary overseeing a public fund might benefit from dedicated staff support.

1. **Asset Size:** How large is the fund now and likely to be in the future? The larger the assets that must be managed, the stronger the case for dedicated staff support. In our judgment, the current size and likely growth in the Trust merit dedicated staff support proportional to its size.
2. **Investment Strategy:** The broader the number of asset and sub-asset classes utilized by the fund and the breadth of strategies within each can lead to the need for dedicated staff support. In our judgment, the Trust has an increasingly complex investment strategy that merits access to supporting expertise.

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3. **The Use of a General Investment Consultant:** If the fund and its fiduciary(ies) utilize a competent investment consultant in whom they have confidence and who reports directly to them, this can significantly reduce the need for dedicated staff, though not necessarily eliminate it. The selection and direction of an independent investment consultant solely by the fiduciaries also helps fortify the independence of their investment decisions. Various surveys, which show that a very large majority (circa 85% to 90%) of funds in the US utilize a trustee-selected investment consultant, strongly suggest this is a broadly accepted best practice.
4. **Complexity of Fund Operations:** If the fund has, by the nature of its mission, the need to frequently calculate and manage cash flows into the fund, out of the fund, and between managers in the fund, the case for dedicated staff rises. In our judgment, the Trust's operational requirements are currently modest—certainly compared to a pension plan for example—but may grow over time.
5. **The Desired Balance Between Accountability and Independence:** The greater the desire for the fund's governance and management to be independent from the electoral and political process, the stronger the case for dedicated staff support selected by, managed by, and serving the fiduciaries directly.

The Governance Structure of the Municipality and Our Mandate

Our mandate in executing this study and providing our recommendations explicitly included consideration of changes that might be required in the City Charter should the Municipal Counsel so conclude. However, we are assuming that latitude does not extend to any other aspect of the governance structure of the Municipality as a whole, most specifically the current power of the Mayor to make all appointments with the concurrence of the Assembly. Therefore, the recommendations which follow conform to this requirement while attempting to address the various goals, objectives, and considerations discussed above.

V. Recommendations for Implementing Effective Long-Term Governance and Management of the Trust

In this section of the report, we offer our key recommendations to the Municipality regarding a governance structure for the Trust. These recommendations are informed by our review of the underlying documents and extensive interviews noted earlier in this report. They also benefit from our extensive experience over the past 35 years working with institutional investors. Our recommendations seek to the greatest degree possible to (1) strike a balance between independence for the fiduciaries and accountability to the citizens of Anchorage, (2) recognize the existing authority and process for Municipal appointments, and (3) create a fiduciary body with the breadth of views, stability, and commitment needed to enhance the value of the Trust over the long-term.

Recommendation #1

Establish a seven-member Board of Trustees (Board) with the authority to manage in all respects the investment of the Trust and the annual amount that can be distributed from the Fund which, after formal analysis and recommendations by the Board's advisors, maximizes the Trust's contribution to the Municipality and its current residents while maintaining the real value of the Trust's corpus for future generations of the citizens of Anchorage.

We acknowledge that the number of trustees we recommend is somewhat subjective. It represents a compromise between the benefits associated with a multi-member board and the challenges associated with recruiting and retaining a larger board as well as the rising difficulties in group decision-making as the number increases. A seven-member Board would fall into the range of effective compromise in our judgment and allow for board independence via a staggered term structure.

The key aspect of this recommendation, however, is a multi-member trustee group.

Recommendation #2

The Trust should formally adopt being managed according to the Prudent Investor Rule, which stipulates that a fiduciary is to act in the best interest of the trust's beneficiaries and must make investment decisions that a person of reasonable intelligence, discretion, and prudence could be expected to make.

This is the most widely accepted foundational principal for institutional investing, generally but particularly applicable in the case of a perpetual trust such as the Trust. The Prudent Investor Rule has been adopted almost universally across the US.

Recommendation #3

A majority of the Board should consist of appointees that are not currently elected officials, appointed professionals, or employees of the Municipality.

Adoption of the recommendation introduces independence and broader insights directly into the investment decision-making process and likely increases the probability of obtaining the strongest and most experienced Board candidates available to the Municipality.

Recommendation #4

A minority of the Board may be current employees of the Municipality.

Recommendation #5

Consistent with the current authority and process, all Board members will be appointed by the Mayor with the concurrence of the Assembly.

Recommendation #6

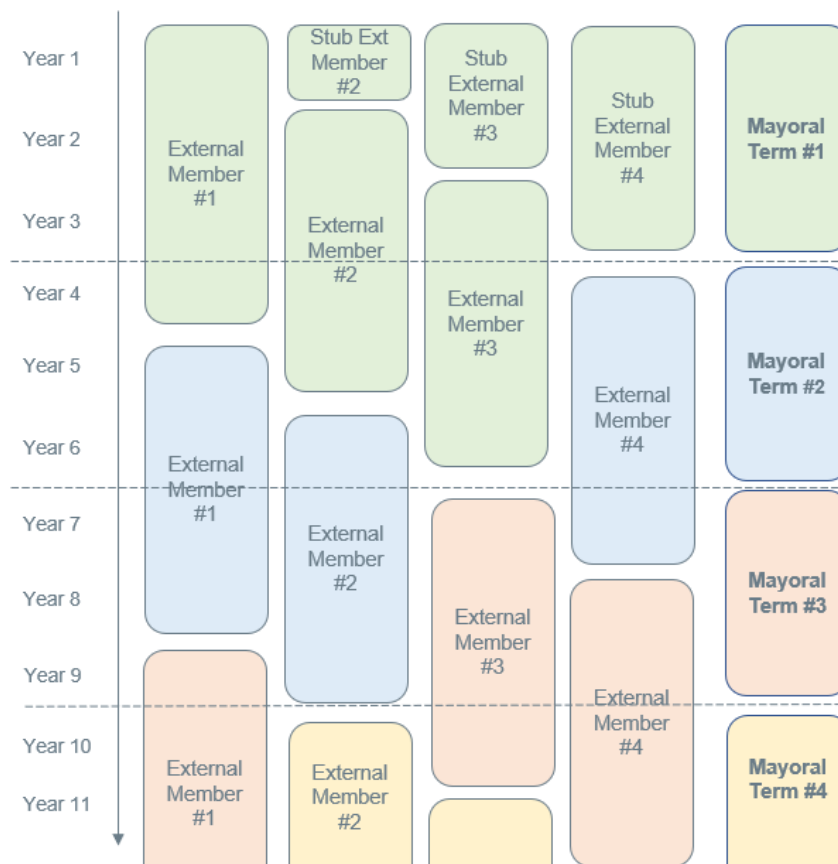
There should not be specific professional requirements for prospective Board members, but the appointment process should include a summary of their qualifications and experience in similar positions of responsibility, such as experience as a trustee or participation in institutional investing, particularly involving multiple asset classes, the management of financial institutions, or similar highly relevant experience.

Recommendation #7

The terms of the external members should be staggered and of sufficient length such that their terms expire and new appointments are required across the mayoral election cycle, with the objective that during each mayoral term the individual holding that office may not appoint all external members to the Trust Board. In the event that vacancies occur prior to the end of an independent member's term, a replacement appointee may only serve out the remaining period of the term to preserve the staggered appointment process.

Below is a visual example of how staggered terms of four years ensure that all four external members of the Board (assuming a seven-member Board) would not all be appointed during a single mayoral term, with the exception of at implementation where "stubbed" terms may be used.

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Recommendation #8

The Board should elect a Chair from within its membership and have unrestricted authority (but with full transparency and full reporting obligations) to use Trust assets to retain external advisors and experts it deems appropriate to manage the Trust effectively and prudently.

Recommendation #9

The Board should be required to make available to the Municipality and the Assembly quarterly reports on the Trust's performance as well as formally submit a comprehensive annual report detailing the investment strategy pursued by the Board, both retrospectively and prospectively, as well as its execution.

Recommendation #10

While the Board may, at their discretion, retain and rely on external experts and advisors, the Fund's operations—the management of cash flows, legal analysis as it relates to Municipal Charter and Code requirements, and the execution of investment management agreements, etc.—should be conducted by the Municipal Chief Fiscal Officer and Finance Department personnel ("CFO Office"). The CFO Office shall be required to execute the operations necessary for the timely and effective execution of the Board's investment strategy and decisions.

VI. Issues for Future Consideration

As the Trust assets grow over time, the Municipality should consider the potential benefits of authorizing the Board to select and retain one or more staff members who would report directly to the Board and facilitate its mission. As we noted earlier, the Trust is likely to not only grow over time but also grow in complexity—a function of the increasing breadth of investment opportunities it can and may choose in the pursuit of (1) protecting the Trust assets, (2) maximizing returns available to the Municipality, while (3) maintaining the real value of the Trust for future generations of the citizens of Anchorage.

At present, we believe that the efficiencies of utilizing the resources of the CFO Office along with the Board's external advisors are sufficiently compelling enough to not recommend that the Board be authorized to retain its own staff. But as circumstances change, that conclusion should be revisited in our opinion. A likely first step in creating a staff capability directly selected and managed by the Board itself would be to create a Director of Investments position whose duties would essentially focus on the direction and coordination of the various resources serving the Board and the Trust itself—notably the investment consultant, all legal advisors (whether MOA staff or external), the custodian bank, and relationships/communications with the asset managers employed by the Board.

Appendices

- Anchorage Charter & Code of Ordinances Applicable to the Trust
- RVK Team Biographies

Anchorage Charter & Code of Ordinances Applicable to the Trust

Section 13.11. - Trust fund.

- (a) When a municipal owned utility is sold pursuant to section 16.02 of this Charter, the proceeds shall be used to:
- (1) Retire the debt of that utility;
 - (2) Retire other municipal debt deemed appropriate by the assembly;
 - (3) Establish a trust fund with the balance of the proceeds.
- (b) The trust fund shall be defined as an endowment fund with a controlled spending policy limiting dividend distributions and managed by the municipal treasurer under chapter 6.70 of the Municipal Code with the following stipulations:
- (1) The corpus, or a portion of the corpus, of this trust shall be maintained in perpetuity as an endowment. Any use of the corpus, or a portion of the corpus, separate from the controlled spending policy of the endowment, may only be used for purposes approved by a majority of the voters voting on a ballot proposition in a regular or special election;
 - (2) Under the endowment's controlled spending policy an annual dividend may be appropriated by the assembly provided that the annual appropriation does not exceed five percent of the average asset balance of the trust.
- (c) The fund shall be invested and managed in accordance with chapter 6.50 of the Municipal Code.

(AO No. 89-27(S), prop. 1, 10-3-89; AO No. 2002-11, § 2, 2-12-02)

6.50.060 - MOA Trust Fund.

A. *Definitions.* In this section, unless the context clearly indicates otherwise:

Annual earnings means the amount of interest, dividends, and realized gains and losses from investment activities at the end of each fiscal year.

Annual dividend means the amount annually appropriated by the assembly from the MOA Trust Fund and distributed to MOA to replace the ATU dividend. The annual dividend is subject to the controlled spending policy and shall be paid no later than 15 days prior to the end of the fiscal year in which the dividend is appropriated.

Average asset balance means the market value of the pooled trusts' assets, including accrued investment interest and dividends, averaged according to the following specified terms:

2020 annual dividend payment to be based on the average asset balance associated with the audited December 31, 2019 market value and the initial month end market value associated with the ML&P sale closing date, using the full amount of anticipated net ML&P sale proceeds, as assigned to the MOA Trust Fund in accordance with ML&P sale closing documents.

2021 annual dividend payment to be based on the average asset balance associated with the trailing two consecutive quarters ending March 31, 2021.

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2022 annual dividend payment to be based on the average asset balance associated with the trailing six consecutive quarters ending March 31, 2022.

2023 annual dividend payment to be based on the average asset balance associated with the trailing ten consecutive quarters ending March 31, 2023.

2024 annual dividend payment to be based on the average asset balance associated with the trailing 14 consecutive quarters ending March 31, 2024.

2025 annual dividend payment to be based on the average asset balance associated with the trailing 18 consecutive quarters ending March 31, 2025.

2026 and later years' annual dividend payment to be based on the average asset balance associated with the trailing 20 consecutive quarters ending March 31 of each fiscal year.

Corpus of the MOA Trust Fund (or corpus) means:

1. The aggregate of the following proceeds previously deposited by the assembly:
 - a. Proceeds from the sale of ATU after retirement of ATU debt;
 - b. Proceeds allocated from the police and fire retirement system settlement; and
 - c. Proceeds from the sale of ML&P determined in accordance with Anchorage Charter Section 13.11(a).

Plus:

2. Increases from:
 - a. Inflation-proofing from available annual earnings in calendar years 1999 and 2000;
 - b. Residual market value appreciation remaining after paying the annual dividend each fiscal year beginning 2002, in accordance with the controlled spending policy; and
 - c. Any other amounts the assembly may add.

Reduced by:

3. Fund expenses.

Endowment method means a long-term investment strategy that promotes corpus growth by establishing a controlled spending policy, thereby requiring the annual dividend calculation to be tied to a rolling average asset balance of the pooled trusts and providing for reinvestment of any net annual earnings remaining after the annual dividend is determined.

Fund expenses means incurred expenses which are reasonably prudent and necessary to manage and invest the assets of the pooled trusts, including all fees charged by external service providers such as investment managers, advisors, custodians and other professionals, and also including MOA's internal direct and indirect expenses incurred in providing administrative and oversight services for the benefit of the pooled trusts. Fund expenses are funded by annual earnings and are allocated to the pooled trusts on a pro-rata basis.

MOA means Municipality of Anchorage.

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Pooled trusts means the MOA Trust Fund (Fund 730) and MOA Trust Reserve (Fund 731) until such time as the balance of the MOA Trust Reserve is zero.

- B. *MOA Trust Fund established.* Pursuant to Charter § 13.11, there is hereby established the MOA Trust Fund as Fund 730 to be defined as an endowment fund with a controlled spending policy limiting dividend distributions and managed by the municipal treasurer
- C. *MOA Trust Reserve established.* There is hereby established the MOA Trust Reserve as Fund 731 to hold the ATU Revenue Bond Reserve Investment and any other amounts the assembly may deposit, the corpus or earnings of which may be used upon approval of the assembly to (1) supplement the MOA Trust Fund annual dividend, (2) provide a reduction in property taxes, (3) retire municipal debt or (4) contribute additional funds into the MOA Trust Fund corpus.
- D. *Controlled spending policy.* No more than five percent of the average asset balance will be available for annual dividend distribution in Year 2020 only and the maximum payout percentage rate shall be reduced to four and one-half percent thereafter. The four and one-half percent cap is tied to an endowment method whereby long-term capital market projections for average annual investment return over the next ten to twenty years are netted against projected inflation (e.g., if long-term capital market projections in a given year indicated a six and one-half percent average annual investment return less two percent average annual inflation, this would lead to a projected "net" average annual rate of return of four and one-half percent).
- E. *Net annual earnings.* Annual earnings are reported net of fund expenses. Net annual earnings remaining after paying the annual dividend each fiscal year are reinvested in the pooled trusts on a pro-rata basis.
- F. *Assembly appropriation.* Subject to and in accordance with the controlled spending policy, the assembly shall make an appropriation from the MOA Trust Fund 730 on an annual basis to (1) provide an annual dividend from the fund to replace the ATU dividend and/or (2) reduce property taxes.
- G. *Management of the pooled funds.* Pursuant to Anchorage Municipal Charter § 13.11(c) and section 6.70.010, the municipal treasurer, under the direction and supervision of the chief fiscal officer shall manage the pooled trusts in accordance with the provisions of this section.
 - 1. The municipal treasurer shall hire the services of such investment managers, advisors, custodians and other professionals as are reasonably prudent and necessary to manage and invest the assets of the pooled trusts.
 - a. The municipal treasurer may procure services from money manager firms, including transition manager firms, through an investment consultant as provided in subsection 7.20.080A.4. The investment consultant shall be selected through a competitive process. The municipal treasurer shall coordinate with the investment consultant and shall solicit input from investment advisory commission members and the chief fiscal officer prior to the final selection of a money manager. For a money manager firm contracted under the provisions of this section, assembly approval shall not be required provided, however, the municipal treasurer shall report to the assembly on a quarterly basis, through an assembly memorandum, on money manager contracts entered into pursuant to the provisions of this section including, but not limited to, the duties to be performed by the contractor and the

4.C.

compensation paid. All money manager contracts adopted in accordance with this section shall be approved by the chief fiscal officer prior to execution by the municipality.

2. The assets of the pooled trusts shall be managed and invested in accordance with subsections H. thru J.

H. *Investment objectives.* The investment objectives of the pooled trusts are to utilize a balanced investment approach, combined with a controlled spending policy, to preserve the purchasing power of the corpus and to maximize rates of return over time by investing in equity and fixed income instruments, real estate and alternative investments and strategies, within prudent levels of risk and consistent with established endowment investment practices.

1. An investment policy, consistent with this section, for the investment of the pooled trusts, shall be established and from time to time modified, as necessary.

I. *Authorized investments.* In addition to the investments authorized by section 6.50.030, but subject to the investment restriction of this section, the assets of the pooled trusts may be invested in the following types of investments:

1. Publicly traded equity investments, including but not limited to preferred and common stock and investment company shares;
2. Debt instruments issued by the U.S. government, its agencies and instrumentalities, and debt instruments that have been issued by domestic and non-domestic entities, subject to investment grade and currency denomination restrictions cited in subsection J.2.;
3. Real estate investments in a diversified portfolio of institutional quality, predominantly income producing properties held in a collective investment vehicle which limits the pooled trusts' liability;
4. Alternative, basket clause investments utilizing special purpose investment vehicles, subject to restrictions cited in subsection J.4.;
5. Fixed income derivative instruments used in an unlevered manner to implement portfolio strategies consistent with this section;
6. Cash and cash equivalents including but not limited to repurchase agreements, certificates of deposit and shares in a money market or short-term investment fund that consist of securities of the type and quality as those listed above;
7. Mutual funds or other interests in collective and commingled investment vehicles that invest predominantly in investments permitted in this section.
 - a. Assets may be invested through a limited liability entity, including a corporation, limited partnership, limited liability partnership, or limited liability company, or through a collective or commingled investment fund, including a fund-of-funds.

J. *Investment restrictions.* Notwithstanding any other provision of this title, investment of the assets of the pooled trusts shall be restricted as follows:

1. *Equity securities.* No more than:
 - a. Sixty-five percent (65%) of the pooled trusts' assets may be invested in equity investments;

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- b. The greater of five percent (5%) or one and one-half times the security's weight in the S&P 500 stock index of the market value of the equity portfolio assets, at the time of the purchase, shall be invested in the equity securities of any one issuer;
- c. Five percent (5%) of the voting stock of any corporation may be acquired by the pooled trusts.

2. *Fixed income securities.* No more than:

- a. Five percent (5%) of the pooled trusts' fixed income portfolio assets may be invested in the fixed income securities of any single issuer, with the exception of the U.S. government, its agencies and instrumentalities;
- b. Ten percent (10%) of the overall pooled trusts' portfolio at time of purchase may be invested in domestic fixed income securities with:
 - i. An investment rating below BBB- as measured by Standard & Poor's rating agency (or an equivalent national rating agency), subject to the totality of fixed income asset holdings having an equivalent, aggregate investment grade rating of BBB- or higher when examined on a dollar weighted basis;
- c. Thirty percent (30%) of total fixed income assets at time of purchase may be invested in investment grade fixed income securities issued by non-domestic entities whose securities are dollar denominated (or fully hedged in U.S. dollars);
- d. Five percent (5%) of the overall pooled trusts' portfolio value at time of purchase may be invested in fixed income securities with:
 - i. Unhedged, non-dollar denominated investment grade securities, including emerging market debt securities.

3. *Real estate.* No more than:

- a. Ten percent of the overall pooled trusts' portfolio value at time of purchase may be invested in real estate investments cited above in subsection I.3.

4. *Basket clause flexibility.* No more than:

- a. Ten percent of the overall pooled trusts' portfolio value at time of purchase may be used to provide basket clause flexibility in:
 - i. Extending investment parameters in any of the asset classes cited in this section; or
 - ii. Utilizing investment vehicles such as limited partnerships or special purpose trusts to provide access to well-diversified alternative investment portfolios or strategies. Examples of such limited liability investments include, but are not limited to, hedge fund of funds (absolute return strategy), private equity, private debt, and various real return and/or inflation hedge products.

- K. *Reporting.* An annual report on the performance of the pooled trusts', including net annual earnings and investment holdings, shall be submitted to the mayor and the assembly.

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- L. By March 15, 2007, and by the same date every fifth year thereafter, the municipal treasurer shall review the controlled spending policy and recommend adjustments, as necessary, to maintain the long-term purchasing power of the MOA Trust Fund.

(AO No. 99-50(S), § 1, 4-6-99; AO No. 99-156, § 1, 1-11-00; AO No. 2000-89, § 1, 6-13-00; AO No. 2000-162(S), § 1, 11-21-00; AO No. 2002-10, § 1, 4-16-02; AO No. 2003-167, § 1, 1-6-04; AO No. 2006-146, § 1, 10-31-06; AO No. 2009-3, § 1, 1-20-09; AO No. 2016-127, § 1, 11-1-16; AO No. 2020-98, § 1, retro eff. 1-1-20)

Chapter 6.70 - TREASURER^[1]

Footnotes:

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Cross reference— Code of ethics, ch. 1.15; mayor shall appoint the heads of certain agencies without assembly confirmation, § 3.20.020.

6.70.010 - General powers and duties.

The treasurer, under the direction of the chief fiscal officer, shall receive, collect and be the custodian for the municipality of all money due or accruing to the municipality, and he may attach or distrain for the such money, proceeding in the manner required by law.

(GAAB 9.30.010)

6.70.020 - Uncollected bills and accounts to be turned over to successor in office.

The treasurer shall, at the expiration of his term of office, turn over to his successor in office at once all uncollected bills and accounts and all books and papers connected therewith, and the outgoing treasurer shall be credited with such uncollected bills and accounts, and the incoming treasurer shall be charged with and shall collect such bills and accounts.

(GAAB 9.30.020)

6.70.030 - Accounts of receipts and disbursements; payments.

- A. Except as otherwise provided in this title, the treasurer shall keep an accurate account of all cash receipts and disbursements, and shall not make payment of any sums, except upon receipt of a properly approved voucher.
- B. A late payment penalty of \$25.00 shall be due and payable on the forty-fifth day following the original invoice date for miscellaneous accounts receivable. The account receivable shall continue to accrue a late payment penalty of \$25.00 per month for each additional thirty day period in which the invoice is past due or not fully paid, up to a maximum penalty of \$250.00. Payments on miscellaneous accounts receivable shall be applied in the same manner as property tax under Anchorage Municipal Code Section 12.15.060E.

(GAAB 9.30.030; AO No. 94-107, § 5, 6-7-94; AO No. 2003-152S, § 1, 1-1-04; AO No. 2014-61, § 4, 5-20-14)

6.70.040 - Record of negotiable notes.

The treasurer shall make and keep a record showing the name of the payee, the amount and the date of execution and of maturity of all negotiable notes of the municipality made by authority of the assembly, and he shall furnish to the controller a copy of this record.

(GAAB 9.30.040)

6.70.050 - Municipal depositories.

- A. The treasurer shall deposit all moneys received by him belonging to the municipality in such banks as the mayor and/or chief fiscal officer have established as municipal depositories. Endorsement for deposit may be made by the written or stamped endorsement of the municipality without designation of the person making the endorsement. A report of all municipal moneys and investments shall be submitted to the assembly monthly, such reports indicating all municipal depositories.
- B. A bank account in the name of the municipality may be opened and kept with any state or federally chartered commercial or mutual bank, savings and loan association or credit union located in the municipality and having insurance of accounts through the appropriate federal insuring agency of the United States. Any financial institution in the United States meeting such qualifications may be selected as a depository for funds of the municipality.
- C. The mayor and the chief fiscal officer shall be authorized to establish bank accounts for checking, depository, trust, escrow or investment purposes.
- D. Prior to establishing bank accounts under subsections B and C of this section, the chief fiscal officer shall review the financial condition of a prospective depository as reported by a nationally recognized financial institution rating service. At least semiannually, the treasurer shall review the financial condition of municipal depositories as reported by a nationally recognized financial institution rating service.
- E. All banks selected by the mayor or chief fiscal officer under subsection B of this section are hereby authorized to honor any checks drawn in the name of the municipality, when signed by the mayor and countersigned by the municipal treasurer, or, in the absence of the treasurer, the cash management and investment officer, or when signed by other individuals designated under section 6.30.095. Facsimile signatures may be used in lieu of manual signatures.
- F. All banks selected by the mayor or chief fiscal officer under subsection B of this section are hereby authorized to honor any orders for the payment of money by wire or electronic means when ordered to be drawn from the accounts of the municipality by the treasurer, the cash management and investment officer or the assistant investment officer.
- G. All banks selected by the mayor or chief fiscal officer under subsection B of this section are authorized and directed to honor, pay and charge to any or all of the municipality's accounts all checks and orders for the payment of money so drawn without inquiring as to the circumstances of their issue, or the disposition of their proceeds. Banks shall not honor checks or orders:
 - 1. Payable to cash;
 - 2. Endorsed payable to the order of the mayor, municipal treasurer or cash management and investment officer; or

4.C.

3. Payable to the order of the mayor, municipal treasurer or cash management and investment officer when signed by the payee only.

H. The chief fiscal officer and treasurer are authorized to obtain from the banks current accounting of balances within any depository regarding any accounts of the municipality inclusive of any and all municipal fund activities.

(GAAB 9.30.050; AO No. 94-107, § 6, 6-7-94)

6.70.060 - Use of facsimile signature for signing checks. (Repealed)

(GAAB 9.30.060; AO No. 94-107, § 7, 6-7-94)

6.70.070 - Sums due municipality to be deducted before paying vouchers.

Before paying any voucher, the treasurer shall deduct from the amount thereof such sum, if any, as may be due the municipality by the person in whose favor such payment is drawn.

(GAAB 9.25.070; AO No. 2014-61, § 5, 5-20-14)

6.70.080 - Daily deposit of money collected.

Except in cases where deposits at longer periods are specifically authorized by ordinance or the chief fiscal officer, it shall be the duty of every person authorized to receive or collect money for account of the municipality to deposit such collections in full daily with the treasurer or directly in the bank. The treasurer or designee shall record the receipts collected daily and such receipts will balance to the receipts deposited. The controller or designee shall regularly reconcile the bank account to ensure that deposits recorded by the treasurer agree with the bank records.

(GAAB 9.25.080; AO No. 2014-61, § 6, 5-20-14)

6.70.090 - Duty of officers having municipal funds in hand.

All officers and agents of the municipality having in their hands funds belonging to the municipality which are not required to be deposited daily with the treasurer or directly in the bank shall keep such funds under safeguarded provisions as the chief fiscal officer may authorize.

(GAAB 9.30.090; AO No. 2014-61, § 7, 5-20-14)

6.70.100 - Recording of certain expenses incurred by municipality. (Repealed)

(GAAB 9.30.100; AO No. 94-107, § 8, 6-7-94)

6.70.110 - Report of default in payment of money due municipality.

The treasurer shall report to the chief fiscal officer any default in the payment of any money due the municipality.

(GAAB 9.30.110)

6.70.120 - Collection of taxes.

The treasurer is directed to enforce the collection of unpaid municipal taxes and other moneys due the municipality using legal proceedings therefor when necessary.

(GAAB 9.30.120)

6.70.125 - Cost of external collection.

A. Definitions. As used in this section:

1. Collection agency(ies) means a person, firm or other entity with a municipal contract to provide 3rd party collection services.
2. Cost of collection means the fee or commission described in a municipal contract allowed to be earned by a collection agency for collecting, or attempting to collect, delinquent municipal debt, which may include, but is not limited to, a percentage-based fee, flat fee, contingency fee, or actual costs incurred for collection activities rendered.
3. Debtor means any person, firm or other entity owing a municipal debt.
4. Municipal debt includes all fines, fees, taxes, interest, penalties and costs established by code, court-ordered judgments received from the Alaska Court System, and Final Orders received from the Administrative Hearing Officer.

B. The municipality may assign delinquent municipal debt to a collection agency. The cost of collection shall become the sole liability of the debtor and shall be paid by the debtor, with debtor funds, to the collection agency.

C. The collection agency shall deduct and retain, on a pro rata basis, the cost of collection from the funds it collects from a debtor until that debtor's assigned municipal debt is paid in full.

D. The collection agency shall provide monthly reports to the treasurer detailing payments received from debtors.

E. This section shall also apply to outstanding balances of municipal debt assigned to a collection agency prior to January 1, 2011, subject to at least one attempt being made to notify the debtor of their liability to pay the cost of collection associated with unpaid balances.

(AO No. 2010-80, § 1, 11-9-10, eff. 1-1-11; AO No. 2014-56, § 1, 5-6-14)

6.70.130 - Certification of outstanding taxes, special assessments and other liens.

An issued certified certificate of outstanding taxes, special assessments and any other liens against properties shall be made available by the municipality. Such certificate shall be conclusive evidence of such obligations.

Evidence of outstanding taxes, special assessments and any other liens against properties which is provided to the recipient verbally shall be the recipient's responsibility regarding the accuracy of such evidence.

6.70.140 - Custody of securities.

For the protection of the municipality and all parties concerned, the custody of municipal bonds on hand and all other securities on hand shall be under the joint control of the chief fiscal officer and the treasurer, and neither of such officers shall have access to the bonds or securities in the absence of the other.

(GAAB 9.20.170)

6.70.150 - Applicability of chapter to Anchorage Telephone Utility. (Repealed)

(AO No. 91-173(S); AO No. 92-166; AO No. 2015-23(S), § 1, 3-24-15)

4.50.090 - Investment advisory commission.

- A. There is established an investment advisory commission consisting of nine members. Members of the commission shall be qualified by experience in the fields of finance, economics or investments. The commission members shall serve in an advisory capacity only. The municipal treasurer shall serve as the municipality's representative and secretary to the commission.
- B. The commission shall meet quarterly or more often as designated by the commission or the municipal treasurer and shall have the following powers, duties, and responsibilities:
 - 1. To give advice on matters concerning the investment of municipal funds, including the ATU Trust Fund, but excluding the municipality's deferred compensation plan funds.
 - a. At least annually, the commission shall review the municipality's investments and report to the mayor and assembly on the safety and appropriateness of the investments.
 - 2. To give advice on the MOA Trust Fund on:
 - a. Policies, procedures and responsibilities for financial reporting and investments for the prudent and productive investment of municipal funds in the best interest of the municipality and its citizens;
 - b. The process of selection, evaluation, retention, use, compensation and advice of financial and investment experts, consultants and managers with a view to minimizing costs and maximizing prudent and productive investment advice and management in the best interests of the municipality and its citizens;
 - c. Investments, investment strategies, economic and financial assumptions, asset allocation policies and prudent investment alternatives.
 - 3. To perform such other duties as the municipal treasurer may reasonably request or the assembly may designate from time to time.
- C. The sunset provisions in section 4.05.150 shall not apply to this commission.

(AO No. 95-46, § 1, 3-7-95; AO No. 99-50(S), § 2, 4-6-99; AO No. 99-156, § 2, 1-11-00; AO No. 2001-60, § 1, 3-27-01; AO No. 2004-67, § 1, 4-13-04; AO No. 2004-96, § 1, 6-8-04; AO No. 2011-64(S-1), § 4, 6-28-11)

Section 5.05. - Chief fiscal officer.

There shall be a chief fiscal officer appointed by the mayor and confirmed by the assembly. The chief fiscal officer serves at the pleasure of the mayor. The chief fiscal officer is the custodian of all municipal funds. The chief fiscal officer shall keep an itemized account of money received and disbursed, pay money on vouchers drawn against appropriations, and perform such other duties as the assembly by ordinance may prescribe.

6.50.030 - Investment guidelines for Municipal Funds.

B. *Management of Municipal Funds.*

1. It is the policy of the Municipality to invest public funds in a manner that provides the highest investment return consistent with preservation of capital while meeting the daily cash flow demands of the Municipality.
2. Investment decisions shall be guided by this section, and the Operating Policy & Procedures for investment of Municipal funds, as modified from time to time by the Chief Fiscal Officer.
3. The Chief Fiscal Officer shall obtain the services of such investment managers, advisors, custodians and other professionals as are reasonably prudent and necessary to manage and invest all Municipal Funds.
4. The Chief Fiscal Officer shall solicit input from the Investment Advisory Commission members prior to the final selection of any service providers.
 - a. For an investment manager, advisor, custodian or other professionals contracted under the provisions of this section, assembly approval is not required;
 - b. The Chief Fiscal Officer shall report within 90 days to the Assembly, by Assembly Informational Memorandum, on contracts entered into pursuant to the provisions of this section including, but not limited to, the duties of be performed by the contractor and the compensation paid.
5. Restricted funds, whether subject to unrealized gains or losses or realized gains or losses, shall be deposited into separate and restricted alternative investments, bank accounts or other accounts which may be interest bearing and held by financial institutions for the benefit of the municipality, with all revenues and expenses associated with such funds allocated to such investments or accounts. Restricted funds may be co-mingled with other similarly restricted funds within the discretion of the chief fiscal officer.

G. *Securities Lending.* This type of program is permissible only if recommended by the Chief Fiscal Officer and approved by the Municipal Assembly.

H. *Reporting.* The Chief Fiscal Officer shall submit to the Assembly on an annual basis reports addressing Portfolio performance and compliance. The annual report shall address the use of investment consultants and external money managers, the use of derivatives, securities lending activities and bank lines of credit. The report shall also include compliance with the requirements regarding Portfolio diversification, maximum holdings by type of authorized investment, and Portfolio performance compared with Portfolio benchmarks.

RVK Team Biographies



Jim Voytko – President, Director of Research, Senior Consultant, Principal

Located in our Portland office, Jim serves as President, Director of Research, and as a Senior Consultant with RVK. He joined the firm in 2004 and has over 40 years of industry experience. As a Senior Consultant, Jim has worked with both public and corporate pension plans, foundations and endowments, and insurance funds.

A sought-after public speaker, Jim has delivered original presentations on various topics at numerous institutional investment conferences. He is involved in multiple aspects of RVK's specialty consulting practices, most notably Asset/Liability studies and Board governance/investment program structural reviews. Jim's research responsibilities are focused primarily on capital markets issues and investment decision-making. He has also provided testimony on pension, investment, and financial issues to multiple state legislatures and the US Senate as well as participated in drafting legislation at both the state and federal level.

Prior to joining RVK, Jim served as the CEO/Executive Director of Oregon's statewide pension system for all employees of state and local governments, police and fire, teachers and higher education, statewide retiree health care insurance program, and statewide 457 deferred compensation program. He also served on the five-member Oregon Investment Committee, which directed the investment of all statewide funds totaling approximately \$45 billion.

Jim's experience also includes serving as Director of Research for PaineWebber, CIO and Managing Director of PNC Asset Management Group/PNC Advisors, and the Deputy Director and Chief Operating Officer of PaineWebber's Investment Banking Division. Jim earned his BA degree from Carnegie Mellon University, a Master of Public Administration degree from the University of Washington, and Master of Public Policy degree from Harvard University. Jim is a shareholder of the firm and serves on the firm's Board of Directors.



Spencer Hunter – Senior Consultant, Principal

Spencer joined RVK in 2008 and is located in our Portland office. In 2014, he was promoted to Consultant, in 2017, he was named Department Manager of our Associate Consultant/Investment Associate group, and in 2019, he was promoted to Senior Consultant.

Spencer's career at RVK has been focused on providing investment consulting advice to many of the firm's endowment and foundation, public fund, Taft Hartley, high-net-worth families, and corporate clients. His responsibilities include asset allocation and policy setting, investment manager research and due diligence, forward-looking capital market assumptions, asset class portfolio structuring, and many of the firm's internal research projects.

Spencer graduated cum laude from Linfield College with a BS degree in Finance. He is a shareholder and serves on the firm's Board of Directors.



Cole Bixenman – Consultant, Principal

Cole joined RVK in 2011 and is located in our Portland office. In his role as a Consultant, Cole provides investment consulting advice to a diverse client base including both public and corporate pensions, endowments, foundations, Taft-Hartley plans, insurance portfolios and a variety of both public and corporate defined contribution plans.

His responsibilities include asset allocation analyses, investment policy development, investment menu design, manager structure analyses, investment manager evaluation, managing transition and rebalancing of client portfolios, and client education presentations.

In addition to his role as a Consultant, he co-manages the Associate Consultant / Investment Associate group, managing the account loads as well as the group's training and professional development. Cole graduated cum laude from Linfield College with a BS degree in Finance as well as a minor in Economics. He is a shareholder of the firm.



Samia Khan, CFA – Consultant

Samia is a Consultant located in our New York office. She has 15 years of institutional investment experience and serves a diverse client base, including defined benefit and defined contribution plan sponsors, as well as endowments & foundations. Her responsibilities include asset allocation, investment manager research, portfolio structuring, risk analyses, and client education presentations.

Prior to joining RVK, Samia worked as Senior Manager of Investment Management at PricewaterhouseCoopers (PwC), LLP. Her role involved overseeing \$16B of retirement assets of the staff and partners of PwC and managing relationships with all associated external and internal parties including the custodian bank, DC recordkeeper, legal counsel, actuary, investment consultants, and asset managers.

Samia received her BA degree in Economics and Mathematics from Bryn Mawr College. Additionally, she is a CFA Charterholder and a member of the CFA Society of New York.



Eric Painting, CFA – Associate Consultant

Eric joined RVK in 2018 and is based in Sacramento, California, supported by our Portland office. He serves a diverse client base, including public and corporate pensions, endowments, foundations, Taft-Hartley and defined contribution plans.

As a member of our consulting team, Eric works on a variety of projects including asset allocation studies, manager structure analyses, investment manager evaluation, client education presentations, and portfolio rebalancing.

Eric graduated with honors from the University of California Davis, with a BA in Economics and Applied Statistics. He also holds the Chartered Financial Analyst (CFA) designation.

Jessica Goodall – Senior Executive Assistant

Jessica joined RVK in 2018 as a Senior Executive Assistant. She has over a decade of administrative experience, with recent roles including Special Project Assistant to the executives of Carondelet Health Network and Executive Assistant to the VP of Human Resources at Harvard University.

Jessica holds a Master of Arts in Professional Writing from New England College as well as a BA in English from Central Washington University.

PORTLAND

BOISE

CHICAGO

NEW YORK



ANCHORAGE, ALASKA
AO No. 2023-10

**AN ORDINANCE OF THE ANCHORAGE MUNICIPAL ASSEMBLY AMENDING
THE 2023 GENERAL GOVERNMENT CAPITAL IMPROVEMENT BUDGET TO
INCLUDE NEW PROJECT – MULCAHY STADIUM IMPROVEMENTS.**

WHEREAS, in accordance with Anchorage Municipal Code section 6.10.045, the Assembly may alter the general government capital improvement budget (CIB) by majority vote; and

WHEREAS, on November 22, 2022, the 2023 General Government Capital Improvement Budget was approved by passage of AO 2022-88, As Amended; and

WHEREAS, on November 22, 2022, the 2023-2028 Capital Improvement Program was approved by passage of AR 2022-294, As Amended; now, therefore,

THE ANCHORAGE ASSEMBLY ORDAINS:

Section 1. That the following project shall be added to the 2023 General Government Capital Improvement Budget:

Projects	Bonds
Parks & Recreation	
P&R – Anchorage Parks	
Mulcahy Stadium Improvements	300
Total (in thousands)	300

Section 2. That the 2023-2028 Capital Improvement Program shall be amended in accordance with the Capital Improvement Budget project set forth in Section 1 of this resolution.

Section 3. Notwithstanding AMC 4.60.090E., due to time constraints for including projects with the bond proposition ordinance, this resolution will not require review by the Anchorage Parks and Recreation Service Area Commission.

Section 4. This ordinance shall be effective immediately upon passage and approval by the Assembly.

PASSED AND APPROVED by the Anchorage Assembly this _____ day of _____, 2023.

4.D.

1
2
3
4
5
6
7
8

ATTEST:

Chair of the Assembly

Municipal Clerk



MUNICIPALITY OF ANCHORAGE

4.D.

Assembly Memorandum

No. AM 36-2023

Meeting Date: January 10, 2023

1 **From: ASSEMBLY MEMBER PETERSEN**

2
3 **Subject: AN ORDINANCE OF THE ANCHORAGE MUNICIPAL ASSEMBLY**
4 **AMENDING THE 2023 GENERAL GOVERNMENT CAPITAL**
5 **IMPROVEMENT BUDGET TO INCLUDE NEW PROJECT –**
6 **MULCAHY STADIUM IMPROVEMENTS.**
7

8 This ordinance will add a project for Mulcahy Stadium Improvements to the 2023
9 General Government Capital Improvement Budget for capital improvements in the
10 Anchorage Bowl Parks and Recreation Service Area to be included in the 2023
11 general obligation bond proposition.
12

- 13 • Mulcahy Stadium Improvements, \$300,000 – new project, addition for the
14 Glacier Pilots Clubhouse and general stadium improvements
15

16 The requirement for the Anchorage Parks and Recreation Service Area
17 Commission to review this ordinance is waived due to time constraints. The
18 commission meetings for December 2022 and January 2023 were both cancelled.
19

20 **I request your support of this ordinance.**

21
22 Prepared by: Desirea C. Camacho, Assembly Budget Analyst
23

24 Respectfully submitted: Pete Petersen, Assembly Member
25 District 5, East Anchorage

4.E.

Submitted by: Assembly Vice Chair
Constant

Prepared by: Municipal Clerk's Office

For reading: January 10, 2023

**ANCHORAGE, ALASKA
AO No. 2023-11**

**AN ORDINANCE OF THE ANCHORAGE MUNICIPAL ASSEMBLY AMENDING
THE 2023 GENERAL GOVERNMENT CAPITAL IMPROVEMENT BUDGET TO
INCLUDE ADDITIONAL PARKS & RECREATION PROJECTS.**

WHEREAS, in accordance with Anchorage Municipal Code section 6.10.045, the Assembly may alter the general government capital improvement budget (CIB) by majority vote; and

WHEREAS, on November 22, 2022, the 2023 General Government Capital Improvement Budget was approved by passage of AO 2022-88, As Amended; and

WHEREAS, on November 22, 2022, the 2023-2028 Capital Improvement Program was approved by passage of AR 2022-294, As Amended; now, therefore,

THE ANCHORAGE ASSEMBLY ORDAINS:

Section 1. That the following projects shall be added to the 2023 General Government Capital Improvement Budget:

Projects	Bonds
Parks & Recreation	
P&R – Anchorage Parks	
Athletic Field Safety Improvements	200
Chester Creek Complex Facility Safety, Security and ADA Upgrades	100
Playground Development – All-inclusive	400
Far North Bicentennial Park Bridge Replacement (<i>match to federal funds</i>)	150
Russian Jack Springs Park Safety and ADA Improvements	400
Fairview Recreation Center Improvements	500
Spenard Recreation Center Improvements	200
Cuddy Family Midtown Park Warming Chalet	450
P&R – Anchorage Trails	
Tony Knowles Coastal Trail to Ship Creek Trail Connection (<i>match to federal funds</i>)	150
Total (in thousands)	2,550

Section 2. That the 2023-2028 Capital Improvement Program shall be amended in accordance with the Capital Improvement Budget projects set forth in Section 1 of this resolution.

4.E.

Section 3. Notwithstanding AMC 4.60.090E., due to time constraints for including projects with the bond proposition ordinance, this resolution will not require review by the Anchorage Parks and Recreation Service Area Commission.

Section 4. This ordinance shall be effective immediately upon passage and approval by the Assembly.

PASSED AND APPROVED by the Anchorage Assembly this _____ day of _____, 2023.

Chair of the Assembly

ATTEST:

Municipal Clerk



MUNICIPALITY OF ANCHORAGE

4.E.

Assembly Memorandum

No. AM 37-2023

Meeting Date: January 10, 2023

From: ASSEMBLY VICE CHAIR CONSTANT

**Subject: AN ORDINANCE OF THE ANCHORAGE MUNICIPAL ASSEMBLY
AMENDING THE 2023 GENERAL GOVERNMENT CAPITAL
IMPROVEMENT BUDGET TO INCLUDE ADDITIONAL PARKS &
RECREATION PROJECTS.**

This ordinance will add nine projects to the 2023 General Government Capital Improvement Budget for capital improvements in the Anchorage Bowl Parks and Recreation Service Area to be included in the 2023 general obligation bond proposition.

- Athletic Field Safety Improvements (Project PR2017015)
- Chester Creek Complex Facility Safety, Security and ADA Upgrades (Project PR2019012)
- Playground Development – All-inclusive (Project PR2017001)
- Far North Bicentennial Park Bridge Replacement (Project PR2020009) – this project requires a 9% match of MOA funds for federal funds
- Russian Jack Springs Park Safety and ADA Improvements (Project PR2019005)
- Fairview Recreation Center Improvements (Project PR2022002)
- Spenard Recreation Center Improvements (Project PR2019015)
- Tony Knowles Coastal Trail to Ship Creek Trail Connection (Project PR2020003) – this project requires a 9% match of MOA funds for federal funds
- Cuddy Family Midtown Park Warming Chalet (new)

The requirement for the Anchorage Parks and Recreation Service Area Commission to review this ordinance is waived due to time constraints. The commission meetings for December 2022 and January 2023 were both cancelled.

I request your support of this ordinance.

Prepared by: Desirea C. Camacho, Assembly Budget Analyst

Respectfully submitted: Christopher Constant, Assembly Vice Chair
District 1, North Anchorage

MUNICIPALITY OF ANCHORAGE

ORDINANCE No. 2023-1

AN ORDINANCE PROVIDING FOR THE SUBMISSION TO THE QUALIFIED VOTERS OF THE MUNICIPALITY OF ANCHORAGE, ALASKA, THE QUESTION OF THE ISSUANCE OF NOT TO EXCEED THIRTY-FOUR MILLION FIVE HUNDRED THOUSAND DOLLARS (\$34,500,000) OF GENERAL OBLIGATION BONDS OF THE MUNICIPALITY OF ANCHORAGE TO PAY THE COSTS OF ROAD AND STORM DRAINAGE CAPITAL IMPROVEMENTS IN THE ANCHORAGE ROADS AND DRAINAGE SERVICE AREA, AND THE QUESTION OF AN INCREASE IN THE MUNICIPAL TAX CAP LIMITATION TO PAY ASSOCIATED OPERATIONS AND MAINTENANCE COSTS IN THE ANCHORAGE ROADS AND DRAINAGE SERVICE AREA, AT THE ELECTION TO BE HELD IN THE MUNICIPALITY ON APRIL 4, 2023.

Prepared by

K&L GATES LLP

**MUNICIPALITY OF ANCHORAGE
ORDINANCE No. 2023-1**

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* This Table of Contents and the cover page are for convenience of reference and are not intended to be a part of this ordinance.

Requested by: Chair of the Assembly at the
Request of the Mayor
Prepared by: Cynthia M. Weed, Bond
Counsel
K&L GATES LLP
For Reading: January 10, 2023

**MUNICIPALITY OF ANCHORAGE
ORDINANCE No. 2023-1**

AN ORDINANCE PROVIDING FOR THE SUBMISSION TO THE QUALIFIED VOTERS OF THE MUNICIPALITY OF ANCHORAGE, ALASKA, THE QUESTION OF THE ISSUANCE OF NOT TO EXCEED THIRTY-FOUR MILLION FIVE HUNDRED THOUSAND DOLLARS (\$34,500,000) OF GENERAL OBLIGATION BONDS OF THE MUNICIPALITY OF ANCHORAGE TO PAY THE COSTS OF ROAD AND STORM DRAINAGE CAPITAL IMPROVEMENTS IN THE ANCHORAGE ROADS AND DRAINAGE SERVICE AREA, AND THE QUESTION OF AN INCREASE IN THE MUNICIPAL TAX CAP LIMITATION TO PAY ASSOCIATED OPERATIONS AND MAINTENANCE COSTS IN THE ANCHORAGE ROADS AND DRAINAGE SERVICE AREA, AT THE ELECTION TO BE HELD IN THE MUNICIPALITY ON APRIL 4, 2023.

WHEREAS, the best interests of the citizens and property owners in the Anchorage Roads and Drainage Service Area serving the Municipality of Anchorage, Alaska (the "Municipality") require the Municipality to acquire, construct, renovate, upgrade and undertake certain road improvements, roadway safety improvements and storm collection drainage and treatment improvements (the "Projects"); and

WHEREAS, in order to provide financing for the Projects, it is deemed necessary and advisable that the Municipality issue and sell its general obligation bonds in the principal amount of not to exceed \$34,500,000 (the "Bonds"); now, therefore,

THE ANCHORAGE ASSEMBLY ORDAINS:

Section 1. Purpose. The Assembly of the Municipality hereby determines that the roads and storm drainage within the Anchorage Roads and Drainage Service Area are in need of the Projects. The Assembly hereby determines that the best interests of the residents and property owners within the Anchorage Roads and Drainage Service Area require the Municipality to undertake the Projects at the time and in the order and in the manner deemed most necessary and advisable by the Municipality. The estimated cost of the Projects, including incidental costs and costs related to issuing and selling the Bonds as provided in this ordinance, is estimated to be \$34,500,000.

The Projects are described in the approved 2023 Capital Improvement Budget, as amended. The cost of all necessary planning, acquisition of property,

1 site preparation, construction, installing and equipping of the Projects, architectural,
2 engineering, design, and other consulting services, inspection and testing,
3 administrative expenses, costs of issuance of the Bonds and other costs incurred in
4 connection with the Projects shall be deemed to be costs of the approved Projects.
5 The approved Projects may be completed with all necessary equipment and
6 appurtenances.

7
8 The Municipality shall determine the application of available moneys between
9 the various Projects so as to accomplish, as nearly as may be, all of the Projects
10 described or provided for in this section.

11
12 If the Municipality shall determine that it has become impractical to
13 accomplish any portion of the approved Projects by reason of changed conditions
14 or needs, incompatible development or costs substantially in excess of those
15 estimated, the Municipality shall not be required to accomplish such portions and
16 shall apply Bond proceeds as set forth in this section.

17
18 If the approved Projects have been completed in whole or in part, or their
19 completion duly provided for, or their completion found to be impractical, the
20 Municipality may apply Bond proceeds or any portion thereof to other Municipality
21 capital improvements within the Anchorage Roads and Drainage Service Area at its
22 sole discretion. Otherwise, the Municipality shall apply such remaining proceeds
23 solely to payment of principal or interest on the Bonds, as provided in the Home
24 Rule Charter. In the event that the proceeds of sale of the Bonds, plus any other
25 monies of the Municipality legally available, are insufficient to accomplish the
26 approved Projects, the Municipality shall use the available funds for paying the cost
27 of those portions of the approved Projects deemed by the Municipality most
28 necessary and in the best interest of the Municipality. No Bond proceeds shall be
29 used by the Municipality for any purpose other than a capital improvement of the
30 Municipality.

31
32 For the purpose of providing funds for the undertaking of the Projects, which
33 are hereby found to be a public purpose and in the public interest, the Municipality
34 hereby proposes to issue general obligation bonded indebtedness in an amount not
35 to exceed Thirty-Four Million Five Hundred Thousand Dollars (\$34,500,000).

36
37 **Section 2. Details of Bonds.** The Bonds shall be sold in such amounts and at
38 such time or times as deemed necessary and advisable by the Assembly and as
39 permitted by law and shall mature over a period of up to 20 years from date of issue.
40 The Bonds shall be issued in an aggregate principal amount of not to exceed
41 \$34,500,000. The Bonds shall bear interest to be fixed at the time of sale or sales
42 thereof. The exact form, terms, conditions, contents, security, options of
43 redemption, and such other matters relating to the issuance and sale of said Bonds
44 as are deemed necessary and advisable by the Assembly shall be as hereinafter
45 determined and/or delegated by ordinance and/or resolution of the Assembly.
46

1 The full faith and credit of the Municipality is pledged for the payment of the
2 principal of and interest on the Bonds, and ad valorem taxes upon all taxable
3 property in the Municipality shall be levied without limitation as to rate or amount to
4 pay the principal and interest on the Bonds when due. The principal of and interest
5 on the Bonds are to be paid first from ad valorem taxes levied and collected within
6 the Anchorage Roads and Drainage Service Area.

7
8 **Section 3. Ballot Proposition.** The Assembly hereby submits to the qualified
9 voters of the Municipality the proposition of whether or not the Municipality should
10 issue the Bonds for the purpose of financing the costs of the approved Projects at
11 the regular municipal election to be held on April 4, 2023.

12
13 The Clerk shall prepare the ballot proposition to be submitted to the voters
14 as provided by this ordinance and the Municipal Code and shall perform all
15 necessary steps in accordance with law to place this proposition before the voters
16 at the regular election. The proposition must receive a majority vote of those in the
17 Municipality voting, both in the Anchorage Roads and Drainage Service Area and
18 areawide, on the question to be approved. The proposition shall be substantially in
19 the following form:

20
21 PROPOSITION NO. ____

22
23 **ANCHORAGE ROADS AND DRAINAGE SERVICE**
24 **AREA ROAD AND STORM DRAINAGE BONDS**

25
26 For the purpose of providing roads and storm drainage
27 capital acquisition, construction, renovation and
28 upgrades in the Anchorage Roads and Drainage Service
29 Area, as provided in AO 2023-__, shall Anchorage
30 borrow money and issue up to \$34,500,000 in principal
31 amount of general obligation bonds and increase the
32 municipal tax cap by an annual amount not to exceed
33 \$112,000 to pay for associated annual operations and
34 maintenance costs?

35
36 Voter approval of this bond proposition authorizes for
37 each \$100,000 of assessed taxable property value
38 (based on the estimated 2023 assessed valuation in the
39 Anchorage Roads and Drainage Service Area): (i) an
40 annual increase in taxes of approximately \$9.33 to retire
41 the proposed bonds, and (ii) an annual increase in the
42 municipal tax cap (Charter 14.03(b)(2)) of approximately
43 \$0.39 to pay for annual operation and maintenance
44 costs related to the proposed capital improvements.

The debt shall be paid from real and personal property taxes levied and collected within the Anchorage Roads and Drainage Service Area, without cost to properties in Chugiak, Eagle River, Girdwood and other areas outside the Service Area. The Municipality will also pledge its full faith and credit for payment of the debt.

☐ YES ☐ NO

Section 4. Effective Dates. Section 2 of this ordinance shall become effective only if the proposition described in Section 3 is approved by a majority of the qualified voters voting on the proposition at the regular election held on April 4, 2023. The remaining sections of this ordinance shall become effective upon passage and approval by the Assembly.

PASSED AND APPROVED by the Assembly of the Municipality of Anchorage, this ____ day of _____, 2023.

By _____
Chair of the Assembly

ATTEST:

Municipal Clerk



MUNICIPALITY OF ANCHORAGE

ASSEMBLY MEMORANDUM

No. AM 3-2023

Meeting Date: January 10, 2023

From: Mayor

Subject: AN ORDINANCE PROVIDING FOR THE SUBMISSION TO THE QUALIFIED VOTERS OF THE MUNICIPALITY OF ANCHORAGE, ALASKA, THE QUESTION OF THE ISSUANCE OF NOT TO EXCEED THIRTY-FOUR MILLION FIVE HUNDRED THOUSAND DOLLARS (\$34,500,000) OF GENERAL OBLIGATION BONDS OF THE MUNICIPALITY OF ANCHORAGE TO PAY THE COSTS OF ROAD AND STORM DRAINAGE CAPITAL IMPROVEMENTS IN THE ANCHORAGE ROADS AND DRAINAGE SERVICE AREA, AND THE QUESTION OF AN INCREASE IN THE MUNICIPAL TAX CAP LIMITATION TO PAY ASSOCIATED OPERATIONS AND MAINTENANCE COSTS IN THE ANCHORAGE ROADS AND DRAINAGE SERVICE AREA, AT THE ELECTION TO BE HELD IN THE MUNICIPALITY ON APRIL 4, 2023.

The attached ordinance will place a general obligation bond proposition for the Anchorage Roads and Drainage Service Area (ARDSA) on the ballot for the regular Municipal election to be held on April 4, 2023.

The Administration recommends scheduling a public hearing for this bond ordinance on January 24, 2023.

The ARDSA bond proposal will implement the priorities established in the 2023-2028 Capital Improvement Program, as amended. Please see the attached Project List, attached as Exhibit A.

THE ADMINISTRATION RECOMMENDS APPROVAL OF THE ORDINANCE.

Prepared by: Ross Risvold, Public Finance & Investments Manager

Approved: Grant Yutzenka, Acting CFO

Concur: Blair Christensen, Acting Municipal Attorney

Concur: Courtney Petersen, Director, Office of Management
& Budget

Concur: Kent Kohlhase, Acting Municipal Manager

Respectfully submitted: Dave Bronson, Mayor

AM 2023 ARDSA Prop.doc

EXHIBIT A

**Anchorage Road and Drainage Service Area
2023 Bond Project List
(000)'s**

<u>Project</u>	<u>Amount</u>	<u>O&M</u>
100th Ave Surface Rehab - Victor Rd to Minnesota Dr	2,500	-
42nd Ave Upgrade - Lake Otis Pkwy to Florina St	1,400	-
ADA Improvements	500	2
Airguard Rd Improvements Phase II	300	-
Alaska Railroad Crossing Rehabs	250	-
AMATS: 3rd Ave Signals and Lighting Upgrades - E St to Cordova St	100	-
AMATS: 4th Ave Signals and Lighting - Cordova St to Ingra St	50	-
ARDSA Alley Paving	500	-
ARDSA Road and Drainage Rehabilitation Annual Program	700	-
ARDSA Sound Barrier/Retaining Wall Replacement	400	-
ARDSA Storm Drainage Deficiencies	700	-
ARDSA Street Light Improvements	400	-
Beaver Pl/Baxter Rd Surface Rehab - 16th Ave to Northern Lights Blvd	500	-
Camrose Dr Area Storm Drain Improvements	3,000	-
Carriage Dr Area Drainage Improvements	500	-
Chugach Way Upgrade - Spenard Rd to Arctic Blvd	500	-
Constitution St Area Storm Drain Improvements	500	-
DeBarr Rd Surface Rehab - Lake Otis Pkwy to Airport Heights Rd	200	-
Dowling Rd Surface Rehab - Lake Otis Pkwy to Elmore Rd	2,000	-
Downtown Lighting and Signals Upgrades	3,000	-
E 20th Ave Pedestrian Improvements - Tikishla Park to Bragraw St	4,000	-
Flooding, Glaciation, and Drainage Annual Program	700	15
Forest Park Roadway Surface & Shoulder Rehabilitation	600	-
Four Seasons Mobile Home Park Area Storm Drain Improvements	400	-
Intersection Resurfacing	200	-
Jewel Terrace St Road and Drainage Improvements	450	-
Lake Otis Pkwy Surface Rehab - Abbott Rd to Huffman Rd	3,500	-
Lake Otis Pkwy Surface Rehabilitation - 68th Ave to Abbott Rd	200	-
Low Impact Development Annual Program	200	10
Midtown Corridor Improvements, Denali St Area - Fireweed to Tudor Rd	1,000	-
Northern Lights Blvd Surface Rehab - Lake Otis Pkwy to Boniface Pkwy	100	-
Pavement and Subbase Rehabilitation	1,000	5
Pedestrian Safety and Rehab Annual Program	500	15
Providence Dr/University Dr Surface Rehab - Lake Otis Pkwy to east end	1,000	-
Quinhagak St Upgrade - E Dowling Rd to Askeland Dr	1,000	-
W 90th Ave/Angela Pl Area Resurfacing	250	-
Zodiac Manor Subd Area Surface Rehab Phas IV	400	-
Anchorage Signal System, Signage, and Safety Improvements	500	5
Traffic Calming and Safety Improvements	500	60
Total	\$34,500	\$112

MUNICIPALITY OF ANCHORAGE
Summary of Economic Effects General Government

4.F.

AO Number: 2023-1

Title: AN ORDINANCE PROVIDING FOR THE SUBMISSION TO THE QUALIFIED VOTERS OF THE MUNICIPALITY OF ANCHORAGE, ALASKA, THE QUESTION OF THE ISSUANCE OF NOT TO EXCEED THIRTY-FOUR MILLION FIVE HUNDRED THOUSAND DOLLARS (\$34,500,000) OF GENERAL OBLIGATION BONDS OF THE MUNICIPALITY OF ANCHORAGE TO PAY THE COSTS OF ROAD AND STORM DRAINAGE CAPITAL IMPROVEMENTS IN THE ANCHORAGE ROADS AND DRAINAGE SERVICE AREA, AND THE QUESTION OF AN INCREASE IN THE MUNICIPAL TAX CAP LIMITATION TO PAY ASSOCIATED OPERATIONS AND MAINTENANCE COSTS IN THE ANCHORAGE ROADS AND DRAINAGE SERVICE AREA, AT THE ELECTION TO BE HELD IN THE MUNICIPALITY ON APRIL 4, 2023.

Sponsor: Mayor

Preparing Agency: Public Finance Division

Others Impacted: ARDSA

CHANGES IN EXPENDITURES AND REVENUES:					
(Thousands of Dollars)					
	FY23	FY24	FY25	FY26	FY27
Operating Expenditures					
1000 Personal Services					
2000 Supplies					
3000 Other Services	--	112.0	112.0	112.0	112.0
4000 Debt Service	--	2,652.2	2,652.2	2,652.2	2,652.2
5000 Capital Outlay					
TOTAL DIRECT COSTS:	--	2,764.2	2,764.2	2,764.2	2,764.2
ADD: 6000 Charge from Others					
FUNCTION COST:					
REVENUES:					
CAPITAL:					
POSITIONS: FT/PT and Temp.					

PUBLIC SECTOR ECONOMIC EFFECTS:

Estimated annual debt service of \$2,652,227 assumes bonds are sold as a single bond issue with an interest rate of 4.50% with bond repayments corresponding to the expected life of the assets financed up to 20 years.

When projects are completed and fully functioning, increased annual operations and maintenance costs are estimated at \$112,000.

PRIVATE SECTOR ECONOMIC EFFECTS:

Estimated annual debt service payments of approximately \$2,652,227 equate to an estimated property tax increase of 0.0933 mills or \$9.33 per year on \$100,000 of assessed valuation in the ARDSA.

When fully operational, increased annual operations and maintenance costs are estimated at \$112,000 and equate to an estimated property tax increase of 0.0039 mills or \$0.39 per year on \$100,000 of assessed valuation in the ARDSA and an increase in the Municipal tax cap limitation.

The total private sector economic effect would therefore be a total of \$9.72 per \$100,000 of assessed valuation in the ARDSA.

MUNICIPALITY OF ANCHORAGE

ORDINANCE No. 2023-2

AN ORDINANCE PROVIDING FOR THE SUBMISSION TO THE QUALIFIED VOTERS OF THE MUNICIPALITY OF ANCHORAGE, ALASKA, THE QUESTION OF THE ISSUANCE OF NOT TO EXCEED TWO MILLION THREE HUNDRED THOUSAND DOLLARS (\$2,300,000) OF GENERAL OBLIGATION BONDS OF THE MUNICIPALITY OF ANCHORAGE TO PAY THE COSTS OF CONSTRUCTING, RENOVATING AND EQUIPPING PARK, TRAIL AND RECREATIONAL FACILITIES CAPITAL IMPROVEMENTS IN THE ANCHORAGE PARKS AND RECREATION SERVICE AREA, AND THE QUESTION OF AN INCREASE IN THE MUNICIPAL TAX CAP LIMITATION TO PAY ASSOCIATED OPERATIONS AND MAINTENANCE COSTS IN THE ANCHORAGE PARKS AND RECREATION SERVICE AREA, WITHOUT COST TO CHUGIAK, EAGLE RIVER, GIRDWOOD AND OTHER TAXPAYERS OUTSIDE THE SERVICE AREA, AT THE ELECTION TO BE HELD IN THE MUNICIPALITY ON APRIL 4, 2023.

Prepared by

K&L GATES LLP

**MUNICIPALITY OF ANCHORAGE
ORDINANCE No. 2023-2**

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* This Table of Contents and the cover page are for convenience of reference and are not intended to be a part of this ordinance.

Requested by: Chair of the Assembly at
the Request of the Mayor
Prepared by: Cynthia M. Weed, Bond
Counsel
K&L GATES LLP
For Reading: January 10, 2023

**MUNICIPALITY OF ANCHORAGE
ORDINANCE No. 2023-2**

AN ORDINANCE PROVIDING FOR THE SUBMISSION TO THE QUALIFIED VOTERS OF THE MUNICIPALITY OF ANCHORAGE, ALASKA, THE QUESTION OF THE ISSUANCE OF NOT TO EXCEED TWO MILLION THREE HUNDRED THOUSAND DOLLARS (\$2,300,000) OF GENERAL OBLIGATION BONDS OF THE MUNICIPALITY OF ANCHORAGE TO PAY THE COSTS OF CONSTRUCTING, RENOVATING AND EQUIPPING PARK, TRAIL AND RECREATIONAL FACILITIES CAPITAL IMPROVEMENTS IN THE ANCHORAGE PARKS AND RECREATION SERVICE AREA, AND THE QUESTION OF AN INCREASE IN THE MUNICIPAL TAX CAP LIMITATION TO PAY ASSOCIATED OPERATIONS AND MAINTENANCE COSTS IN THE ANCHORAGE PARKS AND RECREATION SERVICE AREA, WITHOUT COST TO CHUGIAK, EAGLE RIVER, GIRDWOOD AND OTHER TAXPAYERS OUTSIDE THE SERVICE AREA, AT THE ELECTION TO BE HELD IN THE MUNICIPALITY ON APRIL 4, 2023.

WHEREAS, the best interest of the citizens and property owners in the Anchorage Parks and Recreation Service Area serving the Municipality of Anchorage, Alaska (the "Municipality") require the Municipality to construct, renovate and equip various park, trail, and facilities improvements (the "Projects"); and

WHEREAS, in order to provide financing for the Projects, it is deemed necessary and advisable that the Municipality issue and sell its general obligation bonds in the principal amount of not to exceed \$2,300,000 (the "Bonds"); now, therefore,

THE ANCHORAGE ASSEMBLY ORDAINS:

Section 1. Purpose. The Assembly hereby determines that the parks, trails, and facilities within the Anchorage Parks and Recreation Service Area are in need of construction, renovation and equipping of the Projects. The Assembly of the Municipality hereby determines that the best interest of the residents and property owners within the Anchorage Parks and Recreation Service Area require the Municipality to undertake the Projects at the time and in the order and in the manner deemed most necessary and advisable by the Municipality. The estimated cost of the Projects, including incidental costs and costs related to issuing and selling the Bonds as provided in this ordinance, is estimated to be \$2,300,000.

1 The Projects are described in the approved 2023 Capital Improvement Budget,
2 as amended. The cost of all necessary planning, acquisition of property, site
3 preparation, construction, installing and equipping of the Projects, architectural,
4 engineering, design, and other consulting services, inspection and testing,
5 administrative expenses, costs of issuance of the Bonds and other costs incurred in
6 connection with the Projects shall be deemed to be costs of the approved Projects.
7 The approved Projects may be completed with all necessary equipment and
8 appurtenances.

9
10 The Municipality shall determine the application of available moneys between
11 the various Projects so as to accomplish, as nearly as may be, all of the Projects
12 described or provided for in this section.

13
14 If the Municipality shall determine that it has become impractical to accomplish
15 any portion of the approved Projects by reason of changed conditions or needs,
16 incompatible development or costs substantially in excess of those estimated, the
17 Municipality shall not be required to accomplish such portions and shall apply Bond
18 proceeds as set forth in this section.

19
20 If the approved Projects have been completed in whole or in part, or their
21 completion duly provided for, or their completion found to be impractical, the
22 Municipality may apply Bond proceeds or any portion thereof to other Municipality
23 capital improvements within the Anchorage Parks and Recreation Service Area at
24 its sole discretion. Otherwise, the Municipality shall apply such remaining proceeds
25 solely to payment of principal or interest on the Bonds, as provided in the Home
26 Rule Charter. In the event that the proceeds of sale of the Bonds, plus any other
27 monies of the Municipality legally available, are insufficient to accomplish the
28 approved Projects, the Municipality shall use the available funds for paying the cost
29 of those portions of the approved Projects deemed by the Municipality most
30 necessary and in the best interest of the Municipality. No Bond proceeds shall be
31 used by the Municipality for any purpose other than a capital improvement of the
32 Municipality.

33
34 For the purpose of providing funds for the undertaking of the Projects, which
35 are hereby found to be a public purpose and in the public interest, the Municipality
36 hereby proposes to issue general obligation bonded indebtedness in an amount not
37 to exceed Two Million Three Hundred Thousand Dollars (\$2,300,000).

38
39 **Section 2. Details of Bonds.** The Bonds shall be sold in such amounts and at
40 such time or times as deemed necessary and advisable by the Assembly and as
41 permitted by law and shall mature over a period of up to 20 years from date of issue.
42 The Bonds shall be issued in an aggregate principal amount of not to exceed
43 \$2,300,000. The Bonds shall bear interest to be fixed at the time of sale or sales
44 thereof. The exact form, terms, conditions, contents, security, options of
45 redemption, and such other matters relating to the issuance and sale of said Bonds

as are deemed necessary and advisable by the Assembly shall be as hereinafter determined and/or delegated by ordinance and/or resolution of the Assembly.

The full faith and credit of the Municipality is pledged for the payment of the principal of and interest on the Bonds, and ad valorem taxes upon all taxable property in the Municipality shall be levied without limitation as to rate or amount to pay the principal and interest on the Bonds when due. The principal of and interest on the Bonds are to be paid first from ad valorem taxes levied and collected within the Anchorage Parks and Recreation Service Area.

Section 3. Ballot Proposition. The Assembly hereby submits to the qualified voters of the Municipality the proposition of whether or not the Municipality should issue the Bonds for the purpose of financing the costs of the approved Projects at the regular municipal election to be held on April 4, 2023.

The Clerk shall prepare the ballot proposition to be submitted to the voters as provided by this ordinance and the Municipal Code and shall perform all necessary steps in accordance with law to place this proposition before the voters at the regular election. The proposition must receive a majority vote of those in the Municipality voting, both in the Anchorage Parks and Recreation Service Area and areawide, on the question to be approved. The proposition shall be substantially in the following form:

PROPOSITION NO. ____

**ANCHORAGE PARKS AND RECREATION
SERVICE AREA CAPITAL IMPROVEMENT BONDS**

For the purpose of renovating and rehabilitating trails and parks, and making improvements at various parks and recreational facilities in the Anchorage Parks and Recreation Service Area, as provided in AO 2023-____, shall Anchorage borrow money and issue up to \$2,300,000 in principal amount of general obligation bonds and increase the municipal tax cap by an annual amount not to exceed \$91,000 to pay for associated annual operations and maintenance costs?

Voter approval of this bond proposition authorizes for each \$100,000 of assessed taxable property value (based on the estimated 2023 assessed valuation in the Anchorage Parks and Recreation Service Area): (i) an annual increase in taxes of approximately \$0.56 to retire the proposed bonds, and (ii) an annual increase in the municipal tax cap (Charter 14.03(b)(2)) of approximately

\$0.29 to pay for annual operation and maintenance costs related to the proposed capital improvements.

The debt shall be paid from real and personal property taxes levied and collected within the Anchorage Parks and Recreation Service Area, without cost to properties in Chugiak, Eagle River, Girdwood, and other areas outside the Service Area. The Municipality will also pledge its full faith and credit for payment of the bonds.

☐

YES

☐

NO

Section 4. Effective Dates. Section 2 of this ordinance shall become effective only if the proposition described in Section 3 is approved by a majority of the qualified voters voting on the proposition at the regular election held on April 4, 2023. The remaining sections of this ordinance shall become effective upon passage and approval by the Assembly.

PASSED AND APPROVED by the Assembly of the Municipality of Anchorage, this ____ day of _____, 2023.

By _____
Chair of the Assembly

ATTEST:

Municipal Clerk



MUNICIPALITY OF ANCHORAGE

ASSEMBLY MEMORANDUM

No. AM 4-2023

Meeting Date: January 10, 2023

1 **FROM: MAYOR**

2
3 **SUBJECT: AN ORDINANCE PROVIDING FOR THE SUBMISSION TO THE**
4 **QUALIFIED VOTERS OF THE MUNICIPALITY OF ANCHORAGE,**
5 **ALASKA, THE QUESTION OF THE ISSUANCE OF NOT TO**
6 **EXCEED TWO MILLION THREE HUNDRED THOUSAND**
7 **DOLLARS (\$2,300,000) OF GENERAL OBLIGATION BONDS OF**
8 **THE MUNICIPALITY OF ANCHORAGE TO PAY THE COSTS OF**
9 **CONSTRUCTING, RENOVATING AND EQUIPPING PARK, TRAIL**
10 **AND RECREATIONAL FACILITIES CAPITAL IMPROVEMENTS IN**
11 **THE ANCHORAGE PARKS AND RECREATION SERVICE AREA,**
12 **AND THE QUESTION OF AN INCREASE IN THE MUNICIPAL TAX**
13 **CAP LIMITATION TO PAY ASSOCIATED OPERATIONS AND**
14 **MAINTENANCE COSTS IN THE ANCHORAGE PARKS AND**
15 **RECREATION SERVICE AREA, WITHOUT COST TO CHUGIAK,**
16 **EAGLE RIVER, GIRDWOOD AND OTHER TAXPAYERS OUTSIDE**
17 **THE SERVICE AREA, AT THE ELECTION TO BE HELD IN THE**
18 **MUNICIPALITY ON APRIL 4, 2023.**

19
20 The attached ordinance will place a general obligation bond proposition for the Anchorage
21 Parks and Recreation Service Area on the ballot for the Municipal election to be held on
22 April 4, 2023.

23
24 The Administration recommends scheduling a public hearing for this bond ordinance on
25 January 24, 2023.

26
27 The Anchorage Parks and Recreation Service Area bond proposal will implement the
28 priorities established in the 2023-2028 Capital Improvement Program, as amended. Please
29 see the attached Project List, attached as Exhibit A.

30
31 THE ADMINISTRATION RECOMMENDS APPROVAL OF THE ORDINANCE.

32
33 Prepared by: Ross Risvold, Public Finance & Investments Manager
34 Approved: Grant Yutzenka, Acting CFO
35 Concur: Blair Christensen, Acting Municipal Attorney
36 Concur: Courtney Petersen, Director, OMB
37 Concur: Kent Kohlhase, Acting Municipal Manager
38 Respectfully submitted: Dave Bronson, Mayor

EXHIBIT A

**Anchorage Parks and Recreation Service Area
2023 Bond Project List
(000)'s**

<u>Project</u>	<u>Amount</u>	<u>O&M</u>
Campbell Creek Trail Rehabilitation and Way Finding	\$ 600	\$30
Fish Creek Trail to the Ocean	150	-
Peratrovich Park Upgrades	750	38
Ship Creek Trail	450	23
Russian Jack Greenhouse Roof	350	-
Total	\$2,300	\$91

MUNICIPALITY OF ANCHORAGE
Summary of Economic Effects - General Government

4.G.

AO Number: 2023-2

Title: AN ORDINANCE PROVIDING FOR THE SUBMISSION TO THE QUALIFIED VOTERS OF THE MUNICIPALITY OF ANCHORAGE, ALASKA, THE QUESTION OF THE ISSUANCE OF NOT TO EXCEED TWO MILLION THREE HUNDRED THOUSAND DOLLARS (\$2,300,000) OF GENERAL OBLIGATION BONDS OF THE MUNICIPALITY OF ANCHORAGE TO PAY THE COSTS OF CONSTRUCTING, RENOVATING AND EQUIPPING PARK, TRAIL AND RECREATIONAL FACILITIES CAPITAL IMPROVEMENTS IN THE ANCHORAGE PARKS AND RECREATION SERVICE AREA, AND THE QUESTION OF AN INCREASE IN THE MUNICIPAL TAX CAP LIMITATION TO PAY ASSOCIATED OPERATIONS AND MAINTENANCE COSTS IN THE ANCHORAGE PARKS AND RECREATION SERVICE AREA, WITHOUT COST TO CHUGIAK, EAGLE RIVER, GIRDWOOD AND OTHER TAXPAYERS OUTSIDE THE SERVICE AREA, AT THE ELECTION TO BE HELD IN THE MUNICIPALITY ON APRIL 4, 2023.

Sponsor: Mayor

Preparing Agency: Finance

Others Impacted: Parks & Recreation Department

CHANGES IN EXPENDITURES AND REVENUES:

(Thousands of Dollars)

	FY23	FY24	FY25	FY26	FY27
Operating Expenditures					
1000 Personal Services					
2000 Supplies					
3000 Other Services	--	91.0	91.0	91.0	91.0
4000 Debt Service	--	176.8	176.8	176.8	176.8
5000 Capital Outlay					
TOTAL DIRECT COSTS:	--	267.8	267.8	267.8	267.8
ADD: 6000 Charge from Others					
FUNCTION COST:					
REVENUES:					
CAPITAL:					
POSITIONS: FT/PT and Temp.					

PUBLIC SECTOR ECONOMIC EFFECTS:

Estimated annual debt service of \$176,815 assumes bonds are sold as a single bond issue with an interest rate of 4.50% with bond repayments corresponding to the expected life of the assets financed up to 20 years.

When projects are completed and fully functioning, increased annual operations and maintenance costs are estimated at \$91,000.

PRIVATE SECTOR ECONOMIC EFFECTS:

Estimated annual debt service payments of approximately \$176,815 equate to an estimated property tax increase of 0.0056 mills or \$0.56 per year on \$100,000 of assessed valuation in the Anchorage Parks and Recreation Service Area.

When fully operational, increased annual operations and maintenance costs are estimated at \$91,000 and equate to an estimated property tax increase of 0.0029 mills or \$0.29 per year on \$100,000 of assessed valuation in the Anchorage Parks and Recreation Service Area and an increase in the Municipal tax cap limitation.

The total private sector economic effect would therefore be a total of \$0.85 per \$100,000 of assessed valuation in the Anchorage Parks and Recreation Service Area.

506284712.1

MUNICIPALITY OF ANCHORAGE

ORDINANCE No. 2023-3

AN ORDINANCE PROVIDING FOR THE SUBMISSION TO THE QUALIFIED VOTERS OF THE MUNICIPALITY OF ANCHORAGE, ALASKA, THE QUESTION OF THE ISSUANCE OF NOT TO EXCEED FOUR MILLION SIX HUNDRED TWENTY THOUSAND DOLLARS (\$4,620,000) OF GENERAL OBLIGATION BONDS OF THE MUNICIPALITY OF ANCHORAGE TO PAY THE COSTS OF AREAWIDE PUBLIC SAFETY AND TRANSIT IMPROVEMENTS AT THE ELECTION TO BE HELD IN THE MUNICIPALITY ON APRIL 4, 2023.

Prepared by

K&L GATES LLP

**MUNICIPALITY OF ANCHORAGE
ORDINANCE No. 2023-3**

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* This Table of Contents and the cover page are for convenience of reference and are not intended to be a part of this ordinance.

Requested by: Chair of the Assembly at
the Request of the Mayor
Prepared by: Cynthia M. Weed, Bond
Counsel
K&L GATES LLP
For Reading: January 10, 2023

**MUNICIPALITY OF ANCHORAGE
ORDINANCE No. 2023-3**

AN ORDINANCE PROVIDING FOR THE SUBMISSION TO THE QUALIFIED VOTERS OF THE MUNICIPALITY OF ANCHORAGE, ALASKA, THE QUESTION OF THE ISSUANCE OF NOT TO EXCEED FOUR MILLION SIX HUNDRED TWENTY THOUSAND DOLLARS (\$4,620,000) OF GENERAL OBLIGATION BONDS OF THE MUNICIPALITY OF ANCHORAGE TO PAY THE COSTS OF AREAWIDE PUBLIC SAFETY AND TRANSIT IMPROVEMENTS AT THE ELECTION TO BE HELD IN THE MUNICIPALITY ON APRIL 4, 2023.

WHEREAS, the best interest of the citizens and property owners in the Municipality of Anchorage, Alaska (the "Municipality") require the Municipality to upgrade the infrastructure of the Anchorage Area-Wide Radio Network, acquire new replacement ambulances and fuel tanks, acquire and replace transit vehicles and support equipment, and undertake school zone safety improvements, bus stop improvements and improvements to transit facilities and centers (the "Projects"), and

WHEREAS, in order to provide financing for the Projects, it is deemed necessary and advisable that the Municipality issue and sell its general obligation bonds in the principal amount of not to exceed \$4,620,000 (the "Bonds"); now, therefore,

THE ANCHORAGE ASSEMBLY ORDAINS:

Section 1. Purpose. The Assembly hereby determines that the Projects are needed throughout the Municipality. The Assembly hereby determines that the best interest of the residents and property owners within the Municipality require the Municipality to undertake the Projects at the time and in the order and in the manner deemed most necessary and advisable by the Municipality. The estimated cost of the Projects, including incidental costs and costs related to issuing and selling the Bonds as provided in this ordinance, is estimated to be \$4,620,000.

The Projects are described in more detail in the attachment to the Assembly Memorandum accompanying this ordinance. The cost of all necessary planning, acquisition of property for, site preparation, construction, installing and equipping of the Projects, architectural, engineering, design, and other consulting services, inspection and testing, administrative expenses, costs of issuance of the Bonds and other costs incurred in connection with the Projects shall be deemed to be

costs of the approved Projects. The approved Projects may be completed with all necessary equipment and appurtenances.

The Municipality shall determine the application of available moneys between the various Projects so as to accomplish, as nearly as may be, the Projects described or provided for in this section.

If the Municipality shall determine that it has become impractical to accomplish any portion of the approved Projects by reason of changed conditions or needs, incompatible development or costs substantially in excess of those estimated, the Municipality shall not be required to accomplish such portions and shall apply Bond proceeds as set forth in this section.

If the approved Projects have been completed in whole or in part, or their completion duly provided for, or their completion found to be impractical, the Municipality shall apply such remaining proceeds solely to payment of principal or interest on the Bonds, as provided in the Home Rule Charter. In the event that the proceeds of sale of the Bonds, plus any other monies of the Municipality legally available, are insufficient to accomplish the approved Projects, the Municipality shall use the available funds for paying the cost of those portions of the approved Projects deemed by the Municipality most necessary and in the best interest of the Municipality. No Bond proceeds shall be used by the Municipality for any purpose other than a capital improvement of the Municipality.

For the purpose of providing funds for the undertaking of the Projects, which are hereby found to be a public purpose and in the public interest, the Municipality hereby proposes to issue general obligation bonded indebtedness in an amount not to exceed Four Million Six Hundred Twenty Thousand Dollars (\$4,620,000).

Section 2. Details of Bonds. The Bonds shall be sold in such amounts and at such time or times as deemed necessary and advisable by the Assembly and as permitted by law and shall mature over a period of up to 20 years from date of issue. The Bonds shall be issued in an aggregate principal amount of not to exceed \$4,620,000. The Bonds shall bear interest to be fixed at the time of sale or sales thereof. The exact form, terms, conditions, contents, security, options of redemption, and such other matters relating to the issuance and sale of said Bonds as are deemed necessary and advisable by the Assembly shall be as hereinafter determined and/or delegated by ordinance and/or resolution of the Assembly.

The full faith and credit of the Municipality is pledged for the payment of the principal of and interest on the Bonds, and ad valorem taxes upon all taxable property in the Municipality shall be levied without limitation as to rate or amount to pay the principal and interest on the Bonds when due.

Section 3. Ballot Proposition. The Assembly hereby submits to the qualified voters of the Municipality the proposition of whether or not the Municipality should issue the Bonds for the purpose of financing the costs of the approved Projects at the regular municipal election to be held on April 4, 2023.

The Clerk shall prepare the ballot proposition to be submitted to the voters as provided by this ordinance and the Municipal Code and shall perform all necessary steps in accordance with law to place this proposition before the voters at the regular election. The proposition must receive an areawide majority vote of those in the Municipality voting on the question to be approved. The proposition shall be substantially in the following form:

PROPOSITION NO. ____

AREAWIDE PUBLIC SAFETY AND TRANSIT CAPITAL IMPROVEMENT BONDS

For the purpose of upgrading the infrastructure of the Anchorage Area-Wide Radio Network, acquiring new replacement ambulances and fuel tanks, acquiring and replacing transit vehicles and support equipment and undertaking school zone safety improvements, bus stop improvements and improvements at transit facilities and centers, in Anchorage as provided in AO 2023-____, shall Anchorage borrow money and issue up to \$4,620,000 in principal amount of general obligation bonds?

Voter approval of this bond proposition authorizes for each \$100,000 of assessed taxable property value (based on the estimated 2023 areawide assessed valuation in Anchorage) an annual increase in taxes of approximately \$0.96 to retire the proposed bonds.

The debt shall be paid from real and personal property taxes levied and collected areawide within Anchorage. The Municipality will also pledge its full faith and credit for payment of the bonds.

☐ YES ☐ NO

Section 4. Effective Dates. Section 2 of this ordinance shall become effective only if the proposition described in Section 3 is approved by a majority of the qualified voters voting on the proposition at the regular election held on April 4, 2023. The remaining sections of this ordinance shall become effective upon passage and approval.

PASSED AND APPROVED by the Assembly of the Municipality of Anchorage, this
____ day of _____, 2023.

By _____
Chair of the Assembly

ATTEST:

Municipal Clerk



MUNICIPALITY OF ANCHORAGE

ASSEMBLY MEMORANDUM

No. AM 10-2023

Meeting Date: January 10, 2023

1 **FROM: MAYOR**

2
3 **SUBJECT: AN ORDINANCE PROVIDING FOR THE SUBMISSION TO THE**
4 **QUALIFIED VOTERS OF THE MUNICIPALITY OF ANCHORAGE,**
5 **ALASKA, THE QUESTION OF THE ISSUANCE OF NOT TO**
6 **EXCEED FOUR MILLION SIX HUNDRED TWENTY THOUSAND**
7 **DOLLARS (\$4,620,000) OF GENERAL OBLIGATION BONDS OF**
8 **THE MUNICIPALITY OF ANCHORAGE TO PAY THE COSTS OF**
9 **AREAWIDE PUBLIC SAFETY AND TRANSIT IMPROVEMENTS AT**
10 **THE ELECTION TO BE HELD IN THE MUNICIPALITY ON APRIL 4,**
11 **2023.**

12
13 The attached ordinance will place a general obligation bond proposition for
14 Areawide Public Safety and Transit Improvements on the ballot for the regular
15 Municipal election to be held on April 4, 2023.

16
17 The Administration recommends scheduling a public hearing for this bond ordinance
18 on January 24, 2023.

19
20 The Areawide Public Safety and Transit Improvements bond proposal will
21 implement the priorities established in the recently approved 2023-2028 Capital
22 Improvement Program. Please see the attached Project List, attached as Exhibit A.

23
24 THE ADMINISTRATION RECOMMENDS APPROVAL OF THE ORDINANCE.

25
26 Prepared by: Ross Risvold, Public Finance & Investments Manager
27 Approved: Grant Yutzenka, Acting CFO
28 Concur: Blair Christensen, Acting Municipal Attorney
29 Concur: Courtney Petersen, Director, OMB
30 Concur: Kent Kohlase, Acting Municipal Manager
31 Respectfully submitted: Dave Bronson, Mayor

EXHIBIT A

**Areawide Public Safety and Transit Capital Improvements
2023 Bond Project List
(000)'s**

Project	Amount*	O&M
Anchorage Area-Wide Radio Network Infrastructure Upgrade	\$1,700	--
Fire Ambulance Replacement	810	--
Fuel Tanks	500	--
School Zone Safety	500	
Transit Facilities, Centers and Bus Stop Improvements	445	
Transit Fleet/Support Equipment/Support Vehicle Replacement & Expansion	665	--
Total	\$4,620	--

* Bond proceeds for project amounts may be allocated and reallocated between the projects listed above.

MUNICIPALITY OF ANCHORAGE
Summary of Economic Effects - General Government

4.H.

AO Number: 2023-3

Title: AN ORDINANCE PROVIDING FOR THE SUBMISSION TO THE QUALIFIED VOTERS OF THE MUNICIPALITY OF ANCHORAGE, ALASKA, THE QUESTION OF THE ISSUANCE OF NOT TO EXCEED FOUR MILLION SIX HUNDRED TWENTY THOUSAND DOLLARS (\$4,620,000) OF GENERAL OBLIGATION BONDS OF THE MUNICIPALITY OF ANCHORAGE TO PAY THE COSTS OF AREAWIDE PUBLIC SAFETY AND TRANSIT IMPROVEMENTS AT THE ELECTION TO BE HELD IN THE MUNICIPALITY ON APRIL 4, 2023.

Sponsor: Mayor

Preparing Agency: Finance

Others Impacted: Areawide: Safety & Public Transportation

CHANGES IN EXPENDITURES AND REVENUES: (Thousands of Dollars)

	FY23	FY24	FY25	FY26	FY27
Operating Expenditures					
1000 Personal Services					
2000 Supplies					
3000 Other Services					
4000 Debt Service	--	355.2	355.2	355.2	355.2
5000 Capital Outlay					
TOTAL DIRECT COSTS:	--	355.2	355.2	355.2	355.2

ADD: 6000 Charge from Others

LESS: 7000 Charge to Others

FUNCTION COST:

REVENUES:

CAPITAL:

POSITIONS: FT/PT and Temp.

PUBLIC SECTOR ECONOMIC EFFECTS:

Estimated annual debt service of \$355,168 assumes bonds are sold as a single bond issue with an interest rate of 4.50% with bond repayments corresponding to the expected life of the assets financed up to 20 years.

PRIVATE SECTOR ECONOMIC EFFECTS:

Estimated annual debt service payments of approximately \$355,168 equate to an estimated property tax increase of 0.0096 mills or \$0.96 per year on \$100,000 of assessed valuation in the Municipality areawide.

MUNICIPALITY OF ANCHORAGE

ORDINANCE No. 2023-4

AN ORDINANCE PROVIDING FOR THE SUBMISSION TO THE QUALIFIED VOTERS OF THE MUNICIPALITY OF ANCHORAGE, ALASKA, THE QUESTION OF THE ISSUANCE OF NOT TO EXCEED ONE HUNDRED THOUSAND DOLLARS (\$100,000) OF GENERAL OBLIGATION BONDS OF THE MUNICIPALITY OF ANCHORAGE TO PAY THE COSTS OF ACQUIRING A COMMAND VEHICLE IN THE GIRDWOOD VALLEY SERVICE AREA AT THE ELECTION TO BE HELD IN THE MUNICIPALITY ON APRIL 4, 2023.

Prepared by

K&L GATES LLP

**MUNICIPALITY OF ANCHORAGE
ORDINANCE No. 2023-4**

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Section 4. Effective Dates	4

* This Table of Contents and the cover page are for convenience of reference and are not intended to be a part of this ordinance.

Requested by: Chair of the Assembly at the
Request of the Mayor
Prepared by: Cynthia M. Weed, Bond
Counsel
K&L GATES LLP
For Reading: January 10, 2023

**MUNICIPALITY OF ANCHORAGE
ORDINANCE No. 2023-4**

AN ORDINANCE PROVIDING FOR THE SUBMISSION TO THE QUALIFIED VOTERS OF THE MUNICIPALITY OF ANCHORAGE, ALASKA, THE QUESTION OF THE ISSUANCE OF NOT TO EXCEED ONE HUNDRED THOUSAND DOLLARS (\$100,000) OF GENERAL OBLIGATION BONDS OF THE MUNICIPALITY OF ANCHORAGE TO PAY THE COSTS OF ACQUIRING A COMMAND VEHICLE IN THE GIRDWOOD VALLEY SERVICE AREA AT THE ELECTION TO BE HELD IN THE MUNICIPALITY ON APRIL 4, 2023.

WHEREAS, the best interests of the citizens and property owners in the Girdwood Valley Service Area in the Municipality of Anchorage, Alaska (the "Municipality") require the Municipality to acquire a command vehicle for the Girdwood Volunteer Fire Department (the "Project"); and

WHEREAS, in order to provide financing for the Project, it is deemed necessary and advisable that the Municipality issue and sell its general obligation bonds in the principal amount of not to exceed \$100,000 (the "Bonds"); now, therefore,

THE ANCHORAGE ASSEMBLY ORDAINS:

Section 1. Purpose. The Assembly of the Municipality hereby determines that the Girdwood Valley Service Area is in need of the Project. The Assembly hereby determines that the best interests of the residents and property owners within the Girdwood Valley Service Area require the Municipality to undertake the Project at the time and in the order and in the manner deemed most necessary and advisable by the Municipality. The estimated cost of the Project, including incidental costs and costs related to issuing and selling the Bonds as provided in this ordinance, is estimated to be \$100,000.

The Project is described in more detail in the attachment to the Assembly Memorandum accompanying this ordinance. The cost of all necessary planning, acquisition of property, site preparation, construction, installing and equipping of the Project, architectural, engineering, design, and other consulting services, inspection and testing, administrative expenses, costs of issuance of the Bonds and other costs incurred in connection with the Project shall be deemed to be costs of the approved Project. The approved Project may be completed with all necessary equipment and appurtenances.

1
2 The Municipality shall determine the application of available moneys
3 between the Project so as to accomplish, as nearly as may be, all of the Project
4 described or provided for in this section.

5
6 If the Municipality shall determine that it has become impractical to
7 accomplish any portion of the approved Project by reason of changed conditions
8 or needs, incompatible development or costs substantially in excess of those
9 estimated, the Municipality shall not be required to accomplish such portions and
10 shall apply Bond proceeds as set forth in this section.

11
12 If the approved Project has been completed in whole or in part, or its
13 completion duly provided for, or its completion found to be impractical, the
14 Municipality shall apply such remaining proceeds solely to payment of principal or
15 interest on the Bonds, as provided in the Home Rule Charter. In the event that the
16 proceeds of sale of the Bonds, plus any other monies of the Municipality legally
17 available, are insufficient to accomplish the approved Project, the Municipality
18 shall use the available funds for paying the cost of those portions of the approved
19 Project deemed by the Municipality most necessary and in the best interest of the
20 Municipality. No Bond proceeds shall be used by the Municipality for any purpose
21 other than a capital improvement of the Municipality.

22
23 For the purpose of providing funds for the undertaking of the Project, which
24 is hereby found to be a public purpose and in the public interest, the Municipality
25 hereby proposes to issue general obligation bonded indebtedness in an amount
26 not to exceed One Hundred Thousand Dollars (\$100,000).

27
28 **Section 2. Details of Bonds.** The Bonds shall be sold in such amounts and at
29 such time or times as deemed necessary and advisable by the Assembly and as
30 permitted by law and shall mature over a period of up to 20 years from date of
31 issue. The Bonds shall be issued in an aggregate principal amount of not to
32 exceed \$100,000. The Bonds shall bear interest to be fixed at the time of sale or
33 sales thereof. The exact form, terms, conditions, contents, security, options of
34 redemption, and such other matters relating to the issuance and sale of said
35 Bonds as are deemed necessary and advisable by the Assembly shall be as
36 hereinafter determined and/or delegated by ordinance and/or resolution of the
37 Assembly.

38
39 The full faith and credit of the Municipality is pledged for the payment of the
40 principal of and interest on the Bonds, and ad valorem taxes upon all taxable
41 property in the Municipality shall be levied without limitation as to rate or amount to
42 pay the principal and interest on the Bonds when due. The principal of and
43 interest on the Bonds are to be paid first from ad valorem taxes levied and
44 collected within the Girdwood Valley Service Area.

Section 3. Ballot Proposition. The Assembly hereby submits to the qualified voters of the Municipality the proposition of whether or not the Municipality should issue the Bonds for the purpose of financing the costs of the approved Project at the regular municipal election to be held on April 4, 2023.

The Clerk shall prepare the ballot proposition to be submitted to the voters as provided by this ordinance and the Municipal Code and shall perform all necessary steps in accordance with law to place this proposition before the voters at the regular election. The proposition must receive a majority vote of those in the Municipality voting, both in the Girdwood Valley Service Area and areawide, on the question to be approved. The proposition shall be substantially in the following form:

PROPOSITION NO. ____

**GIRDWOOD VALLEY SERVICE
AREA FIRE PROTECTION BONDS**

For the purpose of acquiring a command vehicle for the Girdwood Volunteer Fire Department in the Girdwood Valley Service Area, as provided in AO 2023-____, shall Anchorage borrow money and issue up to \$100,000 in principal amount of general obligation bonds?

Voter approval of this bond proposition authorizes for each \$100,000 of assessed taxable property value (based on the estimated 2023 assessed valuation in the Girdwood Valley Service Area) an annual increase in taxes of approximately \$1.01 to retire the proposed bonds.

The debt shall be paid from real and personal property taxes levied and collected within the Girdwood Valley Service Area without cost to properties in Anchorage, Chugiak, Eagle River and other areas outside the Service Area. The Municipality will also pledge its full faith and credit for payment of the debt.

☐ YES ☐ NO

Section 4. Effective Dates. Section 2 of this ordinance shall become effective only if the proposition described in Section 3 is approved by a majority of the qualified voters voting on the proposition at the regular election held on April 4, 2023. The remaining sections of this ordinance shall become effective upon passage and approval by the Assembly.

PASSED AND APPROVED by the Assembly of the Municipality of Anchorage, this
____ day of _____, 2023.

By _____
Chair of the Assembly

ATTEST:

Municipal Clerk



MUNICIPALITY OF ANCHORAGE

ASSEMBLY MEMORANDUM

No. AM 11-2023

Meeting Date: January 10, 2023

1 **FROM: MAYOR**

2
3 **SUBJECT: AN ORDINANCE PROVIDING FOR THE SUBMISSION TO THE**
4 **QUALIFIED VOTERS OF THE MUNICIPALITY OF ANCHORAGE,**
5 **ALASKA, THE QUESTION OF THE ISSUANCE OF NOT TO**
6 **EXCEED ONE HUNDRED THOUSAND DOLLARS (\$100,000) OF**
7 **GENERAL OBLIGATION BONDS OF THE MUNICIPALITY OF**
8 **ANCHORAGE TO PAY THE COSTS OF ACQUIRING A COMMAND**
9 **VEHICLE IN THE GIRDWOOD VALLEY SERVICE AREA AT THE**
10 **ELECTION TO BE HELD IN THE MUNICIPALITY ON APRIL 4, 2023.**
11

12 The ordinance will place a general obligation bond proposition for the Girdwood
13 Valley Service Area on the ballot for the Municipal election to be held on April 4,
14 2023.
15

16 The administration recommends scheduling a public hearing for this bond ordinance
17 on January 24, 2023.
18

19 The Girdwood Valley Service Area bond proposal will implement the priorities
20 established in the recently approved 2023-2028 Capital Improvement Program.
21 Please see the attached Project List, attached as Exhibit A.
22

23 **THE ADMINISTRATION RECOMMENDS APPROVAL OF THE ORDINANCE.**
24

25 Prepared by: Ross Risvold, Public Finance & Investments Manager
26 Approved: Grant Yutzenka, Acting CFO
27 Concur: Blair Christensen, Acting Municipal Attorney
28 Concur: Courtney Petersen, Director, OMB
29 Concur: Kent Kohlase, Acting Municipal Manager
30 Respectfully submitted: Dave Bronson, Mayor

EXHIBIT A

**Girdwood Valley Service Area
2023 Bond Project List
(000)'s**

<u>Project</u>	<u>Amount*</u>	<u>O&M</u>
Girdwood Volunteer Fire Department Command Vehicle	\$100	--
Total	\$100	--

* Bond proceeds for the project amount may only be allocated to the project listed above.

MUNICIPALITY OF ANCHORAGE
Summary of Economic Effects - General Government

4.1.

AO Number: 2023-4 Title: AN ORDINANCE PROVIDING FOR THE SUBMISSION TO THE QUALIFIED VOTERS OF THE MUNICIPALITY OF ANCHORAGE, ALASKA, THE QUESTION OF THE ISSUANCE OF NOT TO EXCEED ONE HUNDRED THOUSAND DOLLARS (\$100,000) OF GENERAL OBLIGATION BONDS OF THE MUNICIPALITY OF ANCHORAGE TO PAY THE COSTS OF ACQUIRING A COMMAND VEHICLE IN THE GIRDWOOD VALLEY SERVICE AREA AT THE ELECTION TO BE HELD IN THE MUNICIPALITY ON APRIL 4, 2023.

Sponsor: Mayor
Preparing Agency: Finance
Others Impacted: Girdwood Valley Service Area

CHANGES IN EXPENDITURES AND REVENUES: (Thousands of Dollars)					
	FY23	FY24	FY25	FY26	FY27
Operating Expenditures					
1000 Personal Services					
2000 Supplies					
3000 Other Services					
4000 Debt Service	--	7.7	7.7	7.7	7.7
5000 Capital Outlay					
TOTAL DIRECT COSTS:	--	7.7	7.7	7.7	7.7
ADD: 6000 Charge from Others					
LESS: 7000 Charge to Others					
FUNCTION COST:					
REVENUES:					
CAPITAL:					
POSITIONS: FT/PT and Temp.					

PUBLIC SECTOR ECONOMIC EFFECTS:

Estimated annual debt service of \$7,688 assumes bonds are sold as a single bond issue with an interest rate of 4.50% with bond repayments corresponding to the expected life of the assets financed up to 20 years.

PRIVATE SECTOR ECONOMIC EFFECTS:

Estimated annual debt service payments of approximately \$7,688 equate to an estimated property tax increase of 0.0101 mills or \$1.01 per year on \$100,000 of assessed valuation in the Girdwood Valley Service Area.

MUNICIPALITY OF ANCHORAGE

ORDINANCE No. 2023-5

AN ORDINANCE PROVIDING FOR THE SUBMISSION TO THE QUALIFIED VOTERS OF THE MUNICIPALITY OF ANCHORAGE, ALASKA, THE QUESTION OF THE ISSUANCE OF NOT TO EXCEED TWO MILLION SIX HUNDRED TWENTY-FIVE THOUSAND DOLLARS (\$2,625,000) OF GENERAL OBLIGATION BONDS OF THE MUNICIPALITY OF ANCHORAGE TO PAY THE COSTS OF FIRE PROTECTION CAPITAL IMPROVEMENTS IN THE ANCHORAGE FIRE SERVICE AREA AT THE ELECTION TO BE HELD IN THE MUNICIPALITY ON APRIL 4, 2023.

Prepared by

K&L GATES LLP

**MUNICIPALITY OF ANCHORAGE
ORDINANCE No. 2023-5**

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* This Table of Contents and the cover page are for convenience of reference and are not intended to be a part of this ordinance.

Requested by: Chair of the Assembly at
the Request of the Mayor
Prepared by: Cynthia M. Weed, Bond
Counsel
K&L GATES LLP
For Reading: January 10, 2023

**MUNICIPALITY OF ANCHORAGE
ORDINANCE No. 2023-5**

AN ORDINANCE PROVIDING FOR THE SUBMISSION TO THE QUALIFIED VOTERS OF THE MUNICIPALITY OF ANCHORAGE, ALASKA, THE QUESTION OF THE ISSUANCE OF NOT TO EXCEED TWO MILLION SIX HUNDRED TWENTY-FIVE THOUSAND DOLLARS (\$2,625,000) OF GENERAL OBLIGATION BONDS OF THE MUNICIPALITY OF ANCHORAGE TO PAY THE COSTS OF FIRE PROTECTION CAPITAL IMPROVEMENTS IN THE ANCHORAGE FIRE SERVICE AREA AT THE ELECTION TO BE HELD IN THE MUNICIPALITY ON APRIL 4, 2023.

WHEREAS, the best interests of the citizens and property owners in the Anchorage Fire Service Area serving the Municipality of Anchorage, Alaska (the "Municipality") require the Municipality to acquire replacement fire engine trucks and make Anchorage Fire Department (AFD) facility improvements (the "Projects"); and

WHEREAS, in order to provide financing for the Projects, it is deemed necessary and advisable that the Municipality issue and sell its general obligation bonds in the principal amount of not to exceed \$2,625,000 (the "Bonds"); now, therefore,

THE ANCHORAGE ASSEMBLY ORDAINS:

Section 1. Purpose. The Assembly of the Municipality hereby determines that the best interests of the residents and property owners within the Anchorage Fire Service Area require the Municipality to undertake the Projects at the time and in the order and in the manner deemed most necessary and advisable by the Municipality. The estimated cost of the Projects, including incidental costs and costs related to issuing and selling the Bonds as provided in this ordinance, is estimated to be \$2,625,000.

The Projects are described in more detail in the attachment to the Assembly Memorandum accompanying this ordinance. The cost of all necessary planning, acquisition of property, site preparation, construction, installing and equipping of the Projects, architectural, engineering, design, and other consulting services, inspection and testing, administrative expenses, costs of issuance of the Bonds and other costs incurred in connection with the Projects shall be deemed to be costs of the approved Projects. The approved Projects may be completed with all necessary equipment and appurtenances.

1
2 The Municipality shall determine the application of available moneys
3 between the various Projects so as to accomplish, as nearly as may be, all of the
4 Projects described or provided for in this section.

5
6 If the Municipality shall determine that it has become impractical to
7 accomplish any portion of the approved Projects by reason of changed conditions
8 or needs, incompatible development or costs substantially in excess of those
9 estimated, the Municipality shall not be required to accomplish such portions and
10 shall apply Bond proceeds as set forth in this section.

11
12 If the approved Projects have been completed in whole or in part, or their
13 completion duly provided for, or their completion found to be impractical, the
14 Municipality shall apply such remaining proceeds solely to payment of principal or
15 interest on the Bonds, as provided in the Home Rule Charter. In the event that the
16 proceeds of sale of the Bonds, plus any other monies of the Municipality legally
17 available, are insufficient to accomplish the approved Projects, the Municipality
18 shall use the available funds for paying the cost of those portions of the approved
19 Projects deemed by the Municipality most necessary and in the best interest of the
20 Municipality. No Bond proceeds shall be used by the Municipality for any purpose
21 other than a capital improvement of the Municipality.

22
23 For the purpose of providing funds for the undertaking of the Projects,
24 which is hereby found to be a public purpose and in the public interest, the
25 Municipality hereby proposes to issue general obligation bonded indebtedness in
26 an amount not to exceed Two Million Six Hundred Twenty-Five Thousand Dollars
27 (\$2,625,000).

28
29 **Section 2. Details of Bonds.** The Bonds shall be sold in such amounts and at
30 such time or times as deemed necessary and advisable by the Assembly and as
31 permitted by law and shall mature over a period of up to 20 years from date of
32 issue. The Bonds shall be issued in an aggregate principal amount of not to
33 exceed \$2,625,000. The Bonds shall bear interest to be fixed at the time of sale or
34 sales thereof. The exact form, terms, conditions, contents, security, options of
35 redemption, and such other matters relating to the issuance and sale of said
36 Bonds as are deemed necessary and advisable by the Assembly shall be as
37 hereinafter determined and/or delegated by ordinance and/or resolution of the
38 Assembly.

39
40 The full faith and credit of the Municipality is pledged for the payment of the
41 principal of and interest on the Bonds, and ad valorem taxes upon all taxable
42 property in the Municipality shall be levied without limitation as to rate or amount to
43 pay the principal and interest on the Bonds when due. The principal of and
44 interest on the Bonds are to be paid first from ad valorem taxes levied and
45 collected within the Anchorage Fire Service Area.

Section 3. Ballot Proposition. The Assembly hereby submits to the qualified voters of the Municipality the proposition of whether or not the Municipality should issue the Bonds for the purpose of financing the costs of the approved Projects at the regular municipal election to be held on April 4, 2023.

The Clerk shall prepare the ballot proposition to be submitted to the voters as provided by this ordinance and the Municipal Code and shall perform all necessary steps in accordance with law to place this proposition before the voters at the regular election. The proposition must receive a majority vote of those in the Municipality voting, both in the Anchorage Fire Service Area and areawide, on the question to be approved. The proposition shall be substantially in the following form:

PROPOSITION NO. _____

ANCHORAGE FIRE SERVICE AREA FIRE PROTECTION BONDS

For the purpose of acquiring replacement fire engine trucks and making AFD facility improvements in the Anchorage Fire Service Area, as provided in AO 2023-____, shall Anchorage borrow money and issue up to \$2,625,000 in principal amount of general obligation bonds?

Voter approval of this bond proposition authorizes for each \$100,000 of assessed taxable property value (based on the estimated 2023 assessed valuation in the Anchorage Fire Service Area) an annual increase in taxes of approximately \$0.59 to retire the proposed bonds.

The debt shall be paid from real and personal property taxes levied and collected within the Anchorage Fire Service Area without cost to properties in Chugiak, Girdwood, and other areas outside the Service Area. The Municipality will also pledge its full faith and credit for payment of the bonds.

☐ YES ☐ NO

Section 4. Effective Dates. Section 2 of this ordinance shall become effective only if the proposition described in Section 3 is approved by a majority of the qualified voters voting on the proposition at the regular election held on April 4, 2023. The remaining sections of this ordinance shall become effective upon passage and approval by the Assembly.

PASSED AND APPROVED by the Assembly of the Municipality of Anchorage, this
____ day of _____, 2023.

By _____
Chair of the Assembly

ATTEST:

Municipal Clerk



MUNICIPALITY OF ANCHORAGE

ASSEMBLY MEMORANDUM

No. AM 17-2023

Meeting Date: January 10, 2023

FROM: MAYOR

SUBJECT: AN ORDINANCE PROVIDING FOR THE SUBMISSION TO THE QUALIFIED VOTERS OF THE MUNICIPALITY OF ANCHORAGE, ALASKA, THE QUESTION OF THE ISSUANCE OF NOT TO EXCEED TWO MILLION SIX HUNDRED TWENTY-FIVE THOUSAND DOLLARS (\$2,625,000) OF GENERAL OBLIGATION BONDS OF THE MUNICIPALITY OF ANCHORAGE TO PAY THE COSTS OF FIRE PROTECTION CAPITAL IMPROVEMENTS IN THE ANCHORAGE FIRE SERVICE AREA AT THE ELECTION TO BE HELD IN THE MUNICIPALITY ON APRIL 4, 2023.

The ordinance will place a general obligation bond proposition for the Anchorage Fire Service Area on the ballot for the Municipal election to be held on April 4, 2023.

The administration recommends scheduling a public hearing for this bond ordinance on January 24, 2023.

The Anchorage Fire Service Area bond proposal will implement the priorities established in the recently approved 2023-2028 Capital Improvement Program. Please see the attached Project List, attached as Exhibit A.

THE ADMINISTRATION RECOMMENDS APPROVAL OF THE ORDINANCE.

Prepared by: Ross Risvold, Public Finance & Investments Manager
Approved: Grant Yutzenka, Acting CFO
Concur: Blair Christensen, Acting Municipal Attorney
Concur: Courtney Petersen, Director, OMB
Concur: Kent Kohlase, Acting Municipal Manager
Respectfully submitted: Dave Bronson, Mayor

EXHIBIT A

**Anchorage Fire Service Area
2023 Bond Project List
(000)'s**

<u>Project</u>	<u>Amount*</u>	<u>O&M</u>
AFD Facility Improvements	\$1,025	--
Fire Engine Replacement	1,600	--
Total	\$2,625	--

* Bond proceeds for project amounts may be allocated and reallocated between the projects listed above.

MUNICIPALITY OF ANCHORAGE
Summary of Economic Effects - General Government

4.J.

AO Number: 2023-5 Title: AN ORDINANCE PROVIDING FOR THE SUBMISSION TO THE QUALIFIED VOTERS OF THE MUNICIPALITY OF ANCHORAGE, ALASKA, THE QUESTION OF THE ISSUANCE OF NOT TO EXCEED TWO MILLION SIX HUNDRED TWENTY-FIVE THOUSAND DOLLARS (\$2,625,000) OF GENERAL OBLIGATION BONDS OF THE MUNICIPALITY OF ANCHORAGE TO PAY THE COSTS OF FIRE PROTECTION CAPITAL IMPROVEMENTS IN THE ANCHORAGE FIRE SERVICE AREA AT THE ELECTION TO BE HELD IN THE MUNICIPALITY ON APRIL 4, 2023.

Sponsor: Mayor
Preparing Agency: Finance
Others Impacted: Anchorage Fire Department

CHANGES IN EXPENDITURES AND REVENUES: (Thousands of Dollars)					
	FY23	FY24	FY25	FY26	FY27
Operating Expenditures					
1000 Personal Services					
2000 Supplies					
3000 Other Services					
4000 Debt Service	--	201.8	201.8	201.8	201.8
5000 Capital Outlay					
TOTAL DIRECT COSTS:	--	201.8	201.8	201.8	201.8
ADD: 6000 Charge from Others					
LESS: 7000 Charge to Others					
FUNCTION COST:					
REVENUES:					
CAPITAL:					
POSITIONS: FT/PT and Temp.					

PUBLIC SECTOR ECONOMIC EFFECTS:

Estimated annual debt service of \$201,800 assumes bonds are sold as a single bond issue with an interest rate of 4.50% with bond repayments corresponding to the expected life of the assets financed up to 20 years.

PRIVATE SECTOR ECONOMIC EFFECTS:

Estimated annual debt service payments of approximately \$201,800 equate to an estimated property tax increase of 0.0059 mills or \$0.59 per year on \$100,000 of assessed valuation in the Anchorage Fire Service Area.

MUNICIPALITY OF ANCHORAGE

ORDINANCE No. 2023-6

AN ORDINANCE PROVIDING FOR THE SUBMISSION TO THE QUALIFIED VOTERS OF THE MUNICIPALITY OF ANCHORAGE, ALASKA, THE QUESTION OF THE ISSUANCE OF NOT TO EXCEED FOUR HUNDRED FIFTY THOUSAND DOLLARS (\$450,000) OF GENERAL OBLIGATION BONDS OF THE MUNICIPALITY OF ANCHORAGE TO PAY THE COSTS OF ACQUIRING A RESCUE TRUCK IN THE CHUGIAK EAGLE RIVER SERVICE AREA AT THE ELECTION TO BE HELD IN THE MUNICIPALITY ON APRIL 4, 2023.

Prepared by

K&L GATES LLP

**MUNICIPALITY OF ANCHORAGE
ORDINANCE No. 2023-6**

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* This Table of Contents and the cover page are for convenience of reference and are not intended to be a part of this ordinance.

Requested by: Chair of the Assembly at the
Request of the Mayor
Prepared by: Cynthia M. Weed, Bond
Counsel
K&L GATES LLP
For Reading: January 10, 2023

**MUNICIPALITY OF ANCHORAGE
ORDINANCE No. 2023-6**

AN ORDINANCE PROVIDING FOR THE SUBMISSION TO THE QUALIFIED VOTERS OF THE MUNICIPALITY OF ANCHORAGE, ALASKA, THE QUESTION OF THE ISSUANCE OF NOT TO EXCEED FOUR HUNDRED FIFTY THOUSAND DOLLARS (\$450,000) OF GENERAL OBLIGATION BONDS OF THE MUNICIPALITY OF ANCHORAGE TO PAY THE COSTS OF ACQUIRING A RESCUE TRUCK IN THE CHUGIAK EAGLE RIVER SERVICE AREA AT THE ELECTION TO BE HELD IN THE MUNICIPALITY ON APRIL 4, 2023.

WHEREAS, the best interests of the citizens and property owners in the Chugiak Eagle River Service Area in the Municipality of Anchorage, Alaska (the "Municipality") require the Municipality to acquire a rescue truck for the Chugiak Volunteer Fire Department (the "Project"); and

WHEREAS, in order to provide financing for the Project, it is deemed necessary and advisable that the Municipality issue and sell its general obligation bonds in the principal amount of not to exceed \$450,000 (the "Bonds"); now, therefore,

THE ANCHORAGE ASSEMBLY ORDAINS:

Section 1. Purpose. The Assembly of the Municipality hereby determines that the Chugiak Eagle River Service Area is in need of the Project. The Assembly hereby determines that the best interests of the residents and property owners within the Chugiak Eagle River Service Area require the Municipality to undertake the Project at the time and in the order and in the manner deemed most necessary and advisable by the Municipality. The estimated cost of the Project, including incidental costs and costs related to issuing and selling the Bonds as provided in this ordinance, is estimated to be \$450,000.

The Project is described in more detail in the attachment to the Assembly Memorandum accompanying this ordinance. The cost of all necessary planning, acquisition of property, site preparation, construction, installing and equipping of the Project, architectural, engineering, design, and other consulting services, inspection and testing, administrative expenses, costs of issuance of the Bonds and other costs incurred in connection with the Project shall be deemed to be costs of the approved Project. The approved Project may be completed with all necessary equipment and appurtenances.

1
2 The Municipality shall determine the application of available moneys
3 between the Project so as to accomplish, as nearly as may be, all of the Project
4 described or provided for in this section.

5
6 If the Municipality shall determine that it has become impractical to
7 accomplish any portion of the approved Project by reason of changed conditions
8 or needs, incompatible development or costs substantially in excess of those
9 estimated, the Municipality shall not be required to accomplish such portions and
10 shall apply Bond proceeds as set forth in this section.

11
12 If the approved Project has been completed in whole or in part, or its
13 completion duly provided for, or its completion found to be impractical, the
14 Municipality shall apply such remaining proceeds solely to payment of principal or
15 interest on the Bonds, as provided in the Home Rule Charter. In the event that the
16 proceeds of sale of the Bonds, plus any other monies of the Municipality legally
17 available, are insufficient to accomplish the approved Project, the Municipality
18 shall use the available funds for paying the cost of those portions of the approved
19 Project deemed by the Municipality most necessary and in the best interest of the
20 Municipality. No Bond proceeds shall be used by the Municipality for any purpose
21 other than a capital improvement of the Municipality.

22
23 For the purpose of providing funds for the undertaking of the Project, which
24 is hereby found to be a public purpose and in the public interest, the Municipality
25 hereby proposes to issue general obligation bonded indebtedness in an amount
26 not to exceed Four Hundred Fifty Thousand Dollars (\$450,000).

27
28 **Section 2. Details of Bonds.** The Bonds shall be sold in such amounts and at
29 such time or times as deemed necessary and advisable by the Assembly and as
30 permitted by law and shall mature over a period of up to 20 years from date of
31 issue. The Bonds shall be issued in an aggregate principal amount of not to
32 exceed \$450,000. The Bonds shall bear interest to be fixed at the time of sale or
33 sales thereof. The exact form, terms, conditions, contents, security, options of
34 redemption, and such other matters relating to the issuance and sale of said
35 Bonds as are deemed necessary and advisable by the Assembly shall be as
36 hereinafter determined and/or delegated by ordinance and/or resolution of the
37 Assembly.

38
39 The full faith and credit of the Municipality is pledged for the payment of the
40 principal of and interest on the Bonds, and ad valorem taxes upon all taxable
41 property in the Municipality shall be levied without limitation as to rate or amount to
42 pay the principal and interest on the Bonds when due. The principal of and
43 interest on the Bonds are to be paid first from ad valorem taxes levied and
44 collected within the Chugiak Eagle River Service Area.

Section 3. Ballot Proposition. The Assembly hereby submits to the qualified voters of the Municipality the proposition of whether or not the Municipality should issue the Bonds for the purpose of financing the costs of the approved Project at the regular municipal election to be held on April 4, 2023.

The Clerk shall prepare the ballot proposition to be submitted to the voters as provided by this ordinance and the Municipal Code and shall perform all necessary steps in accordance with law to place this proposition before the voters at the regular election. The proposition must receive a majority vote of those in the Municipality voting, both in the Chugiak Eagle River Service Area and areawide, on the question to be approved. The proposition shall be substantially in the following form:

PROPOSITION NO. ____

**CHUGIAK EAGLE RIVER SERVICE
AREA FIRE PROTECTION BONDS**

For the purpose of acquiring a rescue truck for the Chugiak Volunteer Fire Department in the Chugiak Eagle River Service Area, as provided in AO 2023-____, shall Anchorage borrow money and issue up to \$450,000 in principal amount of general obligation bonds?

Voter approval of this bond proposition authorizes for each \$450,000 of assessed taxable property value (based on the estimated 2023 assessed valuation in the Chugiak Eagle River Service Area) an annual increase in taxes of approximately \$2.53 to retire the proposed bonds.

The debt shall be paid from real and personal property taxes levied and collected within the Chugiak Eagle River Service Area without cost to properties in Anchorage, Girdwood Valley and other areas outside the Service Area. The Municipality will also pledge its full faith and credit for payment of the debt.

☐ YES ☐ NO

Section 4. Effective Dates. Section 2 of this ordinance shall become effective only if the proposition described in Section 3 is approved by a majority of the qualified voters voting on the proposition at the regular election held on April 4, 2023. The remaining sections of this ordinance shall become effective upon passage and approval by the Assembly.

PASSED AND APPROVED by the Assembly of the Municipality of Anchorage, this
____ day of _____, 2023.

By _____
Chair of the Assembly

ATTEST:

Municipal Clerk



MUNICIPALITY OF ANCHORAGE

ASSEMBLY MEMORANDUM

No. AM 18-2023

Meeting Date: January 10, 2023

FROM: MAYOR

SUBJECT: AN ORDINANCE PROVIDING FOR THE SUBMISSION TO THE QUALIFIED VOTERS OF THE MUNICIPALITY OF ANCHORAGE, ALASKA, THE QUESTION OF THE ISSUANCE OF NOT TO EXCEED FOUR HUNDRED FIFTY THOUSAND DOLLARS (\$450,000) OF GENERAL OBLIGATION BONDS OF THE MUNICIPALITY OF ANCHORAGE TO PAY THE COSTS OF ACQUIRING A RESCUE TRUCK IN THE CHUGIAK EAGLE RIVER SERVICE AREA AT THE ELECTION TO BE HELD IN THE MUNICIPALITY ON APRIL 4, 2023.

The ordinance will place a general obligation bond proposition for the Chugiak Eagle River Service Area on the ballot for the Municipal election to be held on April 4, 2023.

The administration recommends scheduling a public hearing for this bond ordinance on January 24, 2023.

The Chugiak Eagle River Service Area bond proposal will implement the priorities established in the recently approved 2023-2028 Capital Improvement Program. Please see the attached Project List, attached as Exhibit A.

THE ADMINISTRATION RECOMMENDS APPROVAL OF THE ORDINANCE.

Prepared by: Ross Risvold, Public Finance & Investments Manager

Approved: Grant Yutrzenka, Acting CFO

Concur: Blair Christensen, Acting Municipal Attorney

Concur: Courtney Petersen, Director, OMB

Concur: Kent Kohlase, Acting Municipal Manager

Respectfully submitted: Dave Bronson, Mayor

EXHIBIT A

**Chugiak Eagle River Service Area
2023 Bond Project List
(000)'s**

<u>Project</u>	<u>Amount*</u>	<u>O&M</u>
Rescue Truck Chugiak Volunteer Fire Department	\$450	--
Total	\$450	--

* Bond proceeds for the project amount may only be allocated to the project listed above.

MUNICIPALITY OF ANCHORAGE
Summary of Economic Effects - General Government

4.K.

AO Number: 2023-6 Title: AN ORDINANCE PROVIDING FOR THE SUBMISSION TO THE QUALIFIED VOTERS OF THE MUNICIPALITY OF ANCHORAGE, ALASKA, THE QUESTION OF THE ISSUANCE OF NOT TO EXCEED FOUR HUNDRED FIFTY THOUSAND DOLLARS (\$450,000) OF GENERAL OBLIGATION BONDS OF THE MUNICIPALITY OF ANCHORAGE TO PAY THE COSTS OF ACQUIRING A RESCUE TRUCK IN THE CHUGIAK EAGLE RIVER SERVICE AREA AT THE ELECTION TO BE HELD IN THE MUNICIPALITY ON APRIL 4, 2023.

Sponsor: Mayor
Preparing Agency: Finance
Others Impacted: Chugiak Eagle River Service Area

CHANGES IN EXPENDITURES AND REVENUES: (Thousands of Dollars)					
	FY23	FY24	FY25	FY26	FY27
Operating Expenditures					
1000 Personal Services					
2000 Supplies					
3000 Other Services					
4000 Debt Service	--	34.6	34.6	34.6	34.6
5000 Capital Outlay					
TOTAL DIRECT COSTS:	--	34.6	34.6	34.6	34.6
ADD: 6000 Charge from Others					
LESS: 7000 Charge to Others					
FUNCTION COST:					
REVENUES:					
CAPITAL:					
POSITIONS: FT/PT and Temp.					

PUBLIC SECTOR ECONOMIC EFFECTS:

Estimated annual debt service of \$34,594 assumes bonds are sold as a single bond issue with an interest rate of 4.50% with bond repayments corresponding to the expected life of the assets financed up to 20 years.

PRIVATE SECTOR ECONOMIC EFFECTS:

Estimated annual debt service payments of approximately \$34,594 equate to an estimated property tax increase of 0.0253 mills or \$2.53 per year on \$100,000 of assessed valuation in the Chugiak Eagle River Service Area.

ANCHORAGE, ALASKA
AR No. 2023-4

1 **A RESOLUTION OF THE MUNICIPALITY OF ANCHORAGE APPROPRIATING**
2 **AN AMOUNT NOT TO EXCEED SEVEN HUNDRED TWENTY-NINE THOUSAND**
3 **NINE HUNDRED DOLLARS (\$729,900) TO THE AREAWIDE GENERAL AND**
4 **VARIOUS SERVICE AREAS (SA) CAPITAL IMPROVEMENT PROJECTS (CIP)**
5 **FUNDS OF PREMIUMS FROM THE SALE OF THE 2022 GENERAL**
6 **OBLIGATION BONDS SERIES A FOR THE PAYMENT OF BOND ISSUANCE**
7 **COSTS IN AN AMOUNT NOT TO EXCEED SEVEN HUNDRED SEVENTEEN**
8 **THOUSAND ONE HUNDRED DOLLARS (\$717,100) AND FOR TRANSFERS IN**
9 **AN AMOUNT NOT TO EXCEED TWELVE THOUSAND EIGHT HUNDRED**
10 **DOLLARS (\$12,800) FROM THE SAME AREAWIDE GENERAL AND VARIOUS**
11 **SA CIP FUNDS TO THEIR RESPECTIVE AREAWIDE GENERAL AND VARIOUS**
12 **SA OPERATING FUNDS FOR FUTURE DEBT SERVICE PAYMENTS.**

13
14 **WHEREAS**, the Municipality approved AO 2022-101 on November 22, 2022, and
15 issued General Obligation General Purpose Bonds of the Municipality for the
16 purposes of financing Municipal Capital Improvement Projects (CIP) and the
17 issuance costs of the bonds; and
18

19 **WHEREAS**, the 2022 General Obligation Bonds Series A were delivered on
20 December 15, 2022, and provided premiums for the purpose of paying the issuance
21 costs and future debt service payments of said bonds; now, therefore,
22

23 **THE ANCHORAGE ASSEMBLY RESOLVES:**
24

25 **Section 1.** That an amount not to exceed Fifteen Thousand Seven Hundred Dollars
26 (\$15,700) is hereby appropriated to the Anchorage Fire Department, Areawide
27 General CIP Fund (401100) of premiums from the sale of the 2022 General
28 Obligation Bonds Series A for the payment of bond issuance costs in an amount not
29 to exceed Fifteen Thousand Three Hundred Dollars (\$15,300), and for transfers in
30 an amount not to exceed Four Hundred Dollars (\$400) to be made to the Areawide
31 General Fund (101000) for future debt service payments.
32

33 **Section 2.** That an amount not to exceed Twenty-Six Thousand Dollars (\$26,000)
34 is hereby appropriated to the Maintenance and Operations Department, Areawide
35 General CIP Fund (401100) of premiums from the sale of the 2022 General
36 Obligation Bonds Series A for the payment of bond issuance costs in an amount not
37 to exceed Twenty-Five Thousand Five Hundred Dollars (\$25,500), and for transfers
38 in an amount not to exceed Five Hundred Dollars (\$500) to be made to the Areawide
39 General Fund (101000) for future debt service payments.
40

41 **Section 3.** That an amount not to exceed Thirty-Eight Thousand Seven Hundred
42 Dollars (\$38,700) is hereby appropriated to the Public Works Administration

4.L.

Department, Areawide General CIP Fund (401100) of premiums from the sale of the 2022 General Obligation Bonds Series A for the payment of bond issuance costs in an amount not to exceed Thirty-Eight Thousand Dollars (\$38,000), and for transfers in an amount not to exceed Seven Hundred Dollars (\$700) to be made to the Areawide General Fund (101000) for future debt service payments.

Section 4. That an amount not to exceed Four Thousand Nine Hundred Dollars (\$4,900) is hereby appropriated to the Traffic Engineering Department, Areawide General CIP Fund (401100) of premiums from the sale of the 2022 General Obligation Bonds Series A for the payment of bond issuance costs in an amount not to exceed Four Thousand Seven Hundred Dollars (\$4,700), and for transfers in an amount not to exceed Two Hundred Dollars (\$200) to be made to the Areawide General Fund (101000) for future debt service payments.

Section 5. That an amount not to exceed Twenty-Two Thousand Two Hundred Dollars (\$22,200) is hereby appropriated to the Anchorage Fire Department, Anchorage Fire SA CIP Fund (431100) of premiums from the sale of the 2022 General Obligation Bonds Series A for the payment of bond issuance costs in an amount not to exceed Twenty-One Thousand Seven Hundred Dollars (\$21,700), and for transfers in an amount not to exceed Five Hundred Dollars (\$500) to be made to the Anchorage Fire SA Fund (131000) for future debt service payments.

Section 6. That an amount not to exceed Five Hundred Fourteen Thousand One Hundred Dollars (\$514,100) is hereby appropriated to the Public Works Administration Department, Anchorage Roads and Drainage SA CIP Fund (441100) of premiums from the sale of the 2022 General Obligation Bonds Series A for the payment of bond issuance costs in an amount not to exceed Five Hundred Five Thousand Six Hundred Dollars (\$505,600), and for transfers in an amount not to exceed Eight Thousand Five Hundred Dollars (\$8,500) to be made to the Anchorage Roads and Drainage SA Fund (141000) for future debt service payments.

Section 7. That an amount not to exceed Twenty-One Thousand One Hundred Dollars (\$21,100) is hereby appropriated to the Anchorage Police Department, Anchorage Metro Police SA CIP Fund (451100) of premiums from the sale of the 2022 General Obligation Bonds Series A for the payment of bond issuance costs in an amount not to exceed Twenty Thousand Seven Hundred Dollars (\$20,700), and for transfers in an amount not to exceed Four Hundred Dollars (\$400) to be made to the Anchorage Metro Police SA Fund (151000) for future debt service payments.

Section 8. That an amount not to exceed Sixty-Five Thousand Eight Hundred Dollars (\$65,800) is hereby appropriated to the Anchorage Parks and Recreation Department, Anchorage Bowl Parks and Recreation SA CIP Fund (461100) of premiums from the sale of the 2022 General Obligation Bonds Series A for the payment of bond issuance costs in an amount not to exceed Sixty-Four Thousand Six Hundred Dollars (\$64,600), and for transfers in an amount not to exceed One Thousand Two Hundred Dollars (\$1,200) to be made to the Anchorage Bowl Parks and Recreation SA Fund (161000) for future debt service payments.

Section 9. That an amount not to exceed Twenty-One Thousand Four Hundred Dollars (\$21,400) is hereby appropriated to the Public Transportation Department,

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Public Transportation SA CIP Fund (485100) of premiums from the sale of the 2022 General Obligation Bonds Series A for the payment of bond issuance costs in an amount not to exceed Twenty-One Thousand Dollars (\$21,000), and for transfers in an amount not to exceed Four Hundred Dollars (\$400) to be made to the Areawide General Fund (101000) for future debt service payments.

Section 10. This resolution shall take effect immediately upon passage and approval by the Assembly.

PASSED AND APPROVED by the Anchorage Assembly this _____ day of _____, 2023.

Chair of the Assembly

ATTEST:

Municipal Clerk

Departmental Appropriations:

Anchorage Fire Department	\$ 37,900
Anchorage Parks and Recreation Department	65,800
Anchorage Police Department	21,100
Maintenance and Operations Department	26,000
Public Transportation Department	21,400
Public Works Administration Department	552,800
Traffic Engineering Department	4,900
Total	\$ 729,900



MUNICIPALITY OF ANCHORAGE

4.L.

Assembly Memorandum

No. AM 9-2023

Meeting Date: January 10, 2023

FROM: MAYOR

SUBJECT: A RESOLUTION OF THE MUNICIPALITY OF ANCHORAGE APPROPRIATING AN AMOUNT NOT TO EXCEED SEVEN HUNDRED TWENTY-NINE THOUSAND NINE HUNDRED DOLLARS (\$729,900) TO THE AREAWIDE GENERAL AND VARIOUS SERVICE AREAS (SA) CAPITAL IMPROVEMENT PROJECTS (CIP) FUNDS OF PREMIUMS FROM THE SALE OF THE 2022 GENERAL OBLIGATION BONDS SERIES A FOR THE PAYMENT OF BOND ISSUANCE COSTS IN AN AMOUNT NOT TO EXCEED SEVEN HUNDRED SEVENTEEN THOUSAND ONE HUNDRED DOLLARS (\$717,100) AND FOR TRANSFERS IN AN AMOUNT NOT TO EXCEED TWELVE THOUSAND EIGHT HUNDRED DOLLARS (\$12,800) FROM THE SAME AREAWIDE GENERAL AND VARIOUS SA CIP FUNDS TO THEIR RESPECTIVE AREAWIDE GENERAL AND VARIOUS SA OPERATING FUNDS FOR FUTURE DEBT SERVICE PAYMENTS.

The attached resolution appropriates an amount not to exceed \$729,900 of premiums from the sale of the 2022 General Obligation Bonds Series A to the Areawide General and Various Service Area (SA) Capital Improvement Projects (CIP) Funds to pay bond issuance costs and for transfers from the same Areawide General and Various SA CIP Funds to their respective Areawide General and Various SA Operating Funds for future debt service payments. Bond issuance costs are recognized in the Areawide General and Various SA CIP Funds based on the relative percentage of bond proceeds allocated to the Areawide General and SA CIP Funds. The bond premium is allocated and appropriated to the Areawide General and SA CIP Funds on a dollar-for-dollar basis relative to the recognized bond issuance costs. Any remaining bond premium is allocated to the associated Areawide General and Various SA Operating Funds to be used for future debt service payments.

The following budgets are recommended:

REVENUES

<u>Fund-Fund Center-IO-Account</u>	<u>Account Name</u>	<u>Amount</u>
401100-353000-9000000001-460030	Premium on Bond Sales	\$ 15,700
401100-710800-9000000001-460030	Premium on Bond Sales	26,000
401100-722279-9000000001-460030	Premium on Bond Sales	38,700
401100-788000-9000000001-460030	Premium on Bond Sales	4,900

1	431100-352000-9000000001-460030	Premium on Bond Sales	22,200 # 41.
2	441100-722279-9000000001-460030	Premium on Bond Sales	514,100
3	451100-484300-9000000001-460030	Premium on Bond Sales	21,100
4	461100-550200-9000000001-460030	Premium on Bond Sales	65,800
5	485100-630000-9000000001-460030	Premium on Bond Sales	21,400
6		TOTAL	\$ 729,900

EXPENDITURES

9	Fund-Fund Center-IO-Account	Account Name	Amount
10	401100-353000-9000000001-580140	Bond Issuance Costs	\$ 15,300
11	401100-710800-9000000001-580140	Bond Issuance Costs	25,500
12	401100-722279-9000000001-580140	Bond Issuance Costs	38,000
13	401100-788000-9000000001-580140	Bond Issuance Costs	4,700
14	431100-352000-9000000001-580140	Bond Issuance Costs	21,700
15	441100-722279-9000000001-580140	Bond Issuance Costs	505,600
16	451100-484300-9000000001-580140	Bond Issuance Costs	20,700
17	461100-550200-9000000001-580140	Bond Issuance Costs	64,600
18	485100-630000-9000000001-580140	Bond Issuance Costs	21,000
19	401100-353000-9000000001-580530	Transfer to Other Funds	400
20	401100-710800-9000000001-580530	Transfer to Other Funds	500
21	401100-722279-9000000001-580530	Transfer to Other Funds	700
22	401100-788000-9000000001-580530	Transfer to Other Funds	200
23	431100-352000-9000000001-580530	Transfer to Other Funds	500
24	441100-722279-9000000001-580530	Transfer to Other Funds	8,500
25	451100-484300-9000000001-580530	Transfer to Other Funds	400
26	461100-550200-9000000001-580530	Transfer to Other Funds	1,200
27	485100-630000-9000000001-580530	Transfer to Other Funds	400
28		TOTAL	\$ 729,900

THE ADMINISTRATION RECOMMENDS APPROVAL.

Prepared by: Jessie Wei, Municipal Debt Officer
 Approved by: Ross Risvold, Public Finance & Investments Manager
 Approved by: Grant Yutrzenka, Acting CFO
 Concur: Courtney Petersen, Director of Management and Budget
 Fund Certification: Grant Yutrzenka, Acting CFO

37	401100-353000-460030	\$ 15,700
38	401100-710800-460030	26,000
39	401100-722279-460030	38,700
40	401100-788000-460030	4,900
41	431100-352000-460030	22,200
42	441100-722279-460030	514,100
43	451100-484300-460030	21,100
44	461100-550200-460030	65,800
45	485100-630000-460030	21,400

(Premiums from the sale of 2022 GO Bond Series A)
 Concur: Kent Kohlhase, Acting Municipal Manager
 Respectfully submitted: Dave Bronson, Mayor